Responsible Sourcing?
Theory and Evidence from Costa Rica*

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Abstract
Multinational enterprises (MNEs) increasingly impose “responsible sourcing” (RS) standards on their suppliers worldwide, including requirements on worker compensation, benefits and working conditions. Are these policies just “hot air” or do they impact exposed suppliers? What is the welfare incidence of RS in sourcing origin countries? To answer these questions, we develop a quantitative general equilibrium (GE) model of RS and combine it with a unique new database. In the theory, we show that the welfare implications of RS are a priori ambiguous, depending on an interplay between what is akin to an export tax (+) and a labor market distortion (−). Empirically, we combine the near-universe of RS rollouts by MNE subsidiaries in Costa Rica (CR) since 2009 with firm-to-firm transactions and matched employer-employee microdata. Using these data, we find that RS rollouts lead to significant reductions in firm sales and employment at exposed suppliers, an increase in their salary payments to initially low-wage workers and a reduction in their low-wage employment share. We then use the estimated effects and the microdata to calibrate the model and quantify GE counterfactuals. We find that while MNE RS policies have led to significant gains among the roughly 20% of low-wage workers employed at exposed suppliers ex ante, the majority of low-wage workers in CR lose due to adverse indirect effects on their wages and the domestic price index.

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1 Introduction

Demands by policy-makers and the general public for multinational enterprises (MNEs) to “clean up their supply chains” and implement more equitable production practices in low- and middle-income countries have become widespread over recent years. In response, it has become common practice for MNEs to impose Responsible Sourcing (RS) requirements on their suppliers in sourcing origin countries (e.g., ILO, 2016). RS requirements mainly take the form of “supplier codes of conduct” and include compulsory standards on working conditions (such as wage floors, guaranteed benefits, maximum working hours, paid leave and safety standards), other production practices (such as worker representation and environmental standards) and enforcement provisions (such as third-party auditing). Despite the growing adoption of RS by MNEs, there is limited theoretical work or empirical evidence on the economic incidence of these policies and their effectiveness at raising the welfare of stakeholders in the sourcing origin countries. In this paper, we combine theory and data to shed light on these questions. Our analysis focuses on RS practices that concern working conditions, leaving other potential impacts of RS—such as their environmental implications—to future research.

Our paper makes several contributions. First, we develop a quantitative general equilibrium (GE) model to study the incidence of RS in theory and guide the analysis. Second, we build a unique database that allows us to track the rollout of RS requirements by MNEs and trace their effect on domestic suppliers and workers. Our empirical context is Costa Rica (CR), a middle-income country with hundreds of foreign MNE subsidiaries that source inputs locally across a wide range of economic activities. The data confirm the growing reach of RS: by the end of our sample in 2019, 38% of all production by domestic firms was subject to an active RS code of conduct.1 We use this database to provide new evidence on the effect of RS rollouts on MNE suppliers and their workers. Third, we combine the estimated effects with the model’s comparative statics to calibrate the model and conduct counterfactual analyses of the welfare implications of RS in CR on average and across worker types.

We begin by laying out the model. Heterogeneous firms in the sourcing country produce goods for the domestic market and export, and may also produce intermediate inputs demanded by foreign-owned MNE subsidiaries in CR. We model RS policies as an increase in the labor costs that suppliers must bear when selling to the RS-active MNE. In line with the RS codes in our data, these new standards affect suppliers’ production practices at the firm level, including their sales to non-RS buyers. We assume that RS standards are binding for initially low-wage workers, but not for high-wage workers whose working conditions are unlikely affected by RS minimum standards. The theory allows for several alternative hypotheses about the environment in which RS is being implemented and the motivation of the MNE. The economic impact of RS depends, in part, on who pays for these increased labor costs. The higher the buyer-market power of the MNE in its relationship with its suppliers, the lower is the extent of cost pass-through to MNE suppliers.

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1I.e., 38% of the output of domestic firms in 2019 was produced by firms selling to MNE subsidiaries in CR with active RS codes.
input prices. MNEs may roll out RS policies in reaction to pressure from their consumers to implement more equitable practices. In the model, we thus allow MNEs to experience a demand increase as a result of adopting RS practices. The impact of RS also depends in part on the labor market structure in the sourcing country. In our baseline, labor markets are competitive. We also consider an alternative where local firms exert monopsony power so that wages are initially marked down, providing a potential policy rationale for MNE-imposed wage increases. Finally, we allow for RS rollouts to have labor productivity effects due to, e.g., contemporaneous transfers of technology or expertise by the MNE that may accompany RS policies.

In this framework, we dissect the welfare impact of RS policies in the sourcing country. We show that the labor cost increase imposed by RS has an \textit{a priori} ambiguous impact on workers’ welfare.\(^2\) On the one hand, if all the output produced by RS-affected suppliers is destined for exports, RS requirements are isomorphic to an export tax. This makes RS welfare-improving for the sourcing country through a classic terms-of-trade effect. On the other hand, MNE buyer-market power vis-à-vis their suppliers attenuates these terms-of-trade gains as it limits the cost pass-through to the MNE and their foreign consumers. Furthermore, as suppliers produce not just for exports but also for domestic consumption, RS policies “leak” into the domestic price index. This force is akin to a labor market distortion where RS leads to a labor misallocation between RS-compliant producers and others, with adverse welfare implications. If, in addition, RS is accompanied by a positive demand shock for MNE output or direct labor productivity gains among suppliers, its welfare effect will be more positive. Last, the welfare results derived in the baseline model also hold in a model with unemployment, albeit subject to an attenuating factor that we formalize. On net, therefore, RS requirements have an ambiguous welfare effect. In terms of distributional implications, RS leads to symmetric welfare effects in GE for low- and high-wage workers, in the aggregate. However, there are meaningful distributional effects within worker groups. In particular, low-wage workers employed at exposed suppliers experience the direct improvement in their working conditions due to RS, while non-exposed low-wage workers only experience indirect GE adjustments on wages and their price index—that we show to be unambiguously negative.

We then take the analysis to the data. We make use of several administrative datasets covering the 2008-2019 period, including firm-to-firm transactions, matched employer-employee data, customs microdata, corporate tax returns, foreign ownership data and linked information from the ORBIS database on the global outcomes of MNEs with subsidiaries in CR. We combine these data sources with a novel dataset identifying new rollouts of RS supplier codes of conduct among 481 MNEs with subsidiaries sourcing in CR over this period. Using a comprehensive double-blind search and data entry, we identify 165 RS rollouts by 135 of the MNE subsidiaries in CR targeted at improving working conditions at their suppliers over this period. This database allows us to trace the evolution of firm and worker outcomes among MNE suppliers before and after the rollout

\(^2\)We derive welfare expressions in the model without labor market monopsony, as we do not find empirical support for the comparative statics of this case in our setting.
of new MNE-specific supplier codes of conduct over this period. In the empirical analysis, as in
the comparative statics of the model, we estimate the effects of “exposure” to a new RS rollout by
comparing changes in outcomes of suppliers that were selling to the MNE in the year before the
announcement of the new RS code vs. those of suppliers to other MNEs over the same period.
To do so convincingly, we implement an event-study design and build on recent contributions
on the identification and inference for treatment effects using difference-in-differences (DiD)
with multiple time periods and variation in treatment timing (DiD with staggered treatments).\(^3\)
We also address concerns that MNEs may target their RS rollouts at time periods in which their
CR suppliers are experiencing other shocks—e.g., changes in productivity that also may not be
apparent in the observed pre-trends—by instrumenting for the CR policies with rollouts that are
decided at the global headquarters of the MNE and affect suppliers worldwide.

We find that RS policies lead to a significant reduction in total firm sales and employment at
exposed suppliers. Firm sales decline by about 7% four years after the RS rollout and employment
by 6%. These effects are concentrated among smaller suppliers in less regulated service sectors,
and are most pronounced when implemented by MNEs headquartered in countries with stricter
labor regulations and higher management scores. Moving from supplier- to worker-by-firm-level
event studies, we find a 1.5 percent average increase in monthly earnings that is driven by a 4.5
percent increase for workers in the bottom quarter of initial earnings. Over the same period, the
relative employment of initially low vs. high-wage workers (bottom vs. top quartiles) decreases by
14%. Using the firm-to-firm transaction data we find that suppliers impacted by RS see all their
sales decrease, that is, sales to non-RS buyers as well as sales to the RS-MNE, on both intensive
and extensive margins.

These findings suggest that RS requirements are on average not just “hot air”, with effects
on exposed suppliers and workers that are consistent with increases in labor-related costs con-
centrated among initially low-wage workers. But this reduced-form evidence, by design, would
be insufficient to investigate the aggregate implications, as it only measures relative effects on
exposed vs. non-exposed suppliers in the wake of (single) MNE-specific RS rollout events—and
is therefore partial equilibrium in nature. In the final part, we combine the evidence with the
model to evaluate the overall welfare implications of RS policies in CR as of 2019. We derive
comparative statics in the model that correspond to the ones in the event study—comparing
changes in outcomes due to an RS rollout between suppliers to the RS-MNE and suppliers to
other MNEs. We then confront these comparative static expressions with the event-study point
estimates to rationalize the observed effects and estimate the key parameters of the model. Using
the calibrated model for counterfactual analysis, we find that RS has had positive but minor
aggregate implications on welfare (+0.2%) and decompose this net effect through the lens of the
model’s welfare expression. These aggregate effects, however, mask significant heterogeneity
within worker types: the roughly 20% of low-wage workers employed at exposed MNE suppliers

\(^3\)See recent contributions by e.g., Callaway and Sant’Anna (2020), Sun and Abraham (2020), De Chaisemartin and
d’Haultfoeuille (2020), Borusyak et al. (2021), Goodman-Bacon (2021), Roth and Sant’Anna (2021).
ex ante experience significant welfare gains (+9.1%), while the remaining majority of low-wage workers at non-exposed firms experience real income losses (-2.2%) due to adverse equilibrium effects on their wages and leakage to the domestic price index. We also report a number of additional results obtained under alternative model assumptions and parameter values. These results are informative to assess the sensitivity of our findings in CR, and to investigate how the impact of RS may differ in other empirical contexts.

It is also important to highlight some of the limitations of our study. CR is a middle-income country, more developed than many low-income countries where RS has also been implemented in recent years. The RS requirements that we study in this context, both theoretically and empirically—i.e., improved compensation, benefits, safety standards—are likely distinct from other dimensions of RS that may bind in low-income contexts, such as child labor bans. In theory, it would be a very different counterfactual exercise to instead ban a certain type of employment (e.g., Faber et al., 2017). This and other differences in the institutional and labor market environments naturally demand some caution (and additional work in this area) when extrapolating findings from one study to other contexts. In addition, while our database is arguably unique, there are still limitations to what we can observe. In particular, informal work arrangements are not captured in the employer-employee database. Since RS is in part enforcing domestic labor laws (and requiring formality), the administrative data on earnings and employment (missing wage increases or firing among initially informal workers) may not capture part of the effective increase in labor costs at MNE suppliers. We address this concern in our analysis by estimating the implied increase in supplier costs due to RS from the observed sales effects, instead of solely relying on the earnings effects in the employer-employee data.4

Our paper contributes to a small but growing empirical literature on the effects of MNE sourcing policies on supplier outcomes. Harrison and Scorse (2010) study the effect of anti-sweatshop campaigns targeting contractors for MNEs in the textile, footwear, and apparel sector in Indonesia. Using a DiD design across sectors and regions, they find that campaigns led to wage increases, falling profits and firm exit. More recently, Boudreau (2021) uses a randomized control trial to study the introduction of safety committees at apparel producers in Bangladesh, and Amengual and Distelhorst (2020) study compliance with Gap Inc’s code of conduct for labor standards. Both studies find that RS requirements increase compliance with the law and safety measures.5 Relative to this literature, our paper develops an open-economy model to study the welfare implications of RS in GE, and combines the theory with a new database of the near-universe of RS rollouts and firm-, worker- and transaction-level data in CR.

The paper also relates to an existing literature on the implications of “fair trade” certification

4We then also assess the sensitivity of the welfare results to different assumptions of how much of that estimated cost increase is captured by workers.
5Bossavie et al. (2020) study the effects of improvements in Bangladeshi labor regulations after the tragic garment factory collapse of Rana Plaza in 2013. Using a synthetic control approach, they find that working conditions improved whereas female wages decreased on average. Herkenhoff and Krautheim (2022) introduce cost savings from unethical practices as a new determinant in a model of global sourcing decisions with incomplete contracts. Koenig et al. (2021) study the geography of international NGO campaigns against unethical practices in a model of international trade.
(e.g., Dragusanu et al., 2022, De Janvry et al., 2015, Podhorsky, 2013, 2015). Both the existing theory and evidence have emphasized the notion that fair trade redistributes the returns of agricultural production from imperfectly competitive intermediary wholesalers to farmers in developing countries (e.g., Dragusanu et al., 2022, Podhorsky, 2015). In contrast, in our setting RS requirements are chosen and implemented by the MNEs on their own supply chain. More recently, Macchiavello and Miquel-Florensa (2019) study a "buyer-driven" quality and sustainability upgrading program among coffee farmers in Colombia by a large MNE in the global coffee trade. Using a spatial regression discontinuity design, they find that eligible farmers increased the quality of their coffee and that the program led to significant income gains.

The paper also relates to a larger literature on the direct effects of MNE production (through foreign direct investment (FDI)) on worker and firm outcomes in developing countries–including through the MNEs’ in-house policies on working conditions in their plants (see e.g., Harrison and Rodriguez-Clare (2010) for a review, earlier work by Javorcik (2004), and Alfaro-Ureña et al. (2021) and Alfaro-Ureña et al. (2022) for two recent studies in CR). Related to in-house MNE labor policies, Hjort et al. (2020) find that MNEs anchor wages at establishments outside of the home region to the level at headquarters and that wage increases at headquarters lead to reduced employment at foreign plants of the MNE. In contrast, this paper evaluates the implications of the relatively more recent introduction of RS policies by MNEs for their suppliers in global value chains. As these policies have the stated objective to benefit worker welfare in origin markets, our analysis sets out to investigate whether this question in both theory and evidence.

2 Theory

To set the stage for our analysis of Responsible Sourcing (RS), we consider a model with two countries, Home (CR in our analysis) and Foreign (the rest of the world). Foreign MNEs have subsidiaries in Home that source inputs from Home firms. Perhaps motivated by the demand of Foreign consumers, MNEs may engage in RS policies that impose an increase in labor costs to their suppliers in Home. We are concerned with analyzing the impact of such MNE policies on production and, ultimately, on the welfare of Home workers.

In what follows, we first lay out the model and derive comparative statics with respect to RS policies. These comparative statics will be useful to interpret the empirical results of Section 4 and to estimate the model’s key parameters in Section 5.1. We then analyze the welfare implications of RS for Home workers in GE. Appendix A provides derivations and additional details.

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6Méndez-Chacón and Van Patten (2021) propose a historical case study of MNE investments by the United Fruit Company in non-wage amenities for its workers, also in the context of CR. They find that these investments can have positive long-run effects both locally and in the aggregate. McLaren and Im (2021) propose a model of the optimal labor bargaining chosen by origin countries who face a trade-off between attracting MNEs and domestic investment on one side and sharing of MNE rents on the other. They find that lowering cross-border transaction costs does not imply a race to the bottom across countries in this setting.

7In Appendix A.6.4, we lay out a multi-country version of the model, where MNE firms source from a range of countries. We show that in our context the results obtained in the simpler setup extend to the more general case.
2.1 Baseline setup

**Workers**  The economy features two types of workers, low- and high-wage, indexed by $t = l, h$. They are endowed with one unit of labor that they supply inelastically.\(^8\) The aggregate supply of type $t$ in country $i = H, F$ (for Home and Foreign) is $\bar{L}_t^i$. The two worker types are imperfect substitutes in production with constant elasticity of substitution $\rho$. It will be convenient to denote $\ell$ the labor composite used by a producer that hires $\ell^t$ type-$t$ workers:

$$\ell = \left[ \alpha^t \ell^t \frac{\rho - 1}{\rho} + \alpha^h \ell^h \frac{\rho - 1}{\rho} \right]^{\frac{\rho - 1}{\rho - 1}}, \quad (1)$$

where the parameters $\{\alpha^t\}_{t = l,h}$ shift demand for type-$t$ workers. Workers derive utility from the consumption of local and imported goods $\omega$, with CES utility:

$$U_i = \left( \int_{\Omega_i} d_\omega q_\omega \frac{\sigma - 1}{\sigma} d\omega \right)^{\frac{1}{\sigma - 1}}, \quad (2)$$

where $\Omega_i$ is the set of varieties available for final consumption in country $i$, $q_\omega$ denotes consumption of variety $\omega$, $d_\omega$ is a demand shifter for $\omega$ and $\sigma$ is the elasticity of substitution between varieties. The corresponding CES price index is $P_i = \left( \int_{\Omega_i} p_\omega^{1-\sigma} d\omega \right)^{\frac{1}{1-\sigma}}$, where $p_\omega$ is the price of variety $\omega$. Workers derive income from their labor as well as from their collective ownership of Home firms, whose profits are distributed proportionally to labor income.

**Producers**  The model features two types of producers: “MNEs” and “firms”. There is a fixed mass $N_M$ of homogeneous MNEs that are headquartered in Foreign and have a subsidiary in Home. MNE subsidiaries produce in Home and export their production to their headquarters, while headquarters in Foreign sell products to final consumers. In addition, a fixed mass $N_i$ of non-MNE firms (hereafter simply referred to as “firms”) operate in country $i$. They produce final varieties and Home firms may also produce distinct intermediate inputs for MNE subsidiaries.

**Firms**  Firms are heterogeneous in productivity $z$ and use labor as the sole factor of production. In each country, firm productivities $z$ are distributed Pareto with parameter $\theta \geq \sigma - 1$ and with minimum $z_i$ (i.e., $G_i(z) = 1 - (z/z_i)^{-\theta}$). To sell in each market (the final good market or the intermediate input market for an MNE indexed by $x$), firms incur a fixed cost of production in terms of labor and produce at constant marginal cost. The total amount of composite labor required to produce $q_\omega$ units of final variety or $m_\omega(x)$ units of intermediate inputs for MNE $x$ is:

$$\ell_\omega = \frac{q_\omega}{z} + f_{ii}, \quad (3)$$

$$\ell_\omega(x) = \frac{m_\omega(x)}{z} + f_M, \quad (4)$$

where $f_{ii}$ is the fixed cost that firms in $i$ incur to produce final varieties sold in the same country $i$ and $f_M$ is the fixed cost to produce an MNE-specific intermediate input. Composite labor is given by (1), with relative demand for high and low-wage workers common to all firms and denoted

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\(^8\)We also consider an extension with unemployment that we lay out in Appendix A.6.1 and quantify in Section 5.2.
Firms may also export their final variety, in which case they face fixed costs of exporting $f_{ij}$ for $i \neq j$ and variable costs of exporting in the form of iceberg trade costs $\varrho$. The presence of fixed costs in production and exporting leads to firm selection, à la Melitz (2003). We assume that fixed costs are ordered such that firms that serve MNEs are the most positively selected followed by firms that export and lastly firms that only serve the domestic market.

**MNEs** The subsidiary of MNE $x$ produces $M_x$ in Home combining local labor and a set of intermediate inputs $\Omega_x$ sourced locally, according to the CES production function:

$$M_x = \left( \xi \ell_x^\sigma + \int_{\Omega_x} m_\omega^\sigma \ d\omega \right)^{-\frac{1}{\sigma-1}}. \quad (5)$$

The parameter $\xi$ shifts demand for labor compared to intermediate inputs. Composite labor $\ell_x$ is given by (1), with demand shifters for high and low-wage workers that can differ from the one faced by firms and are denoted $\{\alpha_t^{lM}\}$. The corresponding CES cost index for the MNE subsidiary is denoted $R_x$. The MNE headquarters located in Foreign imports $M_x$ from its subsidiary subject to an iceberg trade cost $\varrho$ and markets it as a final good $q_x$, i.e.: $q_x = M_x / \varrho$. The headquarters can sell in Foreign or export the final good to Home, subject to iceberg trade costs $\varrho$. MNEs act as monopolistic competitors, and their profits are distributed to workers in Foreign.

**Market structure** The baseline model assumes that all product markets are monopolistically competitive. We also assume that the labor market is competitive. We explore alternative assumptions on market structure below, as we analyze the potential impact of RS policies.

### 2.2 Responsible sourcing

Starting from this baseline, we model the introduction of RS policies by MNEs as a set of parameters $(\hat{\tau}_l^R, \hat{T}_R, \hat{d}_R, \beta)$ that we explain in detail below. At the heart of these policies is the imposition by MNEs of higher labor-related costs on their suppliers, as we detail first. We then consider several alternative hypotheses about the market environment in which RS is implemented and the MNE’s motivation behind RS. The impact of RS on the Home market depends on the perimeter of the policy as well as on parameters of conduct that we describe below and estimate in Section 5.1.

**Labor costs at suppliers** We assume that MNEs ask their suppliers to incur labor costs that are higher than the prevailing market wage. This could capture both reduced hours at the same salary (through e.g., paid sick leave, maternity leave, etc.), higher labor-related operating costs (through e.g., safety standards or mandatory training workshops) and/or higher hourly wages. In addition, we assume that this increase in labor costs is binding for low-wage workers, but not for high-wage workers. Finally, in accordance with standard RS practices described in Section 3, a local firm that is part of an RS supply chain has to apply the same labor standards to all of its production, including sales to non-RS buyers. This translates into the model formally as follows. Denoting

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9 For tractability, we do not explicitly model a traded vs. non-traded sector, where service providers sell to MNEs without exporting. Our calibration accounts for this, as we discuss in Section 5.2.

10 We assume a common elasticity of substitution in Home production and intermediate inputs, which simplifies the analysis. Appendix A.6.2 provides the full derivations in the case when the two elasticities are allowed to differ.
$w_{t,H,r}^t$, the wage of workers of type $t$ working at Home firms whose RS status is $r = R$ (for RS-firms) or $r = N$ (for Non-RS-firms), we have:

$$w_{t,H,R}^t = \tau_{R}^t w_{t,H,N}^t \quad \text{for } t = h, l,$$

where $w_{t,H,N}^t$ is the market wage for type-$t$ workers at Home. The parameters $\{\tau_{R}^t\}_{t=l,h}$ capture the net increase in the labor cost of workers at RS-suppliers. Specifically, we assume that $\tau_{R}^l \geq 1$ for low-wage workers while $\tau_{R}^h = 1$ for high-wage workers as the policy is non-binding for them.

**Labor costs at the MNE subsidiary** In addition to relying on suppliers, MNE subsidiaries directly hire local employees. We allow for the labor policies that impact these employees to be different from the ones in place at Home firms. Formally, let $w_{t,M,r}^t$ denote the cost of labor for worker type $t$ in an MNE subsidiary with RS status $r = R, N$. We assume $w_{t,M,r}^t = \tau_{M,r}^t w_{t,H,N}^t$, where $\tau_{M,r}^t \geq 1$ captures the potential wage premium for type $t$ in an MNE of RS status $r$. In our baseline specification, we maintain the assumption that all MNEs pay their employees at a premium, whether or not these MNEs implement RS, and that this premium is equal to the RS premium. Indeed, there is evidence that MNEs tend to pay their employees at a premium and that labor standards at MNE subsidiaries in sourcing countries are linked to the standards at their headquarters (e.g., Hjort et al., 2020, Alfaro-Ureña et al., 2021). In this baseline case, we assume that $\tau_{M,R}^t = \tau_{M,N}^t = \tau_{H,R}^t$ for $t = l, h$. Alternatively, we will also consider in our quantification in Section 5.1 the case in which MNEs put in place RS policies at their subsidiaries at the same time as they impose it on their suppliers, while non-RS-MNEs do not have them in place, that is:

$$\tau_{M,r}^t = \tau_{H,r}^t, \text{ for } t = l, h; r = N, R. \quad (7)$$

**Motivation behind RS** A natural question is why MNEs impose these cost-increasing policies on their suppliers in the first place? The literature on Corporate Social Responsibility (CSR) (e.g., Bénabou and Tirole (2010)) typically considers two views as to why firms engage in costly CSR activities: these activities could reflect a choice made by the management pursuing altruistic motives; or they could be a profit-enhancing response to an exigence of foreign consumers, employees, or investors.\(^{11}\) In our analysis, we therefore allow for the possibility that RS responds to a demand by stakeholders for more equitable labor conditions in sourcing countries. In the context of our model, we capture this force by allowing the demand shifter $d_x$ for the variety produced by MNE $x$ in (2) to depend positively on the extent of RS policies implemented by the MNE in the sourcing country.\(^{12}\) Formally, denoting $d_{x,r}$ the demand shock of MNE $x$ of RS-type $r$, we write $d_{x,r} = d_x d_r$, with $d_N = 1, d_R \geq 1$. In the presence of this demand shifter, MNEs rolling out RS see their profits negatively impacted by higher production costs on the one hand, but they are impacted positively by the corresponding shift in demand on the other hand.

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\(^{11}\)See also Besley and Ghatak (2007), Campbell (2007), Hart and Zingales (2017), Eichholtz et al. (2010), Fioretti (2020) for analyses of conflicts and complementarities between firms’ objectives and social responsibility.

\(^{12}\)Results would be qualitatively similar with a model extended to allow for an effect on foreign investment or foreign employees’ effort.
Pass-through of the cost increase An important question, which will mitigate the effect of RS policies on Home welfare, is whether RS-induced cost increases are paid for by Home firms or by the MNE. We allow for the possibility that the labor cost increase of RS may not be fully passed through to the MNE via higher input prices, by departing from the monopolistically competitive assumption when considering the impact of RS on the intermediate input market. Specifically, we capture a range of possible pass-through rates of the RS policy to the input price paid by the MNE subsidiary with a reduced-form parameter \( \beta \in (0, 1) \) taken to be constant across firms. When \( \beta = 0 \), Home firms bear the full cost of the RS policy; when \( \beta = 1 \) these costs increase are fully passed through to the MNE.

Increase in productivity The RS policy described above induces a net increase in labor costs for firms hiring low-wage workers. However, it is possible that RS policies incentivize firms to make their workers more productive, or that they are accompanied by transfers of technology or expertise by the MNE to its suppliers, making workers more productive at RS suppliers. We therefore allow for RS to be potentially accompanied by such direct changes in labor productivity. We define labor productivity gains associated with RS as \( T_R \geq 1 \) and assume that they impact the labor productivity of all workers of the firm affected by an RS policy, low- and high-wage workers alike. We assume that these labor productivity gains are paid to workers. Denoting \( \tilde{w}_{t,H,R} \) the compensation paid to a type \( t \) worker by a supplier adopting RS policies, we therefore have:

\[
\tilde{w}_{t,H,R} = T_R \tau_{R,t} w_{t,H,N}, \quad \text{for } t = l, h.
\]

From the point of view of suppliers, the net labor costs \( w_{t,H,R} \) incurred for high- and low-wage labor per efficiency unit are still given by equation (6). That is, \( \tau_{R,t} \) measures the pure labor cost increase on low-wage workers faced by an RS supplier, net of any labor productivity gains.

Labor market power Finally, RS policies may be implemented to raise wages in a context where they are too low in the first place. In our baseline model above, labor markets are competitive so that wages are those that clear the market, and are not too low from an efficiency perspective: raising these wages introduces, a priori, a distortion. Alternatively, it could be that Home firms exert labor market power on the Home labor market, setting wages too low with a markdown compared to an efficient benchmark. In this case, raising wages through RS may partially offset the inefficiency stemming from labor market power. In Appendix A.5, we extend the model to feature an upward-sloping labor supply curve that Home firms are facing, so that wages are marked down compared to the marginal revenue of labor in the baseline equilibrium due to monopsony power. As part of the next section, we discuss how the comparative statics of RS differ between our baseline and this labor monopsony case. The empirical results will not provide support for the latter model.

\[\text{See e.g., Verhoogen (2016) for a case in which labor standards improved productivity.}\]
2.3 Impact of RS policies: comparative statics

We now examine how firm-level outcomes are impacted by the rollout of RS, with the empirical application of Section 4 in mind. We assume that some MNEs implement RS while others do not, and consider the implementation of a small RS policy. Specifically, using hat notations \( \hat{y} = d \log y \) to denote log changes in variable \( y \), we derive comparative statics by computing the effect of RS summarized by \( (\hat{\tau}_R, \hat{T}_R, \hat{d}_R, \beta) \) defined above. In the comparative statics we present here, we compare first-order changes in the outcomes of firms “exposed” to RS by their MNE buyer—i.e., firms that sell to the MNE when RS is not yet implemented—to changes in outcomes of \textit{ex ante} similar firms that sell to MNEs that do not implement RS. Table 1 provides a qualitative summary of the comparative static predictions of the model regarding the impacts of RS policies.

Consider the suppliers of an MNE that puts in place an RS policy. There are two types of responses to the policy—on the extensive margin and on the intensive margin. To measure these two separately, we consider the impact of RS on two groups of firms: \textit{compliers} and \textit{exposed} firms. Compliers are the subset of exposed firms that continue to sell to MNE after the RS policy is put in place, and hence reveal the effect of the policy on the intensive margin. Compliers see their sales impacted by the increased labor costs, both on the intermediate input market and the final good markets. Exposed firms include these compliers as well as non-compliers, that is, firms that would supply the MNE absent RS but choose not to sell to the MNE after it implements RS.\footnote{Given the ordering of fixed costs, non-compliers keep on supplying non-RS buyers in the final goods market (i.e., their production does not drop to zero when exiting intermediate sales to the MNE).}

The comparative statics that pertain to exposed firms thus capture both the intensive and the extensive margins effects of the policy.

\textbf{Notation}  Let \( y^t_{ij,r} \) denote outcome \( y \) of an entity with RS status \( r \), and for workers of type \( t \). When \( i = H \), then \( y^t_{ij,r} \) refers to a Home firm producing for destination market \( j = H, F, M \) (respectively: Home, exports to Foreign, or production of inputs for MNE subsidiaries).\footnote{Notations are symmetric for Foreign, with less combinations of subscripts since, e.g., Foreign firms do not produce intermediates.} When \( i = M \), then \( y^t_{M,r} \) refers to the production of MNE subsidiaries at Home. Market-level aggregates are denoted with capital letters. Finally, \( y^t_{ij,r} \) without superscript \( t \) sums outcomes across worker types \( \left( y_{ij,r} = \sum_{t=l,h} y^t_{ij,r} \right) \) and \( y^t_{i,r} \) without \( j \) subscript sums outcomes across all the production lines of a firm \( \left( y^t_{i,r} = \sum_{j=H,F,M} y^t_{ij,r} \right) \). Similarly, \( Y^t_{ij} \) without subscript \( r \) sums outcomes across firms of all status \( \left( Y^t_{ij} = \sum_{r=R,N} Y^t_{ij,r} \right) \).

\textbf{Impact on compliers}  Complying firms see their labor costs increase, and workers at complying suppliers see their labor compensation increase. Workers’ compensation is impacted by RS due to the labor cost wedge as well as the potential productivity gain that accompanies RS. Defining \( \hat{w}^t_{H,r} \) the average compensation of workers of type \( t = l, h \) across firms of type \( r = R, N \), the relative effect of RS on workers’ compensation is simply:

\[
\hat{w}^t_{H,R} - \hat{w}^t_{H,N} = \hat{T}_R + \hat{\tau}_R,
\]

\[
\hat{w}^h_{H,R} - \hat{w}^h_{H,N} = \hat{T}_R.
\]

\footnote{Notations are symmetric for Foreign, with less combinations of subscripts since, e.g., Foreign firms do not produce intermediates.}
These comparative statics imply that the productivity effect of RS, $\hat{T}_R$, can be measured by tracing out the relative effect of RS on high-wage workers’ compensation (equation (10)). They also offer a possible strategy to estimate the labor cost shock $\hat{\tau}_l$ by tracing out the relative effect of RS on low-wage workers’ compensation, net of the productivity effect (equation (9)). We will come back to this and alternative strategies to estimate the size of the RS cost shock in Section 5.1. The relative change in low-wage labor costs compared to high-wage labor costs at RS compliers leads to the reallocation of workers, which identifies the elasticity $\rho$ as follows:

$$\hat{\ell}_{H,R} - \hat{\ell}_{H,N} - \left(\hat{\ell}_{H,N} - \hat{\ell}_{H,R}\right) = -\rho \hat{z}_l. \quad (11)$$

Turning to supplying firms, the relative impact of RS on their marginal costs is $\hat{W}_{H,R} - \hat{W}_{H,N} = \chi^l H \hat{\tau}_l$, where $\chi^l H = \alpha^l H (w^l_{H,N})^{1-\rho}/W^l_{H,N}$ is the cost share of low-wage types before the RS rollout. The quantity $\chi^l H \hat{\tau}_l$ measures the size of the RS cost shock for RS-suppliers. Allowing for MNE buyer market power, a share $\beta$ of this cost increase is passed through to the price of intermediate inputs sold to the MNE, while the final goods market is assumed to be monopolistically competitive so that the cost increase is fully passed through to domestic (and export) prices. As a result, the relative impact of RS on firms’ output prices is:

$$\hat{p}_{Hj,R} - \hat{p}_{Hj,N} = \chi^l H \hat{\tau}_l, \quad \text{for } j = H, F,$$

while

$$\hat{p}_{HM,R} - \hat{p}_{HM,N} = \beta \chi^l H \hat{\tau}_l + \hat{d}_R, \quad \text{for the RS-MNE market.} \quad (13)$$

In turn, the sales of complying suppliers on both markets are impacted as follows:

$$\hat{y}_{Hj,R} - \hat{y}_{Hj,N} = (1 - \sigma) \chi^l H \hat{z}_l < 0, \quad \text{for } j = H, F, \quad (12)$$

while

$$\hat{y}_{HM,R} - \hat{y}_{HM,N} = (1 - \sigma) \beta \chi^l H \hat{z}_l + \hat{d}_R, \quad \text{for the RS-MNE market.}$$

Equations (12) and (13), which we will take to the data, show that sales react negatively to the change in prices, with elasticity $(1 - \sigma)$. Of course, the sales impact reflects the price impact above, and in particular the imperfect pass-through $\beta$. In addition, on the RS-MNE market, suppliers benefit indirectly from the potential positive demand shock associated with RS that increases the relative demand for RS-MNE final goods, all else equal.

Comparing compliers’ sales responses on the RS-MNE market vs. the rest of their sales is therefore informative to estimate $\beta$. The lower the pass-through of the RS policy to input prices, the less affected are sales to the RS-MNE compared to other sales. In addition, this comparison is also informative about the size of the demand shock. If, for instance, one were to observe a positive effect of RS on the intensive margin of sales to the RS-MNE, one could conclude that there exists a large enough positive demand shock associated with RS (compared to the input price shock) that dominates the impact of RS on sales. If, on the other hand, one observes a less negative effect of RS on these sales (compared to the negative effect of RS on sales on other
markets), this difference is informative about $\beta$ and $\hat{d}_R$ but they are not separately identified at this point. We use additional comparative statics below to disentangle $\beta$ and $\hat{d}_R$.

Lastly, note in equation (12) that the sales of compliers to buyers other than the RS-MNE itself are unambiguously negative. This qualitative moment will be useful to discriminate our baseline model from the alternative model with labor monopsony, as we discuss at the end of this section.

**Impact on the exposed firms** Consider next the impact of the policy on the group of exposed firms, including both compliers and non-compliers, hence both the intensive and the extensive margin responses to the policy. The total effect of RS on the sales of exposed firms by market is:

$$\hat{Y}_{Hj,R} - \hat{Y}_{Hj,N} = (1 - \sigma) \chi_H \hat{z}_H l < 0, \quad \text{for } j = H, F, \quad (14)$$

$$\hat{Y}_{HM,R} - \hat{Y}_{HM,N} = \left[ \beta (1 - \sigma) + \frac{\sigma - 1 - \theta}{\sigma - 1} \right] \chi_H \hat{z}_H l + \frac{\theta}{\sigma - 1} \hat{d}_R. \quad (15)$$

On the domestic market, the effect of RS is simply the intensive margin response, to the first order. This is because when RS hits, firms may respond on the extensive margin by dropping out of the relationship with the RS-MNE, but even when they do so, they remain active on the other markets. On the MNE market, the effect of RS on the sales of exposed firms is stronger than the intensive margin effect alone, as some firms decide to drop out of the relationship with the RS-MNE, leading to a more negative effect of the RS cost shock on exposed firms compared to complying firms. At the same time, the positive effect of the demand shock is also amplified by the corresponding positive extensive margin response to that aspect of the RS policy.

Qualitatively, these comparative statics are similar to the ones in (12) and (13): they show that the effect of RS on exposed firms is unambiguously negative on the domestic market, while it may be positive or negative on sales to the MNE. Quantitatively, they differ in that the effect on exposed firms reveal an extensive margin response, whose extent is governed in the model by the shape parameter of the productivity distribution $\theta$. Indeed, this parameter governs the strength of selection effects and how elastic is the extensive margin response to the imposition of RS.

These moments are therefore helpful to estimate the model parameter $\theta$. In practice, in the data we observe total firm sales of exposed suppliers, $Y_{Htot} = Y_{HM} + Y_{HH} + Y_{HF}$, which is impacted as follows (summing up equations (14) and (15)):

$$\hat{Y}_{Htot,R} - \hat{Y}_{Htot,N} = \left[ 1 - \sigma - \zeta \frac{\theta - \sigma + 1}{\sigma - 1} + (1 - \beta) \zeta (\sigma - 1) \right] \chi_H \hat{z}_H l + \frac{\theta}{\sigma - 1} \hat{d}_R, \quad (16)$$

where $\zeta \equiv \frac{Y_{HM}}{Y_{Htot}}$ is the share of firm sales that correspond to MNE inputs prior to RS. Consistent

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16Both the number of such non-complying firms and their differential cost compared to compliers (their labor cost is not impacted by RS) are first-order terms, so that compared to the intensive margin response of compliers, the differential effect of these non-complying firms is second order on the domestic market.

17The relative change in the productivity cutoff for serving the MNE market is: $\hat{z}_{HM,R} - \hat{z}_{HM,N} = \frac{\sigma}{\sigma - 1} \chi_H \hat{z}_H l - \frac{1}{\sigma - 1} \hat{d}_R$. On the final goods market, however, we have: $\hat{z}_{Hj,R} - \hat{z}_{Hj,N} = 0$ for $j = H, F$, because only infra-marginal firms are impacted by RS.
with the discussion above, in our calibration, this moment (16) helps pin down the parameter $\theta$ that governs the selection effect and the extensive margin responses.

**Impact on the MNE subsidiary** Finally, it is also useful to consider the relative impact of RS on the total sales of MNE subsidiaries themselves, $R_r M_r$ for an MNE of type $r$:

$$
R_r M_r - R_N M_N = \left[ \beta (1 - \sigma) - \frac{\sigma (\theta - \sigma + 1)}{\sigma - 1} \right] \Xi l + \left[ \frac{1}{\sigma - 1} \right] d_R, \quad (17)
$$

where $\Xi = \int_{\omega(x)}^\omega p_{H M}(\omega(x))^{1 - \sigma}$ is the cost share of intermediate inputs for MNE subsidiaries before an RS rollout. On the one hand, MNE sales are negatively impacted by RS through the input cost shock $\tau^l_R$, although this negative impact is mitigated both by the partial pass-through $\beta$ and by the fact that RS impacts only a share $\Xi$ of the MNE input costs. On the other hand, MNE sales can also be positively affected through the potential demand shift $\hat{d}_R$. Therefore, this moment is informative about both $\beta$ and $\hat{d}_R$, just like moments that summarize the intensive margin of compliers’ sales above (equations (12) and (13)). However, the partial pass-through $\beta$ and the demand shock $\hat{d}_R$ have differential relative impacts on these two outcomes, because the demand shock impacts the RS-MNE sales both directly (through increased demand) and indirectly (through its effect on supplier’s entry), while it impacts suppliers only indirectly. Therefore, considering them jointly allows to disentangle $\beta$ from $\hat{d}_R$.

**Alternative model with monopsony power** We conclude this section by summarizing the salient takeaways from our analysis of an alternative model in which wages are too low absent RS, because of labor market power among domestic suppliers. Appendix A.5 derives the impact of RS on firms’ outcomes in this case and concludes that the effect of increasing wages of complying suppliers is actually to increase their sales, rather than decrease them, at least on the intensive margin. Indeed, higher wages make monopsonistic firms hire more employees by going up their labor supply curve as firms were voluntarily restricting their hiring by maintaining wages low absent RS. This leads to higher production and higher sales so long as the wage increase is moderate (but, of course, to lower profits). Comparative statics in this case are therefore qualitatively different from our baseline case, as summarized in Table 1.

### 2.4 Welfare implications of RS

The overall desirability of RS from the point of view of Home workers is *a priori* unclear: on the one hand, some workers see a wage increase, paid for at least in part by foreign MNEs and their customers, which can be beneficial. On the other hand, this policy can introduce distortions in labor and output markets, leading to efficiency losses. We use the model to derive and decompose the welfare incidence of RS on workers in the Home country. To gain intuition, we first consider a simplified version of the model, in which the welfare implications of RS can be derived and analyzed in closed form. We then derive the full set of equations that govern the welfare impact...
of the policy in the full model discussed above, as we report in detail in Appendix A.\textsuperscript{18} We put them to use in Section 5.2, where we quantify the welfare effects of RS in the full calibrated model and present sensitivity analyses across alternative assumptions and parameter values. Throughout these analyses, we assume that a fraction $\gamma \in [0, 1]$ of MNEs put in place a small RS policy $\left(\hat{\tau}_R^l, T_R, d_R, \beta\right)$, and focus on the first-order welfare impact of this policy.\textsuperscript{19}

**Simplified setup** To characterize the forces at work in closed form, we streamline the full model in four ways. First, we simplify trade patterns: we assume that Home firms only export indirectly by selling to MNE subsidiaries, and that only non-MNE firms in Foreign export to Home (shutting down re-exports by MNEs back to Home). Second, we assume that MNEs subsidiaries at Home do not employ local labor directly, i.e., $\Xi = 1$. They only use local inputs in production. Third, we follow Burstein and Vogel (2017) by taking the limit $\theta \to \sigma - 1$ to shut down Melitz-type selection, but keep firm heterogeneity. Finally, we assume that all MNEs implement RS, hence set $\gamma = 1$.

**Aggregate welfare impact** As above, we use hat notations to denote log changes in outcomes following the implementation of RS. For a worker type $t = l, h$ in Home, welfare per capita is:

$$U_H^t = \frac{1}{\hat{P}_H} \frac{X_H^t}{\hat{P}_H},$$

where $X_H^t$ is the total expenditure of type $t$ workers and $P_H$ is the ideal price index, common to both types, derived from the utility in equation (2). We first analyze the average utilitarian welfare impact of the RS policy on all Home workers, $\hat{U}_H = \sum_{t=l,h} \frac{\hat{U}_H^t}{\hat{P}_H}$, for which $\hat{U}_H = \hat{X}_H - \hat{P}_H$, where $X_H = \sum_{t=l,h} X_H^t$ is the total expenditure of country $H$. We then move on to examine the distributional impact of the policy $\left(\hat{U}_H^l, \hat{U}_H^h\right)$ on low- vs. high-wage workers. To report the results, we first introduce some notation. Let $\lambda_{kk'}$ denote trade shares as is standard in the literature in international trade, and let $\Lambda$ denote the share of total Home expenditure that is spent on goods produced by RS-compliant firms.\textsuperscript{20} $\Lambda$ thus measures the degree of “leakage” of RS policies into the domestic price index. Finally, as before, the cost share of low-wage workers is $\lambda_{Hl}$, so that the direct size of the cost shock for impacted suppliers is $\chi_{Hl} \hat{\tau}_R^l$. With these definitions, the welfare impact of RS rollouts by Foreign MNEs at Home can be expressed as:

$$\hat{U}_H = (\beta - \Lambda) W^{tax} \lambda_{Hl} \hat{\tau}_R^l + (\lambda_{FH} + \Lambda \lambda_{HH}) W^{prod} \hat{T}_R + (1 - \lambda_{HH}) W^d \hat{d}_R, \quad (18)$$

where the sufficient statistics $W^{tax}, W^{prod}$ and $W^d$ are detailed below, and all positive. The first term in the sum on the right-hand side measures the welfare impact of the RS cost shock, $\lambda_{Hl} \hat{\tau}_R^l$.

\textsuperscript{18}While the main forces governing the simplified setup continue to govern the full model, the latter requires numerical analysis to account for, e.g., more realistic trading patterns or MNEs’ direct employment of domestic labor.

\textsuperscript{19}We find that the aggregate size of the RS shock in GDP is indeed small, in line with the first-order approach we adopt here.

\textsuperscript{20}Formally, we define $\lambda_{ii} = \int_{\Omega_{ii}} \left(\frac{\sigma - W_i}{\sigma - \frac{W_i}{2}}\right) dG_i(z) / P_i^{1-\sigma}$ and $\lambda_{ii} = 1 - \lambda_{ii}$ for $i \neq j$, where $\Omega_{ii'}$ denotes the set of varieties produced in $i$ and marketed in $i'$ and $\Lambda = \int_{\Omega_{HHH}} \left(\frac{\sigma - W_H}{\sigma - \frac{W_H}{2}}\right) dG_H(z) / \int_{\Omega_{HH}} \left(\frac{\sigma - W_H}{\sigma - \frac{W_H}{2}}\right) dG_H(z)$, where $\Omega_{HHH}$ denotes the subset of final varieties produced by firms impacted by RS.
The second term measures the welfare impact of the productivity shock, $\hat{T}_R$. The third (last) term measures the welfare impact of the demand shock, $\hat{d}_R$. We examine each in turn.

First, we find that the welfare impact of the RS cost shock, in isolation, is $(\beta - \Lambda) W^{tax} \chi^I \hat{\tau}^I_R$, where $W^{tax} = \frac{\sigma \lambda_{HH} \lambda_{FF}}{1 + (\sigma - 1)(\lambda_{FF} + \lambda_{HH})}$ and $\chi^I \hat{\tau}^I_R$ is the size of the shock. Readers familiar with the trade policy literature will recognize that the sufficient statistic $W^{tax} \geq 0$ measures the first-order effect of imposing a unilateral export tax on all Home exports (e.g., Caliendo and Parro, 2021). RS may, thus, lead to welfare gains through its labor cost increase alone, through a mechanism akin to an export tax and a classic terms-of-trade effect. This effect, however, is mitigated (or negated) by the degree of cost pass-through to the MNE, $\beta$, and the degree to which higher costs affect production destined for domestic consumers, $\Lambda$. This leakage into the domestic price index is akin to a distortive tax on domestic production. RS leads compliant firms to face a wedge on their labor cost, even when they produce for the domestic market. This wedge leads to efficiency losses, and the price of consumption for Home workers increases—as a result, dampening (or negating) the possibly positive welfare effect of the export tax. At the limit where $\beta = 0$, the welfare effect of the increase in net labor costs that the RS policy entails can give rise to an unambiguously negative welfare effect for Home workers, for any $\Lambda > 0$: the policy is then only distortive. Similarly, when the policy “leaks” to all domestic production ($\Lambda = 1$), the welfare effect of the policy is unambiguously negative for any $\beta < 1$, as the policy becomes a distortive tax on domestic production. In a knife-edge case, when $\beta = \Lambda$, the RS policy becomes welfare-neutral for Home workers.

It is useful to underline that the RS policy we study shares elements with a minimum wage policy, as it imposes higher wages for low-wage workers (at some firms). However, the key characteristics governing the welfare incidence of RS that we derive here are typically absent from the existing literature on minimum wage policies.21 The key ingredients that matter here—and are inherent to RS policies—are: (i) an open economy context in which RS affects exports asymmetrically; and (ii) the fact that the take-up of the policy is optional and only applies to a targeted subset of firms and their workers. As impacted firms tend to export both indirectly (selling to MNEs) and potentially directly (positive selection), (i) implies that part of the policy cost is paid by Foreign, leading to potential unilateral gains from the perspective of Home (akin to a terms-of-trade improvement in the trade literature). RS policies inherently bundle this positive effect with a distortive impact on Home production, leading to ambiguous overall effects. Through (ii), the distortive nature of RS will also differ from a national minimum wage policy, as RS only applies to a (selected) subset of producers giving rise to additional wedges between firms and, thus, misallocation.

The second term in the welfare change in equation (18) captures the effect of an increase in labor productivity due to RS, which is, unsurprisingly, unambiguously positive. The sufficient statistic $W^{prod} = \frac{(\sigma - 1)\lambda_{FF} + \sigma \lambda_{HH}}{1 + (\sigma - 1)(\lambda_{FF} + \lambda_{HH})} \geq 0$ captures what would be the welfare effect of a productivity

21See e.g., Cengiz et al. (2019) for recent empirical work, and Haanwinckel (2020) and Berger et al. (2022) for recent theoretical work.
increase for all workers at Home. As the RS policy only applies to a fraction of workers (those at RS-compliant producers), that effect is scaled by the fraction $\lambda_{FH} + \Lambda \lambda_{HH}$. The third term in equation (18) is also unambiguously positive. The sufficient statistic $W^d = \frac{1}{1+(\lambda_{FH} + \lambda_{HH})(\sigma - 1)} \geq 0$ measures the effect of a positive demand shock to what is produced at Home. This effect is then scaled by $1-\lambda_{HH}$, capturing the share of Home production dedicated to MNE production subject to the demand shock in our simplified setup.\(^{22}\)

**Distributional implications**  The model also allows us to investigate the heterogeneous effects of RS across workers. First, one can show that low- and high-wage workers, in the aggregate (viewed as two representative agents), experience the same change in welfare in this simple setup, i.e., $\hat{U}^l_H = \hat{U}^h_H$. The intuition behind this result is that GE forces have to bring back the level of wages for low-wage workers at non-RS firms to a level that restores equilibrium on the labor market, after RS is imposed. Relative supply of high and low-wage workers is unchanged after RS in our setup, hence their relative labor payments must remain unchanged too, on aggregate. Since both worker types face the same change in prices, they also face the same welfare change.

We then decompose these aggregate welfare effects into the effect among exposed and non-exposed workers of each type. Similar to our definition of exposed firms, exposed low- or high-wage workers are defined as those who were working at suppliers to the RS-MNE before the RS rollout. We denote $\hat{U}^t_{H,R}$ the per-capita welfare gains of workers of type $t$ exposed to RS, and $\hat{U}^t_{H,N}$ the per-capita welfare gains of non-exposed workers. The policy has stark distributional effects within groups $t = l, h$. Specifically, the non-exposed group typically loses from the policy. In fact, unless RS triggers a large enough positive demand shock, this group systematically loses. Formally, we find that, for non-exposed workers, the welfare impact of RS is:

$$\hat{U}^l_{H,N} = \left[ (\beta - \Lambda) W^{tax} \chi_H - \lambda_{FH} + \Lambda \lambda_{HH} \right] \hat{\tau}_R + \left( \lambda_{FH} + \Lambda \lambda_{HH} \right) \left( W^{prod} - 1 \right) \hat{T}_R + W^d \hat{d}_R,$$

while for exposed workers $\hat{U}^l_{H,R} - \hat{U}^l_{H,N} = \hat{\tau}^l_{H,R} + \hat{T}_R$. Directly impacted workers may benefit from RS despite incomplete pass-through $\beta$ and some leakage to the local price index $\Lambda$ (and they always do, of course, when aggregate welfare gains are positive). In contrast, the overall labor market consequences of RS are negative for non-exposed workers due to GE effects on wages (due to reduced aggregate demand for low-wage workers) and leakage into the domestic price index. The only source of welfare gains for non-exposed workers is the demand shock which, in GE, impacts wages favorably for all Home workers. In our quantification we will report welfare results across both types of workers and exposed vs. non-exposed workers within both type groups.

### 3 Data and context

\(^{22}\)As derived in Appendix A.6.1 and further discussed in Section 5.2, the welfare implications we derive here hold also when we allow for unemployment in the economy, albeit subject to an attenuating factor that increases (toward unity) with the initial employment share in the labor force.
3.1 Administrative data from CR

Firm-to-firm transaction data This dataset tracks the near-universe of formal firm-to-firm relationships in CR between 2008 and 2019.\footnote{Alfaro-Ureña et al. (2022) and Alfaro-Ureña et al. (2021) describe in detail all administrative data from Section 3.1.} This information is collected by the Ministry of Finance through the D-151 tax form. Firms must report the tax identifier of all their suppliers and buyers with whom they generate at least 2.5 million Costa Rican colones (around 4,000 U.S. dollars) in transactions that year, in addition to the total amount transacted. We use these data both to identify the suppliers exposed to a new RS policy of an MNE subsidiary in CR and to estimate effects on different types of sales transactions.

Matched employer-employee data Based on data from the CR Social Security Administration, we construct a panel of employment records for all formal workers in CR between 2006 and 2019. We observe (at least once) 1.9 million individual workers. For each worker, these data record employer identifiers that we can link to the other datasets, monthly labor earnings, full-time or part-time employment status, and maternity leave status.

Other firm-level data and the MNE sample We then add from the Ministry of Finance the yearly corporate income tax returns from 2008-2019 for all taxpaying firms in CR. These returns contain typical balance sheet variables, such as total sales and employment. In addition, they also track the primary 4-digit industry of each firm (out of a total of 375 4-digit industries observed in CR). Moreover, we bring in data from CR customs declarations on yearly firm-level imports and exports. Finally, we use a comprehensive dataset on firm-level foreign ownership combining information from annual surveys conducted by BCCR, reports of firms active under the Free Trade Zone regime, records of the investment promotion agency of CR (CINDE), and Orbis from Bureau van Dijk (allowing us to confirm which foreign-owned firms in CR are part of an MNE group). For each MNE subsidiary, we identify its MNE group and link the subsidiary to the RS policies put in place at the group level. We then focus our analysis on the 481 MNEs with a subsidiary in CR whose total average yearly input purchases exceed 1 million U.S. dollars (where the average is computed across all years of operation of that subsidiary in CR).\footnote{We consider an MNE subsidiary as a firm with positive MNE ownership. Most subsidiaries are fully owned by the MNE, and the median ownership share is around 95%.} As Appendix Table B1 shows, these 481 subsidiaries account for 80% of MNE input purchases and 85% of total sales.

3.2 Global data on MNE groups

Orbis data We link MNE subsidiaries in CR to information from historical Orbis panel data about their MNE group. As global MNE sales, we use the consolidated turnover of the global ultimate owner of the subsidiaries in CR (according to the ownership module of Orbis). Through this procedure, we observe the global sales of 204 of the 481 MNEs of interest over the sample period 2008-2019.\footnote{The matching rate with Orbis sales data is constrained by its varying geographical coverage (which tends to be lower outside Europe and North America).}

Sigwatch data The consultancy firm Sigwatch collects detailed information on international consumer-facing NGO campaigns focused on MNE production practices, including their sourcing
practices (Hatte and Koenig, 2020). Between 2010 and 2020, Sigwatch records on average more than 10,000 NGO campaigns per year. After matching the MNEs both by name and ISIN identifiers, we observe the NGO campaigns for 191 of the 481 MNEs of interest. We use these data to investigate whether negative NGO campaigns against MNEs tend to precede their RS rollouts.

**BoardEx data**  We combine data from BoardEx and Orbis to track leadership changes at the MNE group level. BoardEx and Orbis provide us with the identity of all current and previous workers in key leadership positions in the MNEs of interest, together with their date of appointment and resignation from a given position. From the two datasets combined, we can identify leadership changes in 271 of the 481 MNEs of interest. We use this data to check whether RS rollouts might be systematically associated with prior MNE-level leadership changes.

### 3.3 Responsible sourcing (RS) codes and policy context

**Data construction and analysis sample**  We construct a new database that tracks the RS policies rolled out by the 481 MNEs with a subsidiary in CR we describe above. To build these data, we implemented a double-blind search process by two independent research teams whose output we then cross-checked and consolidated into one final database. For each MNE, we searched for information about corporate social responsibility and supplier requirements in all its publicly-available company reports and publications, press releases, and corporate filings. This information was mainly found on the website of the MNE group. In addition, for each MNE, we conducted online searches in both CR and international media outlets to gather additional information on rollouts. For each RS policy, we recorded the year of implementation, whether the policy was MNE-wide (introduced by the MNE headquarters for suppliers to subsidiaries worldwide) or specific to CR (or the Central American region), and a number of additional details we describe below. Given that 2008 is the first year when we observe firm-to-firm transaction data to evaluate supplier exposure, we focus the search on RS rollout events over the 2009 to 2019 period. In the analysis, we focus on RS requirements that include provisions on working conditions, broadly defined. Requirements on working conditions tend to be the main component of RS policies. Working conditions are also at the center of the RS policies in our analysis sample, based on the ample space and detail devoted to working conditions among all conditions imposed on suppliers. More systematically, we find that the top five most common words used in the text of the RS codes (after removing neutral expressions such as "the", "a", etc.) are "suppliers", "safety", "rights", "code" and "labor". "Wages" or "compensation" are in the top 15 most frequent words in the RS codes (and mentioned more frequently than "workers").

As summarized in Appendix Table B2, the analysis sample consists of 165 RS policy rollouts by 135 distinct MNEs. Of these 135 MNEs, 84% have only one RS policy rollout between 2009 and 2019. 85% of these RS rollouts apply to the entire MNE group (suppliers worldwide, not

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26 We thank Pamina Koenig for making these data available to us.

27 In practice, 88% of all RS rollout events we identified fall in this category.

28 A survey conducted by The Economist Intelligence Unit among 800 executives from MNEs shows that workplace safety, working hour limits, minimum wages and compensation for injury/sickness are the areas most frequently addressed by MNEs through their RS policies. See report here.

29 Of the 165 RS rollouts, 94% involve a new supplier code of conduct. Among the remaining 6%, six RS policies
only to the subsidiary in CR). The majority of these rollouts affect all direct suppliers to the MNE subsidiaries, but stop short of imposing requirements beyond direct supplier linkages.

**Policy context** Combining the firm-to-firm transactions in CR with the RS rollouts by MNEs with subsidiaries in CR, we measure the extent of RS exposure in CR over time as the fraction of production by domestic (non-MNE) firms that are subject to active RS supplier codes. The fraction of domestic production under active RS supplier codes increased from 25% at the beginning of our sample in 2009 to 38% by the end of it in 2019. The prevalence of RS in domestic production and its increase over time suggest that the incidence on workers may extend beyond the directly affected firms and workers, motivating our GE analysis of domestic factor and output markets. Appendix Tables B3 and B4 provide descriptive statistics about MNEs rolling out RS policies and their suppliers. Subsidiaries of MNEs with RS rollouts are larger than other MNE subsidiaries in CR and are more likely to be headquartered in the US and the EU. Exposed suppliers (defined as those supplying to the MNE subsidiary the year before its RS rollout) have an average (median) of 30 (8) employees. Interestingly, only 14% of exposed suppliers operate in the manufacturing sector and only 4% in agriculture. The majority of CR suppliers that are affected by RS policies are local service providers: with 52% in "services" and 29% in "retail" according to the CR sectoral definitions, where retail is a broad category, including e.g., repair and maintenance services.

An example of a typical RS event in our analysis sample is Panasonic’s 2016 “Supply Chain CSR Promotion Guideline”, which applied to all suppliers of Panasonic globally. Panasonic’s RS code lays out a comprehensive list of its suppliers’ requirements vis-à-vis their workers, covering working hours (e.g., workers must be allowed to take at least one day off per seven working days), living wages (e.g., suppliers must comply with minimum wage laws and pay workers without delay), freedom of participation (e.g., workers can organize and join a labor union), occupational safety standards and training, emergency preparedness and training, work-related injuries and illness, and industrial hygiene, among other provisions.

Compliance with local labor laws and regulations is a common minimum requirement of RS rollouts, above which MNEs can impose stricter requirements. If local laws are strong and well-enforced, RS rollouts could be redundant. Conversely, if local laws are strong but not widely enforced, then even the least ambitious RS codes—requiring adherence to the local law—can have meaningful implications for suppliers if the private enforcement of RS improves the previous oversight by public regulators. Our empirical context in CR resembles this latter scenario: there is a national minimum wage among low-skill occupations that is about 70% of the median wage,

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1. involve a recurrent workshop (training course or consultancy) for suppliers, three involve a recurrent meeting event or awards ceremonies for suppliers, and one involves a one-off workshop (training course or consultancy) for suppliers.
2. The numerator is the sum of the sales of all CR non-MNE firms that are selling to an MNE subsidiary with an active RS code that year.
4. E.g., Microsoft’s 2011 “Vendor Code of Conduct imposes a “limit of 60 hours of work per week, even if local law allows more” (see here). Similarly, Panasonic’s 2016 RS code requires a maximum 60-hour workweek, adding: "Any local law or regulation shall apply if it is stricter than this provision" (see here).
a higher percentage than in all OECD countries (OECD, 2017). Moreover, at 36.5% of gross salaries, CR’s Social Security contributions are significantly higher than the OECD average (27.2%). Employer contributions are notably high (26.3%)—the OECD average is 17.7% (OECD, 2016).

Enforcement of these labor laws in CR, however, has been shown to be weak. CR’s chief enforcement process relies on state-employed labor inspectors whose job is to investigate potential violations of minimum wages, Social Security payments, payroll records, occupational risk, insurance payments, mandated maternity leave, holidays, overtime pay, working-time regulations, and health and safety regulations. In 2015, there were 92 labor inspectors in CR (or 0.4 inspectors per 10,000 employees), who reportedly lacked basic resources (e.g., Gindling et al., 2015). According to the Ministry of Labor, their staffing level is insufficient to even inspect 10% of firms, with small and medium enterprises effectively operating outside of public enforcement (La Nación, 2009). In line with these reports, there is evidence that even toward the end of our sample, in 2017, one quarter of formal sector employees (and the majority of informal sector employees) earned less than the legal minimum wage (OECD, 2017). Weak enforcement of existing regulations is not specific to CR and is widespread in low-income and emerging markets (e.g., Harrison et al., 2003).

Due to MNE resources and private incentives not to be caught lying about advertised sourcing practices, the enforcement of RS requirements by MNEs is likely to be, on average, significantly more effective than the status quo of public enforcement. According to The Economist Intelligence Unit MNE survey, to ensure compliance, MNEs subject suppliers to regular on-site inspections (which are frequently contracted to third-party auditors). This is consistent with the provisions in our analysis sample of RS codes: the word “compliance” is among the top 15 most frequent words in these codes. But, of course, the many detailed assessment and compliance provisions included in RS codes could in principle just be “hot air”, in which case we would not expect to find significant impacts on exposed suppliers. The following empirical analysis—including the quantification in our analysis sample of the average increase in supplier production costs due to RS rollouts—will help shed light on these questions.

4 Empirical evidence

In this section, we use the database described above to provide evidence on the effects of RS rollouts by MNEs on suppliers (firms), workers, firm-to-firm transactions and the MNEs themselves. In Section 5.1 we then combine these estimates with the model’s comparative statics from Section 2.3 to rationalize the evidence through the lens of the theory and to calibrate the model for counterfactual analysis.

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E.g., Walmart’s “Audit and Assessment Policy and Guidance” includes: “choosing an appropriate third party audit program from the list of Walmart-approved programs, contacting the audit program chosen, arranging for the audit, paying for the audit, having an audit conducted by an APSCA-registered auditor, cooperating with the audit firm and/or program to complete the audit, sending the results to Walmart within the specified timelines, and working with the audit program and facility to remediate non-compliances and to resolve issues.” See document here.
4.1 Empirical strategy

Firm-level specifications  We first run firm (supplier)-level event-study specifications of the following form:

\[ y_{ist} = \alpha_i + \gamma_{st} + \sum_{\eta=k_l}^{\eta=k_u} \beta_\eta I(\text{Years since RS}_{it} = \eta) + \epsilon_{ist}, \]  

(19)

where \( y_{ist} \) is an outcome (e.g., log firm sales or log employment) of firm \( i \) from the sample of firms who are suppliers to MNE subsidiaries in CR at some point over the sample period 2008-2019. The subscript \( s \) indexes one of the 375 4-digit sectors in CR and \( t \) indexes years, \( \alpha_i \) are firm fixed effects and \( \gamma_{st} \) are sector-by-year fixed effects.

The term \( \sum_{\eta=k_l}^{\eta=k_u} \beta_\eta I(\text{Years since RS}_{it} = \eta) \) captures the event-study design: \( I(\cdot) \) is an indicator function and \( \eta \) indexes the number of years before or after the rollout of the RS policy by the MNE that is linked to the firm.\(^{34}\) Following the theory, we define exposure to a given RS rollout \((RS_{it})\) for domestic firms that were selling to the MNE in question in the year before the rollout (at \( \eta = -1 \)). For suppliers that were exposed more than once during our sample, we focus on the effects of first-time exposure to an RS rollout. To adjust for autocorrelation across years for the same firm, we cluster the standard errors \( (\epsilon_{ist}) \) at the level of firms \( i \). In the results below, we estimate and report the event studies both before and after pooling the point estimate at \( \eta \geq 4 \) side-by-side (i.e., showing the point estimate for \( \eta = 4 \) in a specification without pooling, and for \( \eta \geq 4 \) from a specification with pooling longer-run effects, everything else left unchanged).

The primary identification concern for estimating the \( \beta_\eta \) coefficients is that the timing of the RS rollouts may not be as good as random from the perspective of CR suppliers. For instance, MNEs may have rolled out their RS policies during periods when CR suppliers experienced other contemporaneous shocks (e.g., to their productivity). We address this concern in several ways. First, to limit concerns of different time trends across different types of firms, we restrict the estimation sample to only CR firms that have been suppliers to MNE subsidiaries in CR at some point during the estimation sample 2008-2019.

Second, using the event-study design, we document the \( \beta_\eta \) estimates for both before and after the rollout to assess the plausibility of confounding shocks preceding the MNE’s RS rollout. To do so convincingly, we build on recent advances in the applied econometrics literature on difference-in-difference (DiD) estimation with “staggered” treatment events. Several recent papers have shown that estimating the specification in equation (19) with two-way fixed effects regressions can fail to recover average treatment effects even if the treatment events were as good as randomly assigned.\(^{35}\) This can be the case when treatment effects are dynamic, as already-treated units enter the control group in a given period. In our context, the concern would be that firms exposed to RS earlier (e.g., around 2010) may experience systematically different time paths of treatment effects compared to those firms exposed in later years (e.g., 2015-2019). Moreover, the two-

\(^{34}\)We include all periods \( \eta \) observed in the sample (i.e., \( k_l = -11 \) and \( k_u = 10 \)) except the omitted period at \( \eta = -1 \), and we report estimates for \( \eta \geq -4 \) and \( \eta \leq 4 \) in the figures and tables.

\(^{35}\)See De Chaisemartin and d’Haultfoeuille (2020), Sun and Abraham (2020), Borusyak et al. (2021), Goodman-Bacon (2021), Roth and Sant’Anna (2021).
way fixed effects estimation produces variance-weighted averages of potentially heterogeneous treatment effects, complicating their interpretation and link to economic theory. Alongside the standard two-way fixed effects event-study estimates, we report the estimates from the procedure developed by Sun and Abraham (2020)—who focus on event-study designs with leads and lags of treatment indicators and address the concern that different cohorts of treated firms may be subject to different dynamic paths of effects. In particular, their method estimates the dynamic effect for each treatment cohort separately (i.e., for units treated in the same calendar year). It then calculates the weighted average of these cohort-specific effects, with weights equal to each cohort’s sample size.

Third, we present the event study both before and after using only RS rollouts in other MNE subsidiary countries (due to global RS rollouts) as instruments for rollouts among CR suppliers. Using RS rollout decisions that were made by the MNE headquarters, covering all supplier relationships worldwide, as an IV aims to address the concern that RS rollouts could have still been targeted at the precise point in time during which CR suppliers started to experience contemporaneous shocks (without showing up in pre-trends). To further explore the MNE-level context of RS rollout decisions, we also estimate event studies with MNE outcomes on the left-hand side of equation (19), where firm $i$ is now the subsidiary in CR of the MNE that rolls out RS and the event-study timeline $I(\text{Years since } RS_{it} = \eta)$ traces MNE subsidiary outcomes in the years before and after a given RS rollout. We also match the MNE subsidiaries in our sample to panel data on the corresponding global outcomes of the MNE in the Orbis database. This allows us to check if local CR subsidiary sales respond differently from global MNE sales (suggesting substitution across sourcing origin countries as we discuss in Section 2 and Appendix A.6.4). Furthermore, we use the Sigwatch data to test whether RS rollouts may have responded to negative publicity campaigns in the years prior to the RS rollout decision, and we use the BoardEx data to test whether RS rollouts occur after MNEs change leadership.

Finally, our definition of rollout exposure in $RS_{it}$ can give rise to a somewhat mechanical bias in the estimation of the event-study coefficients $\beta_\eta$: given that supplier sales to MNEs can be subject to annual fluctuations for many other reasons, defining exposure to RS in terms of a positive MNE sales event in year $\eta = -1$ may pick up particularly successful periods among the exposed group of suppliers (i.e., picking lucky or successful firm-by-year combinations in which a supplier happened to sell to an MNE). This lumpy nature of sales events could give rise to positive pre-trends and negative post-trends even in the absence of any actual impacts of RS. To address this concern, we estimate the specification in equation (19) both before and after including an additional set of event-study indicators, $\sum_{\eta=-4}^{\eta=4} \delta_\eta I(\text{Years since } MNE_{it} = \eta)$, where the $\eta$ years are identical to the RS event-study years and MNE_{it} switches to unity for all CR suppliers that had active sales relationships to any MNE in CR in event year $\eta = -1$ (one year before the RS policy was rolled out). When including these additional event-study terms in equation (19), we thus

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36Also note that our theory in Section 2 and quantitative analysis in Section 5 allow for contemporaneous effects on MNE output (and thus their input demand from suppliers).

37In case of multiple rollouts during our sample period by the same MNE we focus on first-time events, as above.
estimate the event study of RS rollouts among exposed CR suppliers after controlling for the full timeline of potential effects that may stem from having had a positive sales relationship to any MNE at the event time \( \eta = -1 \) (regardless of RS rollouts).

**Worker-level specifications** Next, we estimate the effects of RS rollouts at the level of individual workers using the matched employer-employee data. We adapt the event-study strategy outlined above to include a richer set of fixed effects that reflects the difference in the dimensionality of the worker-level panel data. We estimate event-study specifications of the following form:

\[
y_{ijst} = \alpha_{ij} + \gamma_{st} + \sum_{\eta=k_i}^{\eta=k_u} \beta_{\eta} (\text{Years since RS}_{jt} = \eta) + \epsilon_{ijst}, \tag{20}
\]

where \( \alpha_{ij} \) are now fixed effects for worker \((i)\)-by-firm \((j)\) pairs. \( \gamma_{st} \) and \( \sum_{\eta=k_i}^{\eta=k_u} \beta_{\eta} (\text{Years since RS}_{jt} = \eta) \) remain defined as the sector-by-year fixed effects of the employing firm \(j\) and the firm \((j)\)-level RS event-study terms. As above, we estimate this specification before and after including the full timeline of effects for having sold to any MNE (to address any mechanical biases discussed above), using the IV specification, and using the estimation procedure by Sun and Abraham (2020). We continue to cluster the standard errors at the level of firms \((j\) here).

As outcome \( y_{ijst} \), we mainly focus on the log monthly earnings of workers—measured as their annual earnings divided by the number of months of employment. Given the \( \alpha_{ij} \) fixed effects, the worker-level estimates of \( \beta_{\eta} \) capture potential changes in the labor earnings of continuing workers at exposed suppliers (relative to continuing workers at non-exposed suppliers).\(^{38}\)

**Transaction-level specifications** To estimate the effect of RS on the intensive margin of sales to the MNE, we estimate event-study specifications at the firm-to-firm transaction level. We create an estimation sample that only includes firm-to-firm transactions where the buyer is any MNE subsidiary in CR. We then estimate the same specification as in equation (20), where \( y_{ijst} \) is the log transaction amount sold by CR supplying firm \(i\) to MNE buyer \(j\). \( \alpha_{ij} \) are thus supplier-by-MNE buyer fixed effects. Given the bilateral nature of the transaction data, we also include both supplier’s \(i\) sector-by-year and MNE’s \(j\) sector-by-year fixed effects. Here, the event-study terms are defined at the level of the MNE buyer \(j\) instead of that of its exposed suppliers, so that \( \eta \) indexes the number of years before or after the MNE \(j\) rolls out its RS policy. The identification strategy is the same as discussed above, except that at the MNE level, we no longer require additional controls among exposed suppliers (for having sold to any MNE at year \(\eta = -1\)).

The transaction-level version of the specification in equation (20) thus estimates the timeline of the effects of RS rollouts by MNEs \(j\) on the average transaction sales amount among their continuing suppliers, conditioning on supplier-by-MNE buyer fixed effects \(\alpha_{ij}\). As above, we report estimation results for the standard two-way fixed effects estimator, using the IV (global rollouts) and using the estimation by Sun and Abraham (2020). In addition to the intensive margin, we also use the transaction database to estimate the effect on the total sales to RS-active MNEs (intensive

\(^{38}\)While we do not separately observe the number of hours worked per month, in these regressions we only focus on workers in full-time employment.
plus extensive margins). To this end, we estimate the specification in equation (19) using PPML with total sales to RS-active MNEs as the outcome.

### 4.2 Empirical results

We first investigate the effect of RS on total supplier sales and employment. Panels A and B of Figure 1 graph the corresponding point estimates for the IV specification. They correspond to column 4 in Panels A and B of Table 2. For each outcome in each panel, column 1 presents the two-way fixed effect specification with firm and sector-by-year fixed effects. Column 2 adds the controls for having sold to any MNE at event period $\eta = -1$. Column 3 presents the same specification as in column 2, but estimated using the method by Sun and Abraham (2020). Column 4 presents the same specification as in column 2, but after instrumenting for the treatment event dummies using only RS rollouts that were global in nature. Each specification (column) reports both the baseline event-study point estimates without pooling effects at $\eta \geq 4$ and the point estimate for $\eta \geq 4$ from a separate event-study specification where we pool the longer-term effects.

According to the IV specification, the total sales of exposed suppliers decrease by, on average, 6.5 percent 4 years after the first exposure to an RS rollout and by on average 9.8 percent when pooling 4 years or more after the event. This is accompanied by a decline in total supplier employment of 6.2 percent 4 years after and 8.6 percent after 4 years or more. For both outcomes, the two-way fixed effect, Sun-and-Abraham and IV specifications in columns 2-4 yield similar point estimates. This suggests that the heterogeneity in dynamic adjustments across cohorts of exposed suppliers and the MNEs timing their RS rollouts with other relevant shocks to their CR suppliers are unlikely confounders in our empirical setting. The concern of mechanical positive pre-trends and negative post-trends is apparent in column 1, where we do not control for having sold to any MNE at event year $\eta = -1$. After we include the event timeline for having sold to any MNE at $\eta = -1$, pre-trends disappear (see Figure 1 and Table 2 columns 2-4).

To further explore these effects, we also break up the average sales impact among exposed suppliers into different groups by supplier or MNE types. In Appendix Figure B1, we show that the negative impact on supplier sales is driven by firms in sectors that tend to be less regulated, namely sectors where small firms are more prevalent and services sectors. In Appendix Figure B2, we find that the effects are driven by RS events associated with MNEs with headquarters in countries with more stringent labor regulations and higher average firm management scores.

We then investigate the effect of RS on workers using the specification in equation (20). Panels A and B of Figure 2 plot the event-study coefficients from the IV specification, while Appendix Table B5 presents the point estimates for all specifications (similar to Table 2 above). Panel A of Figure 2 presents the results including all workers who have at some point during the sample period worked at a supplier to an MNE. Panel B of Figure 2 breaks up the average effect on all workers into three different groups: workers in the bottom quarter of monthly earnings, in the top quarter of monthly earnings and the group in the middle between the two. To classify workers,

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39The rest of the paper focuses on event-study figures, but we present the companion tables in Appendix B.
we use their average monthly earnings in the first year that we observe each worker in the data (starting in 2006) to assign them to low, high or middle earnings groups.\footnote{If we observe a worker for the first time after 2006, we adjust their first-time monthly earnings for inflation using the annual consumer price index in CR.}

We find that workers’ earnings increase on average post-RS rollout: by 1.5 percent 4 years after the rollout and 1.6 percent four years or more post-rollout. In Panel B of Figure 2, we interact the treatment timeline with the worker type dummies and find that the effect is concentrated among the initially low-wage workers, who see their monthly earnings increase by on average 4.3 percent 4 years after the rollout and by 4.8 percent four years or more post-rollout. We find an insignificant and close to zero point estimate of the effect on the initially high-salary workers and a weaker effect on workers for the middle group. In line with these effects, we find that the relative employment share of workers in the bottom quarter of initial earnings relative to workers in the top quarter of initial earnings significantly declines. Panel C of Figure 1 and Appendix Table B6 show these supplier-level event-study estimates. As before, the figure displays estimates from the IV specification (column 4 of Table B6), finding that the relative employment of initially low vs. high-wage workers decreases by about 8 percent 4 years after the rollout (similar for $\eta \geq 4$). Given the possibility of employing zero workers classified in the low-wage group, we add an additional column 5 in Table B6 where we use PPML for consistent estimation including zeros. The reduction in relative employment increases to $-14.3$ percent 4 years after the rollout and roughly $-17.7$ percent four years or more post-rollout.

We then use the transaction-level version of specification (20) to investigate the effect of RS on the intensive margin of sales to the RS-MNE. Panel A of Figure 3 plots the event-study coefficients from the IV specification (also shown in column 3 of Appendix Table B7). We find that compliers’ sales to the RS-MNE decline by on average 5.7% four years post-rollout and by 6.9 percent four years or more post-rollout. These regressions include buyer-by-seller as well as supplier and MNE sector-by-year fixed effects. In Panel B of Figure 3, we include the extensive margin as well. To this end, we estimate the effect on supplier sales to RS-active MNEs using PPML (also reported in Panel B, column 2 of Appendix Table B7). We find that the total sales to RS-active MNEs among exposed suppliers decrease by 34.2 percent 4 years after the RS rollout and 27.2 percent four years or more post-rollout. Panel C of Figure 3 and Panel C of Appendix Table B7 use the transaction data to estimate the effect of RS exposure on supplier sales to their other (non-RS) buyers. We find that the sales to other (non-RS) buyers are also negatively affected among exposed suppliers. Four years after exposure those sales have decreased by 5.3 percent and they decreased by on average 8.8 percent four years or more post-rollout.

Finally, we study the effect of RS rollouts on the MNE itself. Appendix Figure B4 presents the MNE-level event study of the effect of RS on (i) the sales of the MNE subsidiary in CR (Panel A), and (ii) the share of the sales of the MNE subsidiary in CR in the global sales of the MNE (Panel B). As above, the graph plots the estimates from the IV specification, while Appendix Table B8 provides point estimates for all specifications. We find no discernible effect on either the total
sales of the MNE subsidiary in CR or its sales relative to global group-level MNE sales. Moreover, we find no evidence of significant pre-trends at the MNE level.

**Additional empirical results** To provide additional context and assess potential alternative interpretations, we conduct several additional analyses as part of Appendix B. Appendix Figure B3 shows that exposed suppliers increased the length of maternity leave for women who took such leave by on average three quarters of a month (from a baseline of three months). In Appendix Table B9, we ask whether part of the decline in exposed supplier sales and employment may be driven by suppliers splitting up their production into separate firm entities. Such splitting may allow firms to apply the new requirements for workers to only those serving the RS-MNE. Using the matched employer-employee data, we test whether groups of workers from exposed suppliers are more likely to move jointly to new entities and find no evidence of such differential moving patterns. Last, in Appendix Figure B5, we investigate at the MNE level whether RS rollouts tend to be preceded or coincide with negative publicity campaigns or changes in MNE leadership. Using the Sigwatch, BoardEx and Orbis data described in Section 3, we find no evidence in support of either scenario, suggesting that RS policies are subject to longer-term considerations by the MNE.

5 Model quantification and counterfactual analysis

The empirical evidence presented above suggests that MNE rollouts of RS codes are, on average, not just “hot air”. Instead, their effects on exposed suppliers and workers are qualitatively consistent with an increase in labor-related costs concentrated among initially low-wage workers. To rationalize these effects through the lens of the theory and quantify the welfare implications of RS in our empirical context, we combine the comparative statics from the theory (Section 2.3) with the corresponding estimates from the event study (Section 4.2) to estimate the model’s key parameters. We conclude with the counterfactual analysis.

5.1 From event-study to model quantification

**Model selection** While the evidence of the previous section is qualitatively consistent with the predictions of our baseline model, it does not support the alternative model with labor market monopsony among CR suppliers. Table 1 summarizes the predictions of both models. Monopsony power held by CR suppliers would imply the opposite sign (+) of the estimated effects (-) of RS on compliers’ sales, both to the RS-MNE and to non-RS buyers. The intuition is that higher wages make monopsonistic firms move up the labor supply curve they face, increasing the employment and sales of compliers.\(^{41}\) Hence, we proceed to estimate the baseline model of Section 2.

**Model estimation** We need to quantify, first, the size and nature of the RS policy, namely, the size of the RS-induced cost increase \((\tau_R^l)\), the size of any contemporaneous increase in labor productivity \((\bar{T}_R)\), the fraction of the cost increase that is passed through to the MNE \((\beta)\) and the

\(^{41}\text{The absence of discernible monopsony power in our context seems consistent with the median employment of 8 for exposed CR suppliers.}\)
size of the RS-induced change in MNE output demand from MNE consumers \( d_R \). To complete the quantification of the model, we also need estimates of the elasticity of substitution that firms face in their output demand \( (\sigma) \), the shape parameter of the firm productivity distribution \( (\theta) \) and the elasticity of substitution between worker types \( (\rho) \). Table 3 summarizes the moments used for the estimation of these parameters as well as the parameter estimates we now describe. We revisit this baseline calibration as part of the sensitivity analysis below.

First, we calibrate \( \hat{T}_R \) using the estimate of the effect of RS on the monthly earnings of initially high-wage workers (defined as the top quarter), four years or more after RS rollout. This empirical counterpart of equation (10) yields an estimate close to zero (0.003) that is statistically insignificant (s.e. 0.004, see Panel B of Figure 2). Through the lens of the model, we do not find evidence of increases in broad-based labor productivity at exposed suppliers, and calibrate \( \hat{T}_R = 0 \).

Second, we estimate the size of the RS cost shock \( \hat{\tau}_{lR} \). In principle, there are two natural approaches to this. We could directly use the measured effect of RS on low-wage worker earnings (i.e., 4.8% at \( \eta \geq 4 \) in Panel B of Figure 2) and set \( \hat{\tau}_{lR} = 0.048 - \hat{T}_R = 0.048 \) (using equation (9)). Alternatively, we could back out the size of the cost shock from the sales responses of suppliers. This second approach has advantages. As discussed in Section 3, requirements on labor earnings are only one of the many requirements imposed by RS codes. For instance, paid leave, health benefits, training or safety standards are not captured by labor earnings. It could also be that our estimates based on the employer-employee microdata do not capture part of the extra cost imposed on RS suppliers, as they omit informal work arrangements. If firms have to formalize previously unobserved informal work relationships to comply with RS codes, this cost increase would not be reflected in our earnings regressions with worker-by-firm fixed effects. We could therefore be underestimating the true labor cost increase for compliers. The sales responses of exposed vs. non-exposed suppliers, on the other hand, capture such cost changes (irrespective of whether they are directly observed or not). We thus follow this second approach and compare the estimated size of the cost shock to the one reflected in worker earnings.

Specifically, the size of the RS cost shock \( \chi_{lH} \hat{\tau}_{lR} \) is directly revealed by how much the sales to non-RS buyers of exposed suppliers decline following RS, conditional on a value of the elasticity of substitution \( \sigma \) (see model equation (14)). We take \( \sigma = 5.03 \) from Alfaro-Ureña et al. (2022), who estimate \( \sigma \) in a way consistent with our model and with the same firm-level CR microdata. Their estimate is also in the mid-range of existing estimates in the literature (for a review of estimates, see Hottman et al., 2016). Combining \( \sigma = 5.03 \) with the event-study estimate of equation (14) (-0.088 at \( \eta \geq 4 \), s.e. 0.027, see Panel C of Figure 3) and the average cost share of low-wage workers at suppliers in the data \( (\chi_{lH} = 0.19) \), we estimate that the average size of the cost shock on low-wage workers at exposed suppliers is \( \hat{\tau}_{lR} = 11.5\% \). Comparing this estimate to the estimate of the increase in monthly earnings of low-wage workers (4.8%) suggests that, indeed, not all the RS-induced labor cost increases at suppliers are reflected in worker earnings.\(^{42}\)

The remaining parameters \( d_R, \beta \) and \( \theta \) must be estimated jointly using additional event-study

\(^{42}\)For instance, in Appendix Figure B3 we provide evidence of an increase in the length of maternity leave.
moments that directly map into our theory (see Section 2.3). The estimate of the decline in compliers’ sales to the RS-MNE in equation (13), compared to the decline in the sales to other (non-RS) buyers of exposed suppliers informs us on $\beta$ and $\hat{d}_R$. The sales response to the RS-MNE (-0.069 at $\eta \geq 4$, s.e. 0.031, see Panel A of Figure 3) is less negative than the sales response to other (non-RS) buyers (-0.088), leaving room for the mitigating role of $\beta < 1$ and $\hat{d}_R > 1$ on suppliers’ sales to the MNE. We need another moment to disentangle $\beta$ and $\hat{d}_R$. Specifically, we use the effect of RS on the sales of the MNE subsidiary itself in equation (17) (-0.017, with s.e. 0.098, see Panel A of Appendix Figure B4). Finally, comparing the total sales response of exposed firms in equation (16) (-0.098 at $\eta \geq 4$, s.e. 0.022, see Panel A of Figure 1) to the intensive margin effects is informative about the extensive margin response governed by $\theta$. Formally, to estimate $\left(\hat{d}_R, \beta, \theta\right)$, we invert this system of three equations on supplier and MNE sales in the three unknowns. We estimate that the cost pass-through is not complete, but also not extremely low ($\beta = 0.795$). We find little evidence of a discernible positive demand shift for the MNE output ($\hat{d}_R = 0.001$). Intuitively, given the relatively small cost shock that RS policies represent for the MNE (see Footnote 43), one can rationalize the small negative point estimate on the MNE subsidiary sales ($-1.7\%$) without much of a positive shift in MNE output demand. Finally, we estimate a shape parameter of the domestic productivity distribution of $\theta = 6.21$, which lies in the range of existing estimates in the trade and macroeconomics literatures (e.g., Melitz and Redding, 2014).

Finally, to estimate $\rho$, the elasticity of substitution between workers we use the relative employment response of high- vs. low-wage workers (equation (11)). The event-study estimate is -0.177 (s.e. 0.056, see column 5 of Table B6). Given the estimate of $\hat{\tau}^l_R$, this yields $\rho = 1.54$, which is close to recent estimates (e.g., Diamond, 2016, Burstein and Vogel, 2017, Piyapromdee, 2021).

5.2 Counterfactual analysis

Armed with the quantified model, we proceed to investigate the welfare implications of RS policies. We consider a counterfactual that compares an equilibrium without RS to one corresponding to the extent of RS rollouts that we observe on the ground in CR at the end of the sample in 2019.

Additional moments Appendix A.3 lays out the system of equations of the counterfactual analysis in the full model. To this end, we directly calibrate in the microdata a number of additional moments. First, from the transactions data, we calculate the share of domestic CR sales made by firms also selling to MNE subsidiaries (regardless of the MNE’s RS status). By 2019, this share is 55% in the data. Second, we compute the share of CR exports made by firms who are

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43Based on our model, several forces attenuate the effect on the MNE: (i) MNE subsidiaries are only affected by RS cost increases in proportion to their cost share spent on CR suppliers ($\Xi = 0.14$); (ii) cost increases at suppliers may not be fully passed through to the MNE ($\beta < 1$); and (iii) the MNE might experience demand increases due to RS ($\hat{d}$).

44We also require the calibration of the average sales share to the RS-MNE by exposed firms before RS that we estimate using the transaction data ($\xi = 0.25$).

45In our baseline, we use the PPML specification to allow for movements in or out of zero employment of low-wage workers. Below, we also report counterfactual results across alternative values of $\rho$, including the lower point estimate in the IV log specification of Panel C in Figure 1 and column 4 of Table B6.
also selling to MNE subsidiaries in CR. By 2019, this share is 62%.\textsuperscript{46} Third, we compute the share of total sales of MNE subsidiaries in CR made by MNEs with RS policies active in 2019. By 2019, this share is 47%.

**Welfare impact of RS in CR** Figure 4 presents the welfare incidence of RS in CR, in the aggregate as well as across different groups of workers. Our first finding is that RS in CR has had positive but minor aggregate implications on welfare, both for initially low-wage and high-wage workers (+0.15%). The simplified welfare expression in equation (18) provides intuition as to why this is the case in our context. First, we find no evidence of RS-induced productivity gains or discernible positive demand shocks associated with RS, so that the two last (positive) terms of the welfare expression are essentially 0. To understand the welfare effect of RS in our empirical context, we can therefore focus on the first term, i.e., the export tax effect. Importantly, this \textit{a priori} positive effect is mitigated by the extent of cost pass-through from suppliers to prices paid by the MNE (\(\beta\)) and any leakage of RS to the domestic market (\(\Lambda\)). If pass-through was complete (\(\beta = 1\)) and all of the RS-affected production was destined for exports (\(\Lambda = 0\)), then the representative worker in CR would benefit to the full extent from the RS-induced improvement in the terms of trade. In our context, however, we find that the pass-through is \(\beta = 0.80\) and the degree of leakage is \(\Lambda = 0.26\). According to the welfare expression in equation (18), these findings imply that the gains from the RS export tax remain positive (\(\beta > \Lambda\)), but are roughly cut in half.

The terms of trade effect is, in addition, constrained by the fact that the average cost share of the affected low-wage workers in suppliers’ production is \(\chi = 0.19\), and that these workers experienced an estimated \(\hat{\tau}_{LR} = 0.115\) increase in their labor cost. These estimates imply a relatively small aggregate export-tax-equivalent (of roughly 2.2%), even if all exports were affected by RS (as we assume in the simplified setup but not in the full model used for counterfactuals).

These aggregate effects mask significant heterogeneity within worker types. 21\% of all CR low-wage workers are “exposed” to RS in our counterfactual, i.e., in the initial equilibrium, they are employed at suppliers that are selling inputs (prior to RS) to the 47\% of MNE production that ends up rolling out RS in the counterfactual. We find that these exposed low-wage workers, as a group, experience significant welfare gains (+9.1\%), while the remaining majority of low-wage workers in CR, who are employed at non-exposed firms \textit{ex ante}, experience significant real income losses (-2.2\%) due to adverse GE effects on their wages and the leakage into the domestic price index.

**Additional counterfactual results** We also estimate these counterfactuals across a number of alternative model assumptions and parameter values. These additional results serve both to assess the sensitivity of our findings in our current setting and to document how the impacts of RS may differ across alternative empirical settings.

First, the counterfactual analysis above isolates the welfare impact of RS policies targeted at MNE suppliers, assuming that in the initial equilibrium, MNEs had already implemented

\footnote{While our model does not distinguish between traded and non-traded sectors, we measure this export share directly from the data, including service providers to MNEs (with zero exports).}
similar policies for their own workers. Alternatively, as discussed in Section 2, we can also study the welfare effects of RS policies that are implemented at the same time at MNE subsidiaries and suppliers. The fraction of exposed low-wage workers increases to roughly one third in this scenario (from 21% above). As the burgundy bars in Figure 4 show, the welfare gains of these exposed low-wage workers slightly decrease to 7.9%, while the losses of the remaining two thirds of non-exposed low-wage workers increase to -3.5%.

Second, our baseline model assumes that labor supply is inelastic (leading to full employment). We extend the model to feature an elastic aggregate labor supply and unemployment. We summarize this extension here (for details, see Appendix A.6.1). Workers make a discrete choice of working (with indirect utility as in the baseline) or being unemployed (with utility $u_0$). This generates an upward-sloping aggregate labor supply with elasticity $\kappa$ and endogenous unemployment. We then show that the welfare impact of RS on the average worker is:

$$\hat{U}_H = (1 - \Lambda^U) \left\{ \left( \beta - \Lambda \right) W^{tax} \chi H^l \delta R + \left( \lambda_{FH} + \Lambda \lambda_{HH} \right) W^{prod} \hat{T}_R + W^d \hat{d}_R \right\},$$

where $\lambda^U$ is the initial share of unemployment in the labor force before RS and $1 - \Lambda^U \equiv \left( 1 - \lambda^U \right) / \left( 1 + \frac{\lambda_{FH} \kappa \lambda^U}{1 + \lambda_{FH} + \lambda_{HH} (\sigma - 1)} \right)$. Relative to the case without unemployment (see equation (18)), the potential gains (or losses) from RS are muted in an economy with unemployment. In particular, the welfare attenuation factor of unemployment $(1 - \Lambda^U)$ decreases toward zero when unemployment in the initial pre-RS equilibrium increases. Using the fact that the unemployment rate in CR at the beginning of our sample was roughly 7%, we plot in Appendix Figure B6 this attenuation factor across a wide range of labor supply elasticities $(\kappa)$. Overall, in our empirical setting, the welfare effect of RS is only slightly attenuated by the presence of unemployment.

Third, in the baseline we assume that the labor cost increase is fully paid to the low-wage workers (through either nominal earnings, benefits, sick leave, or other amenities), we now relax this assumption. This sensitivity analysis allows us to consider alternative cases in which some of the increase in labor costs, above and beyond the one directly measured on workers’ earnings, turns out to be a pure waste (or not captured by domestic agents). Appendix Figure B7 plots the welfare change for all low-wage workers as a function of the fraction of $\hat{\tau}_R$ that is captured by low-wage workers’ real wages. Following intuition, the estimated gains to RS-exposed low-wage workers fall in proportion to the assumed share of $\hat{\tau}_R$ that is captured by workers.

Finally, Appendix Figures B8-B14 present the counterfactual welfare incidence in the aggregate and by worker type for alternative parameter values of $\sigma$, $\theta$, $\beta$, $\rho$, $\gamma$, $\hat{\tau}_R$, and $\hat{T}_R$. In each figure, the red dot indicates the parameter value from our calibration using the CR data. The welfare implications are intuitive through the lens of our theory. These additional counterfactuals serve to illustrate how the implications of RS are likely to change across different empirical settings.

6 Conclusion

To study the welfare implications of RS requirements in sourcing origin countries, we develop a theory that nests alternative hypotheses about the environment in which RS is being implemented.
We then build a unique database in the context of CR to provide new evidence of the impact of RS on exposed firms and workers, and confront this evidence with the comparative statics from our model. This combination of theory and data allows us to conduct counterfactual analysis of the aggregate and distributional implications of RS in CR.

In the theory, we show that the welfare effect of RS in sourcing countries is a priori ambiguous. RS can lead to adverse consequences in environments where the cost pass-through to MNE buyers is incomplete and where affected suppliers also produce a significant share of output for domestic consumers. Underlying this, we document the interplay between a positive effect of RS that is akin to the one of an export tax and a negative effect due to a labor market distortion that can “leak” into the domestic price index. Additional gains arise to the extent that RS is on average accompanied by direct effects on the suppliers’ labor productivity or positive shifts in demand for the MNE output due to implementing RS.

Empirically, we find that RS is on average not just “hot air”: the sales and employment of exposed suppliers decline, while the labor earnings of initially low-wage workers increase. This evidence is consistent with RS policies raising labor-related production costs (particularly for workers at the bottom of the initial earnings distribution). On its own, however, this reduced-form evidence would be insufficient to evaluate the welfare implications of RS. Combining our model with the data, we estimate that the average effective cost increase of RS among low-wage workers is about 12% and the cost pass-through to MNEs is incomplete. Moreover, we do not find compelling evidence that RS rollouts directly improve worker productivity or lead to discernible changes in output demand for the MNE. On net, RS has led to positive but minor aggregate welfare changes in CR. These aggregate implications, however, mask significant heterogeneity: low-wage workers at exposed suppliers experience sizable welfare gains, whereas the majority of low-wage workers in the rest of the economy experience welfare losses due to adverse GE effects on their wages and the domestic price index.

As our theory highlights, the welfare implications of RS on workers are, in general, context-specific. This calls for some caution when extrapolating findings across contexts and for an exciting agenda for future research on this increasingly widespread global practice by MNEs.

References


**Figures**

**Figure 1: Supplier-Level Effects of Exposure to MNE RS Rollouts**

Notes: Panels A, B and C plot estimates from the IV event-study specifications from Panels A, B of Table 2 and from Appendix Table B6, respectively. The outcome in Panel A is the log of total annual supplier sales. The outcome in Panel B is the log of total annual worker-months (number of months worked summed across all workers) at the supplier. The outcome in Panel C is the log employment ratio of the top and bottom quarter of workers in terms of initial monthly earnings. 95 percent confidence intervals are based on standard errors clustered at the firm level. See Section 4 for discussion.
Figure 2: Worker-Level Effects of Exposure to MNE RS Rollouts on Labor Earnings

(A) All Workers

(B) Heterogeneity by Initial Worker Earnings

Notes: This figure plots estimates from the worker-level version of the event-study specification in equation (20). These estimates also correspond to the specification in column 4 of Panels A and B in Appendix Table B5. The outcome is the log of worker annual earnings divided by the number of months of employment. In Panel B, we implement a heterogeneity analysis based on the quartile of a worker's initial earnings. Namely, we group workers based on their quartile in the distribution of monthly earnings in the first year we observe each worker since 2006, and relative to the (inflation(CPI)-adjusted) first-time monthly earnings of other workers in the data. 95 percent confidence intervals are based on standard errors clustered at the firm level. See Section 4 for discussion.
Figure 3: Transaction-Level Effects of MNE RS Rollouts

(A) Intensive Margin among Complying Suppliers

(B) Total Sales to RS-Active MNEs (Int. + Ext. Margin)

(C) Supplier Sales to Other (Non-RS) Buyers

Notes: The outcome in Panel A is the log transaction amount for transactions between MNE buyers and domestic suppliers. Panel A of the figure plots estimates from column 3 of Panel A in Appendix Table B7. Panel B presents the estimates of a PPML estimation with the total sales to RS-active MNEs as the outcome. Panel B plots estimates from column 2 in Panel B of Appendix Table B7. The outcome in Panel C is the log sales to other (non-RS) buyers. Panel C plots estimates from column 3 of Panel C of Appendix Table B7. 95 percent confidence intervals are based on standard errors clustered at the firm level. See Section 4 for discussion.
Figure 4: Welfare Incidence of RS in CR

Notes: This figure presents the welfare incidence of RS policy rollouts in CR, in the aggregate as well as on six groups of workers (exposed initially low-wage workers, non-exposed initially low-wage workers, all initially low-wage workers, all initially high-wage workers, all exposed workers, all non-exposed workers). Navy bars correspond to the scenario where MNEs only roll out policies over the working conditions at their suppliers (this is our baseline scenario). Burgundy bars correspond to the scenario where MNEs simultaneously roll out policies over the working conditions in their subsidiaries and suppliers. See Section 5.2 for discussion.

Tables

Table 1: Summary of Comparative Statics

<table>
<thead>
<tr>
<th>Comparative statics:</th>
<th>Baseline (all variants)</th>
<th>Labor monopsony</th>
<th>Model equation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Compliers (intensive margin)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sales to RS-MNE</td>
<td>-/+</td>
<td>+</td>
<td>(13)</td>
</tr>
<tr>
<td>Exposed firms (ext. + int. margin)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sales to non-RS buyers</td>
<td>-</td>
<td>+</td>
<td>(14)</td>
</tr>
<tr>
<td>Sales to RS-MNE</td>
<td>-/+</td>
<td>-/+</td>
<td>(15)</td>
</tr>
<tr>
<td>Total sales</td>
<td>-/+</td>
<td>-/+</td>
<td>(16)</td>
</tr>
</tbody>
</table>

Notes: This table provides a qualitative summary of the comparative static predictions of the model regarding the impacts of RS policies on the different types of sales (i.e., sales to the RS-MNE, sales to other non-RS buyers, total sales) of complying and exposed suppliers. See Sections 2.3 and 5.1 for discussion.
Table 2: Supplier-Level Effects of Exposure to MNE RS Rollouts on Sales and Employment

<table>
<thead>
<tr>
<th>Panel A: Log Supplier Sales</th>
<th>Panel B: Log Supplier Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>TWFE TWFE SA IV</td>
<td>TWFE TWFE SA IV</td>
</tr>
<tr>
<td>$\eta = -4$</td>
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<tr>
<td>-0.130***</td>
<td>-0.089***</td>
</tr>
<tr>
<td>(0.018)</td>
<td>(0.017)</td>
</tr>
<tr>
<td>-0.004</td>
<td>-0.005</td>
</tr>
<tr>
<td>(0.018)</td>
<td>(0.017)</td>
</tr>
<tr>
<td>0.031*</td>
<td>0.022</td>
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<td>(0.017)</td>
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<tr>
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<td>0.004</td>
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<td>(0.018)</td>
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<td>(0.014)</td>
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<tr>
<td>-0.014</td>
<td>-0.000</td>
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<tr>
<td>(0.014)</td>
<td>(0.014)</td>
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<tr>
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<td>(0.014)</td>
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<tr>
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<tr>
<td>(0.015)</td>
<td>(0.015)</td>
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<tr>
<td>0.011</td>
<td>0.019**</td>
</tr>
<tr>
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<td>(0.010)</td>
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<td>0.004</td>
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<td>(0.009)</td>
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<td>(0.010)</td>
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<td>0</td>
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<td>(0)</td>
<td>(0)</td>
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<td>0</td>
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<td>(0)</td>
<td>(0)</td>
</tr>
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<tr>
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<td>-0.008</td>
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<td>(0.013)</td>
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<td>(0.013)</td>
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<td>(0.013)</td>
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<td>-0.035**</td>
<td>-0.020</td>
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<td>(0.013)</td>
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<td>(0.015)</td>
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<tr>
<td>-0.045***</td>
<td>-0.046***</td>
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<td>(0.017)</td>
<td>(0.016)</td>
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<td>(0.018)</td>
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<td>-0.062***</td>
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<td>(0.018)</td>
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<tr>
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<td>(0.018)</td>
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<td>(0.022)</td>
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Firm FE Yes Yes Yes Yes     Yes Yes Yes Yes
Year-Sect FE Yes Yes Yes Yes Yes Yes Yes Yes
Controls No Yes Yes Yes Yes No Yes Yes Yes
Adjusted R² 0.81 0.82 0.83 – 0.80 0.81 0.81 –
# Observations 173636 173636 173636 173636 163845 163845 163845 163845
# Firms 20770 20770 20770 20770 20271 20271 20271 20271
# Sector-Year Bins 2923 2923 2923 2923 2915 2915 2915 2915

Notes: This table presents two-way fixed effects (TWFE), Sun and Abraham (2020) and IV estimates for the supplier-level specification in equation (19). The first four columns (Panel A) correspond to the effect of exposure to MNE RS rollouts on suppliers’ log total sales and the last four columns (Panel B) correspond to the effect on suppliers’ log employment. Column 4 in both panels correspond to panels A and B of Figure 1. The first-stage F-statistic for the IV columns exceed 50. Standard errors clustered at the firm level. *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. See Section 4 for discussion.
Table 3: Parameter Estimates and the Moments Used in Their Estimation

<table>
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<th>Parameter:</th>
<th>( \sigma )</th>
<th>( \hat{T}_R )</th>
<th>( \hat{\tau}_R )</th>
<th>( \beta )</th>
<th>( \theta )</th>
<th>( \hat{d}_R )</th>
<th>( \rho )</th>
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<tr>
<td>Our estimate</td>
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<td>0.115</td>
<td>0.795</td>
<td>6.21</td>
<td>0.001</td>
<td>1.54</td>
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<td>Moments used in estimation</td>
<td>Alfaro-Ureña Panel B</td>
<td>Panel C</td>
<td>Panel A</td>
<td>Column 5</td>
<td></td>
<td></td>
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<tr>
<td>et. al (2022)</td>
<td>Figure 2</td>
<td>Figure 3</td>
<td>Figures 1, 3 and B4</td>
<td>Table B6</td>
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Notes: This table summarizes our model parameter estimates and points to the empirical moments used in their estimation. The estimate of \( \sigma \) is taken from prior work in the same empirical setting. See Section 5.1 for discussion.
Appendix A  Model derivations

Appendix A.1  Model equilibrium

We lay out here the main equilibrium equations for the model. We detail first firm-level outcomes given general equilibrium (GE) quantities, then the complete GE solution of the model.

Notations  Let $y_{ij,r}$ denote outcome $y$ of an entity with RS status $r$ and for workers of type $t$. When $i = H$, then $y_{ij,r}$ refers to a Home firm producing for the destination market $j = H, F, M$ (respectively: Home, exports to Foreign, or production of inputs for MNE subsidiaries). When $i = M$, then $y_{ij,M,r}$ refers to the production of MNE subsidiaries at Home. Market-level aggregates are denoted with capital letters. Finally, $y_{ij,r}$ without superscript $t$ sums outcomes across worker types ($y_{ij,r} = \sum_{t=I,H} y_{ij,t,r}$) and $y_{ij,r}$ without subscript $r$ sums outcomes across all the production lines of a firm ($y_{ij} = \sum_{j=H,F,M} y_{ij,j,r}$). Similarly, $Y_{ij}$ without subscript $r$ sums outcomes across firms of all status ($Y_{ij} = \sum_{r=R,N} Y_{ij,r}$).

Appendix A.1.1  Firm-level outcomes

Labor use  Given the labor aggregator in equation (1), a firm or an MNE subsidiary facing wages $\{w_{i,t,r}\}$ chooses relative employment of low- and high-wage workers as follows:

$$\chi_{i,t} = \frac{w_{i,t,r}^{\ell_{i,t,r}}}{W_{i,t,r} \ell_{i,t,r}} = \frac{\alpha_t^{l} (w_{i,t,r})^{1-\rho}}{W_{i,t,r}^{1-\rho}}, \quad (A1)$$

where $\ell_{i,t,r}$ is the labor aggregate in equation (1) and $W_{i,t,r}$ is the corresponding labor cost index of the firm:

$$W_{i,t,r} = \left[ (\alpha_t^{l})^{\rho} (w_{i,t,r})^{1-\rho} + (\alpha_t^{h})^{\rho} (w_{i,t,r})^{1-\rho} \right]^{1/\rho}, \quad \text{for } i = H, M, F. \quad (A2)$$

In the baseline equilibrium without RS, we simply denote $\chi_{i,H}^{l}$ ($\chi_{i,M}^{l}$, respectively) the share of $t$–workers in the wage bill of Home firms (MNE subsidiaries, respectively).

Non-MNE firms  All firms with the same productivity make the same choices such that firm-level expressions are given as a function of their productivity $z$. Denoting $\mu_{ij,r}$ the markup of firms of type $r$ on market $j = H, F, M$, output prices are given by:

$$p_{ij,r} = \frac{\mu_{ij,r} W_{i,t,r}^{H,r}}{z},$$

where $\gamma_{ij} = \phi$ if $ij = HF, FH$ and $\gamma_{ij} = 1$ otherwise. In a baseline without RS, firms are monopolistically competitive on all markets so that

$$\mu_{ij,r} = \frac{\sigma}{\sigma - 1}. \quad (A3)$$

When RS is implemented, we allow for the markups to adjust so that only a share $\beta$ of the suppliers’ cost increase is passed through to the input price paid by the MNE (on other markets, the pass-through is complete). We define

$$\beta = \frac{\partial \log p_{i,H,M,R}}{\partial \chi_{H}^{l} \log \tau_{H}^{R}}, \quad (A4)$$

where $\chi_{H}^{l} \log \tau_{H}^{R}$ measures the size of the RS cost shock as described in the next section. Given CES demand and firms’ linear production costs, firm sales $y_{ij,r}$, employment $\ell_{i,t,r}$, and profits $\pi_{ij,r}$ (conditional on choosing to produce) are, respectively:

$$y_{ij,r} = \mu_{ij,r}^{l-\sigma} z_{\sigma - 1}^{\rho} \gamma_{ij}^{l-\sigma} W_{i,t,r}^{1-\sigma} D_{j,r}, \quad (A5)$$

$$\ell_{i,t,r} = (\alpha_t^{l})^{\rho} (\mu_{ij,r})^{-\sigma} z_{\sigma - 1}^{\rho} \gamma_{ij}^{l-\sigma} (w_{i,t,r})^{-\rho} W_{i,t,r}^{\rho - \sigma} D_{j,t} + f_{ij} (\alpha_t^{l})^{\rho} (w_{i,t,r})^{-\rho}, \quad t = l, h \quad (A6)$$

$$\pi_{ij,r} = \mu_{ij,r}^{\sigma-1} (\mu_{ij,r} - 1) z_{\sigma - 1}^{\rho} \gamma_{ij}^{l-\sigma} W_{i,t,r}^{1-\sigma} D_{j,r} - W_{i,t,r} f_{ij}, \quad (A7)$$

1Notations are symmetric for Foreign, with fewer combinations of subscripts since, e.g., Foreign firms do not produce intermediates.
where $D_{j,r}$ corresponds to the aggregate demand shifter on market $j$ for firms with status $r = R, N$:

$$D_{i,r} = P_i^{\sigma-1} X_i \quad \text{for } i = H, F,$$

$$D_{M,r} = R_r^\sigma M_r.$$  \hspace{1cm} (A8)

In these expressions, we have used $X_i$ to denote total expenditure in country $i = H, F$ and $P_i$ to denote the ideal price index for consumption in $i$ which is, given the demand in equation (2):

$$P_i = \left( \int_{\Omega_i} p_i^{1-\sigma} d\omega \right)^{\frac{1}{1-\sigma}}.$$  \hspace{1cm} (A10)

On the market for intermediate inputs sold to MNEs, $R_r$ is the input cost index for an MNE subsidiary with RS policy $r$, which is, given the production function in equation (5):

$$R_r = \left( \int_{\Omega_x} p_{HM,r}(\omega_x)^{1-\sigma} d\omega_x + \xi^\sigma W_{M,r}^{1-\sigma} \right)^{\frac{1}{1-\sigma}}.$$  \hspace{1cm} (A11)

and $M_r$ is subsidiary output given in equation (5).

Profits on each market destination market $j = H, M, F$ are increasing in productivity, so that only firms above a given productivity cutoff enter the market. Given the expression for profits in equation (A7), the selection cutoff corresponding to zero profit on market $j$ for firms with RS status $r$ is:

$$z_{ij,r}^* = \left( 1 + \frac{1}{(\mu_{ij,r} - 1)\mu_{ij,r}^-} \right)^{\frac{1}{\sigma}} \left( \frac{f_{ij}^r \varrho_{ij}^r W_{i,r}}{D_{j,r}} \right)^{\frac{1}{\sigma-1}}.$$

\hspace{1cm} (A12)

The total sales of firms on destination market $j = H, M, F$ are then given by $Y_{ij,r} = \int_{z_{ij,r}^*}^\infty y_{ij,r}(z) dG_i(z)$, or, given the assumption that productivity is Pareto distributed:

$$Y_{ij,r} = \left( \frac{\theta}{\theta - \sigma + 1} \right) (\mu_{ij,r} \varrho_{ij} W_{i,r})^{1-\sigma} D_{j,r} (z_{ij,r}^*)^{\sigma - 1 - \theta}.$$  \hspace{1cm} (A13)

**MNE headquarters and subsidiary** We turn to describing the choices of the MNE headquarters and subsidiary. We have already defined above the cost index $R_r$ of an MNE subsidiary with RS status $r$ (see equation (A11)). The MNE headquarters in Foreign imports the good produced by its subsidiary at Home, at cost, subject to iceberg transport costs, so that the marginal cost of the MNE headquarters of type $r$ is:

$$c_r = \varrho R_r.$$  \hspace{1cm} (A14)

and $M_r$ is subsidiary output given in equation (5).

Finally, total sales of all MNEs across both markets $H$ and $F$ are:

$$Y_M = \frac{\sigma}{\sigma - 1} \varrho \sum_{r=N,R} N_{M,r} R_r \sum_{j=H,F} \varrho_{Mj} M_{j,r}.$$
To close the model and solve for general equilibrium quantities, we write down the income in each country, labor market clearing and trade balance. These steps are detailed next.

Appendix A.1.2 General equilibrium

Denote \( L_{t}^{H,j,r} \) the total number of type \( t \) workers at Home working for firms of type \( r \) producing for market \( j = H, F, M \), and \( L_{M,r}^{H,j} \) the total labor directly employed at MNE subsidiaries of type \( r \) at Home. Labor market clearing at Home yields:

\[
\bar{L}_{t}^{H} = \sum_{r=R,N} \left\{ \sum_{j=H,M,F} L_{H,j,r}^{t} + L_{M,r}^{t} \right\}.
\] (A15)

Denote \( X_{t}^{j} \) the income of type \( t \) workers in country \( j \). Workers derive income from their labor, as well as their share in local (non-MNE) firms’ profits. The total income of workers of type \( t \) at Home is:

\[
X_{t}^{H} = \sum_{r=R,N} \left\{ \sum_{j=H,M,F} \bar{w}_{H,r}^{t} L_{H,j,r}^{t} + \bar{w}_{M,r}^{t} L_{M,r}^{t} \right\} + \sum_{r=R,N} \sum_{j=H,M,F} \Pi_{H,j,r}^{t},
\] (A16)

where \( \Pi_{H,j,r}^{t} \) is the share of Home firm profits generated on market \( j \) for firms of type \( r \) that are apportioned (proportionally to labor income) to type \( t \) workers. Given the CES-Pareto setup, profits are a constant fraction of sales and wage bill, in particular one can write:

\[
\Pi_{H,j,r}^{t} = (a - 1) \bar{w}_{H,r}^{t} L_{H,j,r}^{t},
\] (A17)

where we have defined \( a \equiv \frac{\theta}{\sigma - (\sigma - 1)} \). Total income in \( H \) is finally:

\[
X_{H} = \sum_{t=l,h} X_{t}^{H}.
\]

In Foreign, total income is made of labor income, Foreign firm profits and profits made by multinationals (which are a constant fraction of their sales \( Y_{M} = X_{MF} + X_{MH} \)):

\[
X_{F} = a_{F} W_{F} L_{F} + \frac{1}{\sigma - 1} (X_{MF} + X_{MH}).
\]

In both countries, income equals expenditures: \( X_{j} = \sum_{i=H,F,M} X_{ij} \). Equivalently, trade balance is given by:

\[
X_{FH} + X_{MH} = \frac{\sigma - 1}{\sigma} (X_{MF} + X_{MH}) + X_{HF},
\]

where \( X_{ij} \) denotes expenditure of country \( j = H, F \) on final goods produced by firms in country \( i = H, F \) or final goods sold by MNEs’ headquarters in Foreign when \( i = M \). This expression accounts for the fact that MNE subsidiary production is imported from \( H \) to \( F \) at cost and then sold by the MNE headquarters with a constant markup \( \frac{\sigma - 1}{\sigma} \) to end consumers in \( j = H, F \).

An equilibrium of this economy is a set of wages \( \{ w_{j,N} \}_{j,t} \) and labor allocations \( \{ L_{t,i,j,r} \}_{i,j,r,t} \) such that (i) consumers maximize utility; (ii) firms make profit-maximizing decisions, as summarized in the main text; (iii) labor markets clear in both countries; and (iv) trade is balanced as described above.

Appendix A.2 Derivations of the comparative statics

We compute here the first-order effect of RS, where RS is summarized by \( \{ \hat{\tau}_{R}, \hat{T}_{R}, \hat{d}_{R}, \beta \} \). Hat notations \( \hat{y} = d \log y \) denote log changes in variable \( y \).

Given the definition of the aggregate labor cost index in equation \( (A2) \) and the definition of RS in equation \( (6) \), it is immediate that:

\[
\hat{W}_{H,R} - \hat{W}_{H,N} = \chi_{H} \hat{\tau}_{R}.
\]

Similarly, equations \( (9),(10) \) and \( (11) \) stem directly from log-differentiating equations \( (6), (8) \) and \( (A1) \).
Given the demand in equation (2) and monopolistic competition, markups are constant on the final goods markets (equal to \( \frac{\sigma}{\sigma - 1} \)) so that \( \hat{\mu}_{H,j,R} = 0 \) for \( j = H, F \). On the MNE market, we have defined the partial pass-through in equation (A4) so that:

\[
\hat{\mu}_{H,M,R} = (\beta - 1) \chi_H^l \hat{\tau}_R^l.
\]

Putting together the impact of RS on costs and markups, the relative impact of RS on firms' prices is:

\[
\hat{p}_{H,j,R} - \hat{p}_{H,j,N} = \chi_H^l \hat{\tau}_R^l, \quad \text{for } j = H, F,
\]

and

\[
\hat{p}_{H,M,R} - \hat{p}_{H,M,N} = \beta \chi_H^l \hat{\tau}_R^l.
\]

Turning to sales from equation (A5), notice that aggregate demand shifters on the final goods markets are the same for \( R \) and \( N \) firms, so that \( \hat{D}_{j,R} - \hat{D}_{j,N} = 0 \) for \( j = H, F \). In contrast, aggregate demand shifters faced by \( R \)-suppliers depend on the demand for final goods produced by RS-MNEs, which is different from the one faced by non-RS MNEs. Specifically, using CES demand for MNE goods, one can show that \( M_r = d_r \left( \frac{\sigma}{\sigma - 1} \right)^{-\sigma} \theta^{-\sigma} \hat{D}_{j,R} - \sum_j \hat{\theta} M_j \hat{D}_{j,R} \), so that \( \hat{D}_{M,R} - \hat{D}_{M,N} = \hat{d}_R \). Combining the effect of RS on prices and on aggregate demand shifters yields the following differential sales response in each market:

\[
\hat{y}_{H,j,R} - \hat{y}_{H,j,N} = (1 - \sigma) \chi_H^l \hat{\tau}_R^l < 0, \quad \text{for } j = H, F, (A18)
\]

\[
\hat{y}_{H,M,R} - \hat{y}_{H,M,N} = (1 - \sigma) \beta \chi_H^l \hat{\tau}_R^l + \hat{d}_R. (A19)
\]

Turning to exposed firms, log-differentiating the cutoffs in equation (A12) yields:

\[
\hat{z}_{H,j,R}^* - \hat{z}_{H,j,N}^* = 0 \quad \text{for } j = H, F, (A20)
\]

\[
\hat{z}_{H,M,R}^* - \hat{z}_{H,M,N}^* = \frac{\sigma}{\sigma - 1} \chi_H^l \hat{\tau}_R^l - \frac{1}{\sigma - 1} \hat{d}_R. (A21)
\]

The expressions (14), (15) and (16) stem from log-differentiating equation (A13) combined with the results above on the cutoff. Finally, log-differentiating equation (A14) yields:

\[
\hat{R}_{M,R} - \hat{R}_{M,N} = \hat{d}_R + (1 - \sigma) \left( \hat{R}_R - \hat{R}_N \right). (A22)
\]

To compute the change in the MNE subsidiary output price (also its cost), note that equation (A11) integrated over the MNE suppliers yields:

\[
R_r^{1-\sigma} = M_r^{1-\sigma} \left( \frac{\theta}{\theta - \sigma + 1} \right) \left( \hat{z}_{M,j,R}^* \right)^{\sigma - 1 - \theta} + \xi \sigma W_r^{1-\sigma}. (A23)
\]

Log-differentiating this expression yields:

\[
\hat{R}_R - \hat{R}_N = \left[ \hat{\Xi} \beta + \hat{\Xi} \left( \frac{\sigma - 1 - \theta}{\sigma - 1} \right) \frac{\sigma}{\sigma - 1} \right] \chi_H^l \hat{\tau}_R^l - \hat{\Xi} \left( \frac{\sigma - 1 - \theta}{\sigma - 1} \right) \frac{1}{\sigma - 1} \hat{d}_R \quad (A24)
\]

which, combined with equation (A22) yields the desired comparative statics reported in the main text (see equation (17)).
Appendix A.3 Derivations of the welfare effects in the full model

We consider the first-order effect of a small RS policy \( \left( \hat{\tau}_{tR}, \hat{T}_{tR}, \hat{d}_{tR}, \beta \right) \) implemented by a fraction \( \gamma \) of MNEs, that are otherwise identical to other MNEs. We take the Foreign wage index as the numeraire so that \( \hat{W}_F = 0 \). We are interested in the change in Welfare for workers of type \( t \),

\[
\hat{U}_H = \hat{X}_H - \hat{P}_H. \tag{A25}
\]

Taking log-differentials of equation (A16) yields:

\[
\hat{X}_H^t = \Phi^t \left[ \psi_{H,N}^t + \phi_{H,R}^t \left( \hat{\tau}_{tR} + \hat{T}_{tR} \right) + \phi_{M}^t \hat{L}_M^t \right] + (1 - \Phi^t) \left[ \psi_{H,N}^t + \hat{L}_H^t + \varphi_{H,R}^t \left( \hat{\tau}_{tR} + \hat{T}_{tR} \right) + \varphi_{H.M,R}^t \hat{a} \frac{a}{a - 1} \right], \tag{A26}
\]

where \( \Phi^t \) is the share of the labor income in the income of type \( t \) in the initial equilibrium:

\[
\Phi^t \equiv \frac{\sum_{j=H,M,F} \chi_{tH} \hat{X}_{Hj}^t/a + \chi_{tM}^t W_{LM}}{\sum_{j=H,M,F} \chi_{tH} \hat{X}_{Hj}^t + \chi_{tM}^t W_{LM}}.
\]

\( \phi_{H,R}^t \) is the share of total Home wage bill for type \( t \) corresponding to firms that will implement RS:

\[
\phi_{H,R}^t \equiv \frac{\sum_{j=H,M,F} \gamma \phi_{Hj,R} X_{Hj}^t/a}{\sum_{j=H,M,F} \chi_{tH} \hat{X}_{Hj}^t + \chi_{tM}^t W_{LM}}.
\]

\( \phi_{M}^t \) is the share of total Home wage bill for type \( t \) corresponding to MNE subsidiaries \( M \):

\[
\phi_{M}^t \equiv \frac{\chi_{tM}^t W_{LM}}{\sum_{j=H,M,F} \chi_{tH} \hat{X}_{Hj}^t/a + \chi_{tM}^t W_{LM}}.
\]

\( \varphi_{H,R} \) is the share of total Home firm profits corresponding to firms that will implement RS:

\[
\varphi_{H,R} \equiv \frac{\sum_{j=H,M,F} \gamma \phi_{Hj,R} X_{Hj}^t}{\sum_{j=H,M,F} \chi_{tH} \hat{X}_{Hj}^t}.
\]

and, finally, \( \varphi_{H.M,R} \) is the share Home firm profits corresponding to the sales to MNE subsidiaries that will implement RS:

\[
\varphi_{H.M,R} \equiv \frac{\gamma X_{HM}}{\sum_{j=H,M,F} \chi_{tH} \hat{X}_{Hj}^t}.
\]

These profits will be differentially affected since RS can be accompanied by a reduction in the suppliers’ markup, through the imperfect pass-through \( \beta \) of the policy. Specifically,

\[
\hat{a} = (\beta - 1) \chi_{tH} \hat{a}_{tR}^t. \tag{A27}
\]

Summing up over both worker types, the change in aggregate total income is

\[
\hat{X}_H = \sum_t \frac{X_t^t}{X_H^t} \hat{X}_H^t. \tag{A28}
\]

Denote \( X_{ij} \) the expenditure of country \( j = H, F \) on final goods produced by firms in country \( i = H, F \) or final goods sold by MNEs’ headquarters in Foreign when \( i = M \). Let \( P_{ij} \) denote the corresponding price index. Given the CES demand in equation (2), changes in expenditure are given by:

\[
\hat{X}_{ij} = (1 - \sigma) \left( \hat{P}_{ij} - \hat{P}_j \right) + \hat{X}_j \quad \text{for } i, j = H, F, \tag{A29}
\]

\[
\hat{X}_{Mj} = \gamma \hat{d}_R + (1 - \sigma) \left( \hat{P}_{Mj} - \hat{P}_j \right) + \hat{X}_j \quad \text{for } j = H, F. \tag{A30}
\]
\[ \hat{X}_{HM,r} = (1 - \sigma) \left( \hat{P}_{M,r} - \hat{R}_r \right) + R_c \hat{M}_r \quad \text{for } r = N, R, \quad (A31) \]

\[ R_c \hat{M}_r = \hat{d}_r + \sum_{j=H,F} \frac{X_{Mj}}{X_{MH} + X_{MF}} \left[ (1 - \sigma) \left( \hat{R}_r - \hat{P}_j \right) + \hat{X}_j \right], \quad (A32) \]

\[ \hat{Y}_M = \gamma R_R M_R + (1 - \gamma) \hat{R}_N M_N. \quad (A33) \]

Price index changes are given by:

\[ \hat{P}_j = \sum_{i=H,F,M} \lambda_{ij} \hat{P}_{ij} \quad \text{for } i, j = H, F, \quad (A34) \]

\[ \hat{P}_{ij} = W_{i,N} + \gamma \phi_{ij} \hat{X}_{iT} + \frac{\theta - (\sigma - 1)}{\sigma - 1} \hat{z}_{ij} \quad \text{for } i, j = H, F, \quad (A35) \]

\[ \hat{P}_{HM,r} = W_{i,N} + \beta \hat{X}_{H,r} + \frac{\theta - (\sigma - 1)}{\sigma - 1} \hat{z}_{HM,r} \quad \text{for } r = N, R, \quad (A36) \]

\[ \hat{R}_r = \Xi \hat{P}_{HM,r} + (1 - \Xi) \hat{W}_{M,r} \quad \text{for } r = N, R, \quad (A37) \]

\[ \hat{P}_{Mj} = (1 - \gamma) \hat{R}_N + \gamma \hat{R}_R \quad \text{for } j = H, F, \quad (A38) \]

where we have used the usual notation for trade shares, \( \lambda_{ij} = \frac{X_{ij}}{X_j} \), while the threshold changes are:

\[ \hat{z}_{ij} = \frac{\sigma}{\sigma - 1} \hat{W}_{i,N} - \hat{P}_j - \frac{1}{\sigma - 1} \hat{X}_j \quad \text{for } i = H; j = H, F, \quad (A39) \]

\[ \hat{z}_{Pj} = 0, \quad (A40) \]

\[ \hat{z}_{HM,r} = \frac{\sigma}{\sigma - 1} \hat{W}_{H,r} - \frac{1}{\sigma - 1} \hat{d}_r - \sum_{j=H,F} \frac{X_{Mj}}{X_{MH} + X_{MF}} \left[ \hat{P}_j + \frac{1}{\sigma - 1} \hat{X}_j \right] \quad \text{for } r = N, R. \quad (A41) \]

Log-differentiating Foreign income and the trade balance yields:

\[ \hat{X}_F = \frac{w_F L_F}{w_F L_F + \frac{1}{\sigma - 1} E_x} \hat{W}_F + \frac{1}{\sigma - 1} Y_M \hat{Y}_M, \quad (A42) \]

\[ \hat{X}_M = \frac{X_{FH}}{X_{FH} + \frac{1}{\sigma} X_{MH}} \hat{X}_{FH} + \frac{1}{\sigma} \hat{X}_{M} = \frac{\sigma - 1}{\sigma} \hat{X}_{MF} \quad (A43) \]

Changes in wage indexes are given by:

\[ \hat{W}_{H,R} - \hat{W}_{H,N} = \chi_{H,e} \hat{X}_{H,r}, \quad (A44) \]

\[ \hat{W}_{M,R} - \hat{W}_{M,N} = 0, \quad (A45) \]

as workers directly working at MNEs are not impacted by the RS shock – they are already subjected to better labor conditions before the MNE implements RS.

Changes in labor allocations \( \hat{L}_{Ht}^l \) and \( \hat{L}_{Mt}^l \) needed in equation (A26) are given by noting that \( \hat{L}_{Ht}^l = \hat{L}_{M,R}^l \), and by using the MNE’s change in labor demand, given CES combination of high- and low-wage workers:

\[ \hat{W}_{L,M,r} = (1 - \sigma) \left( \hat{W}_{M,r} - \hat{W}_{H,r} \right) + \hat{X}_{M,r} \quad \text{for } r = R, N, \quad (A46) \]

\[ \hat{w}_L^t M_r = (1 - \rho) \left( \hat{w}_H^t - \hat{W}_M^t \right) + \hat{W}_L^t M_r \quad \text{for } t = l, h; r = R, N, \quad (A47) \]

\[ \hat{w}_L^t M = (1 - \rho) \left( \hat{w}_H^t - \hat{W}_M^t \right) + \gamma (1 - \sigma) \left( \hat{W}_M - \hat{W}_{H,R} \right) + (1 - \gamma) (1 - \sigma) \left( \hat{W}_M - \hat{W}_{H,N} \right) + \gamma \hat{X}_{M,R} + (1 - \gamma) \hat{X}_{M,N} \quad \text{for } t = l, h; r = R, N, \quad (A48) \]
so that overall:

\[ \hat{L}^t_M = (1 - \gamma) \hat{w} L^t_{M,N} + \gamma \hat{w} L^t_{M,R} - \hat{w}^t_{H,N} \text{ for } t = l, h. \]  

(A49)

Finally, log-differentiating the labor market clearing equation leads to:

\[ \hat{w}^l_{H,N} - \hat{w}^l_{H,N} = \frac{\varphi_{H,R} \Phi_{l \text{ labor}} \hat{z}^l_{H,R} + \frac{1}{p} (1 - \tau^p_M) (1 - \Phi^l_{l \text{ labor}}) \hat{L}^l_M}{1 - (1 - \tau^p_M) (1 - \Phi^l_{l \text{ labor}})}, \]

(A50)

where \( \Phi^l_{l \text{ labor}} \) is the share of workers of type \( t \) hired by firms, rather than by MNE subsidiaries.

\[ \Phi^l_{l \text{ labor}} = \frac{\sum_{j=H,M,F} X_{HJ} / a + \lambda M_{H} W_{M,H} L_{M,H} / \gamma_{H}}{\sum_{j=H,M,F} X_{HJ} / a + \lambda M_{H} W_{M,H} L_{M,H} / \gamma_{H}}. \]

The change in welfare for Home workers of type \( t \) is given by the solution of the system of equations (A25)-(A50).

### Appendix A.4 Derivations in the simplified model

#### Appendix A.4.1 Derivations of the aggregate welfare effects in the simplified model

Under the simplifying assumptions made in Section 2.4, we have: \( X_{H,F} = X_{M,H} = 0, \Sigma = 1, \sigma - 1 \rightarrow \theta \), \( \gamma = 1 \) so that \( X_{H,M} = X_{H,M,R} \) and MNEs are owned by absentee capitalists so that \( \hat{X}_F = \hat{W}_F \). The system of equations (A25)-(A50) simplifies as follows. The changes in incomes are given by:

\[ \hat{X}_H = \hat{W}_{H,N} + \lambda_{H,H} \chi^l_{H,H} \hat{z}^l_{H,R} + \lambda_{F,H} \beta \chi^l_{H,H} \hat{z}^l_{H,R} + (\Lambda \lambda_{H,H} + \lambda_{F,H}) \hat{T}_R, \]

\[ \hat{X}_F = 0. \]

The change in the Home price index is simply:

\[ \hat{P}_H = \lambda_{H,H} \left( \hat{W}_{H,N} + \Lambda \chi^l_{H,H} \hat{z}^l_{H,R} \right), \]  

(A51)

so that the change in aggregate welfare is:

\[ \hat{U}_H = (1 - \lambda_{H,H}) \hat{W}_{H,N} + \beta \lambda_{F,H} \chi^l_{H,H} \hat{z}^l_{H,R} + (\Lambda \lambda_{H,H} + \lambda_{F,H}) \hat{T}_R. \]

Trade balance finally pins down the change in the Home wage index. Given simple trade patterns,

\[ \lambda_{F,H} + \hat{X}_H = \hat{\lambda}_{M,F}, \]

where the relevant changes in expenditures are given through CES demand by:

\[ \hat{\lambda}_{M,F} = \hat{d}_R + \lambda_{FF} (1 - \sigma) \left( \hat{W}_{H,N} + \beta \chi^l_{H,H} \hat{z}^l_{H,R} \right) \]

and

\[ \hat{\lambda}_{F,H} = (\sigma - 1) \lambda_{H,H} \left( \hat{W}_{H,N} + \Lambda \chi^l_{H,H} \hat{z}^l_{H,R} \right). \]

Solving out for the Home price index yields:

\[ \hat{W}_{H,N} = -\frac{(\lambda_{FF} (\sigma - 1) + \lambda_{H,H} \Lambda + \lambda_{F,H} \beta) \chi^l_{H,H} \hat{z}^l_{H,R} + (\Lambda \lambda_{H,H} + \lambda_{F,H}) \hat{T}_R - \hat{d}_R}{1 + (\lambda_{FF} + \lambda_{H,H}) (\sigma - 1)}, \]

so that finally, the change in aggregate welfare is:

\[ \hat{U}_H = (\beta - \Lambda) \frac{\hat{\lambda}_{H,H} \hat{\lambda}_{F,H} \sigma}{1 + (\lambda_{FF} + \lambda_{H,H}) (\sigma - 1)} \chi^l_{H,H} \hat{z}^l_{H,R} + (\Lambda \lambda_{H,H} + \lambda_{F,H}) \hat{T}_R \equiv \hat{W}_{\text{tax}} \]

and

\[ \equiv \hat{W}_{\text{prod}} \]
\[ + \lambda_{FH} \frac{1}{1 + (\lambda_{FF} + \lambda_{HH}) (\sigma - 1)} \hat{d}_R. \] (A52)

**Appendix A.4.2 Derivations of the distributional implications in the simplified model**

**Distributional effects for low- vs. high-wage workers**

To disentangle the effect of the policy on low- and high-wage workers, note that labor market clearing yields:

\[ \hat{w}_{H,N}^l - \hat{w}_{H,N}^h = - (\Lambda \lambda_{HH} + \lambda_{FH}) \hat{\tau}_{H,R}^l, \]

while the change in income for worker type \( t \) is given by:

\[ \hat{X}_H^t = \hat{w}_{H,N}^t + (\Lambda \lambda_{HH} + \lambda_{FH}) (\hat{T}_R + \hat{\tau}_{H,R}^t) + \lambda_{FH} (\beta - 1) \chi_H^t \hat{\tau}_{H,R}^l, \] (A53)

as profits are apportioned to the wage bill. Overall,

\[ \hat{U}_H^l - \hat{U}_H^h = \hat{X}_H^l - \hat{X}_H^h = (\hat{w}_{H,N}^l - \hat{w}_{H,N}^h) + (\Lambda \lambda_{HH} + \lambda_{FH}) (\hat{\tau}_{H,R}^l) = 0, \]

so that low- and high-wage workers benefit on average from the exact same welfare gains:

\[ \hat{U}_H^l = \hat{U}_H^h = \hat{U}_H. \] (A54)

**Distributional effects for exposed vs. non-exposed workers**

Exposed low- or high-wage workers are defined as those who were working at RS-MNE suppliers before the policy was rolled out. The exposed group is index by superscript \( E \). We have:

\[ X_H = X_{HH} + X_{HM}, \]
\[ X_H^E = \Lambda X_{HH} + X_{HM}, \]

where \( X_H^E \) is exposed income (and for type \( t \): \( X_H = \chi_H X_H, X_H = \chi_{H,E} X_H^E \)). Using derivations similar to the ones in the main model, we have:

\[ \hat{X}_{H,E}^t = \hat{w}_{H,N}^t + \hat{T}_R + \hat{\tau}_{H,R}^t + \phi_{R_o}^t \hat{a}, \]

while

\[ \hat{X}_{H,NE}^t = \hat{w}_{H,N}^t + \phi_{R_o}^t \hat{a}, \]

where \( \phi_{R_o}^t \hat{a} \) is the change in per-capita profit, redistributed to all workers irrespective of whether they are exposed or not. Since both groups face the same change in the price index (given by equation (A51)), we have, in relative terms:

\[ \Delta \hat{U}_H^t = \hat{U}_H^{t,E} - \hat{U}_H^{t,NE} = \hat{X}_H^{t,E} - \hat{X}_H^{t,NE} = \hat{T}_R + \hat{\tau}_{H,R}^t, \]

which is different for high- vs. low-wage workers because of the term \( \hat{\tau}_{H,R}^t \).

Using that \( \Gamma_{H}^{t,E} \hat{U}_H^{t,E} + (1 - \Gamma_{H}^{t,E}) \hat{U}_H^{t,NE} = \hat{U}_H \) where \( \hat{U}_H \) is given by equation (A54) and \( \Gamma_{H}^{t,E} \equiv \chi_{H,E} \hat{X}_H \), we find:

\[ \hat{U}_H^{t,E} = \hat{U}_H + \lambda_{HH} (1 - \Lambda) \Delta \hat{U}_H^t, \]
\[ \hat{U}_H^{t,NE} = \hat{U}_H - (\Lambda \lambda_{HH} + \lambda_{FH}) \Delta \hat{U}_H^t. \]

That is, using equation (A52):

\[ \hat{U}_H^{t,NE} = [(\beta - \Lambda) W^{tax} \chi_H - (\lambda_{FH} + \Lambda \lambda_{HH})] \hat{\tau}_R^l + (\lambda_{FH} + \Lambda \lambda_{HH}) (W^{prod} - 1) \hat{T}_R + W d \hat{d}_R. \]
It is immediately clear that \( W_{\text{prod}} - 1 = \frac{-1 + \lambda_{HH}}{1 + (\lambda_{FF} + \lambda_{HH})(\sigma - 1)} < 0 \), so that the second term is negative. One can also show that for \( \beta \leq 1 \), \( (\beta - \Lambda) W^{\text{tax}} < (\lambda_{FH} + \Lambda \lambda_{HH}) W^{\text{prod}} \). To that end, note that

\[
\lambda_{HH} \lambda_{FH} < \lambda_{FH} \left[ \lambda_{HH} + \lambda_{FF} \left( \frac{\sigma - 1}{\sigma} \right) \right],
\]

therefore for any \( \Lambda \geq 0 \), the following is also true:

\[
\lambda_{HH} \lambda_{FH} (1 - \Lambda) < (\Lambda \lambda_{HH} + \lambda_{FH}) \left[ \lambda_{HH} + \lambda_{FF} \left( \frac{\sigma - 1}{\sigma} \right) \right].
\]

Hence

\[
\lambda_{HH} \lambda_{FH} \sigma (1 - \Lambda) < (\Lambda \lambda_{HH} + \lambda_{FH}) \left[ \sigma \lambda_{HH} + \lambda_{FF} (\sigma - 1) \right],
\]

which means that

\[
(1 - \Lambda) W^{\text{tax}} < (\lambda_{FH} + \Lambda \lambda_{HH}) W^{\text{prod}},
\]

and in turn, for any \( \beta \leq 1 \) and \( \chi_{H} \leq 1 \):

\[
(\beta - \Lambda) W^{\text{tax}} \chi_{H} < (\lambda_{FH} + \Lambda \lambda_{HH}) W^{\text{prod}}.
\]

Therefore,

\[
(\beta - \Lambda) W^{\text{tax}} \chi_{H} - (\lambda_{FH} + \Lambda \lambda_{HH}) < (\lambda_{FH} + \Lambda \lambda_{HH}) W^{\text{prod}} - (\lambda_{FH} + \Lambda \lambda_{HH}) < 0.
\]

To conclude, the first and second terms in \( \hat{U}_{H}^{t,NE} \) are unambiguously negative while only the last term is positive.

**Appendix A.5 Alternative model with labor market power**

**Appendix A.5.1 Setup**

A natural question is whether RS policies are implemented in a context where wages are too low in the first place. In the baseline model presented in the main text, wages are those that clear the market—they are not too low from an efficiency perspective, and raising them introduces, *a priori*, a distortion. Alternatively, it could be that wages are set too low compared to an efficient benchmark. Capturing this possibility requires Home firms to exert labor market power on the Home labor market. We now extend the model to feature an upward-sloping labor supply curve that Home firms are facing in order to entertain this possibility (of pre-existing wage markdowns), summarized as follows. To generate this feature in the most tractable way, we assume that, in addition to their preferences over a CES consumption bundle, workers have heterogeneous preferences for jobs. Utility of worker \( h \) working on production line \( \omega \) is:

\[
U^{h} = C\varepsilon^{h}(\omega),
\]

where \( C = \left( \int_{\Omega_{k}} d_{\omega} q_{\omega}^{\frac{\sigma - 1}{\sigma}} d\omega \right)^{\frac{1}{\sigma}} \) as above, and idiosyncratic preferences \( \varepsilon^{h}(\omega) \) are drawn i.i.d across workers and production lines, according to a Fréchet distribution with shape parameter \( \kappa \). Workers are, therefore, ex-ante homogeneous but ex-post heterogeneous. Production of firms and MNEs are otherwise unchanged, with, for simplicity, only one ex-ante worker type, whose exogenous aggregate supply is \( L_{k} \) in country \( k \). That is, workers are perfect substitutes in production and \( \ell_{\omega} \) is the number of workers hired on production line \( \omega \). With this setup, firms face an upward-sloping labor supply curve when hiring on their production line \( \omega \):

\[
\frac{\ell_{\omega}}{L_{H}} = \left( \frac{w_{\omega}}{\Phi} \right)^{\kappa}; \text{ with } \Phi = \left( \int_{\Omega_{H} \cup \Omega_{x}} w_{\omega}^{\kappa} d\omega \right)^{\frac{1}{\kappa}}.
\]

Notice that when \( \kappa \to \infty \), the model collapses to a familiar setup in which all workers are identical and firms face a perfectly elastic labor supply, as in our baseline model with one type of worker (nested in the main one). Importantly, we assume here that firms set wages according to monopsonistic competition.
Because they face a firm-specific upward-sloping labor supply curve, firms restrict hiring to keep the wages of all their workers low. Formally, taking the first-order condition for profit maximization of the supplier leads to the following wage profile across heterogeneous firms and across production lines:

\[ w_{Hj,r} = \frac{\sigma - 1}{\sigma} \frac{\kappa}{\kappa + 1} z p_{Hj,r}. \]

Firms optimally set wages at a markdown \( \frac{\kappa}{\kappa + 1} \) over their marginal revenue product of labor. Using the product market clearing on the output markets pins down the scale of production of each firm on each production line, given this wage-price schedule. In equilibrium, a firm with productivity \( z \) on production line \( j = H, F, M \) optimally offers wages:

\[
\tilde{w}_{Hj,r} = z \frac{\sigma - 1}{\sigma} \Phi \left( \frac{\sigma}{\kappa + 1} \right)^{\frac{\sigma - 1}{\sigma + 1}} D_{j,r} \left( \frac{\sigma - 1}{\sigma} \frac{\kappa}{\kappa + 1} \right) \frac{\kappa}{\sigma + 1}, \tag{A56}
\]

where the demand shifters \( D_{j,r} \) on market \( j \) are defined in equations (A8) and (A9). When wages are optimally chosen, the sales of a firm with productivity \( z \) on market \( j \) are given by:

\[
y_{Hj,r} = z \left( \frac{\sigma - 1}{\sigma + 1} \right)^{\frac{\sigma - 1}{\sigma + 1}} \Phi \left( \frac{\sigma}{\kappa + 1} \right)^{\frac{\sigma - 1}{\sigma + 1}} D_{j,r} \left( \frac{\sigma - 1}{\sigma} \frac{\kappa}{\kappa + 1} \right) \frac{\kappa}{\sigma + 1}. \tag{A57}
\]

Note that if a wage \( w \) is imposed on the firm through RS, rather than being chosen optimally by the firm, firm sales depend on whether hiring is determined by the labor supply curve (which is the case when labor supply \( \leq \) labor demand), or whether it is determined by the labor demand curve (when labor supply \( \geq \) labor demand). In the former case, we have:

\[
y_{Hj,R} = \frac{\sigma}{\sigma - 1} \Phi \left( \frac{\sigma}{\kappa + 1} \right)^{\frac{\sigma - 1}{\sigma + 1}} D_{j,r} \left( \frac{\sigma - 1}{\sigma} \frac{\kappa}{\kappa + 1} \right) \frac{\kappa}{\sigma + 1} \left( 1 - \frac{1}{\kappa} \right) L_{H}, \tag{A57}
\]

where \( \Gamma \) is the Gamma function. In the latter case, we have:

\[
y_{Hj,R} = \left( \frac{\sigma}{\sigma - 1} \right)^{\frac{\sigma - 1}{\sigma + 1}} z^{\sigma - 1} w^{1 - \sigma} D_{j,r}. \tag{A58}
\]

Appendix A.5.2 Comparative statics

Next, we examine how RS impacts firm sales under the hypothesis that labor markets are monopsonistic. Our strategy is still to compare firms with similar productivity, some being exposed to RS, and others not. Given that wages are heterogeneous, we model the RS policy as a wage floor that stipulates that \( w_{j,R} \geq w \). Given that the RS policy \( w \) is binding only for firms at which wages are low, several cases arise, depending on where the firm wage, pre-RS, lies compared to the wage floor \( w \) imposed by the RS policy. To that end, we denote \( w^*_k(z) \) the monopsony wage level of a firm with productivity \( z \) on production line \( k = H, F, M \).

Three main cases arise.

First, if \( w^*_k(z) \geq w \), that is, given equation (A56), when firm productivity is high enough, RS is not binding. There is no relative effect of RS on suppliers that adopt it vs. those with equivalent productivity that do not.

Second, when \( w^*_k(z) < w \leq \frac{\kappa + 1}{\kappa} w^*_k(z) \), RS is now binding and corresponds to a wage increase from \( w^*_k(z) \) to \( w \) for impacted firms. In this case, the sales of compliers go up, both on the final goods markets and on the intermediate goods market. This sales increase comes from the following mechanism: higher wages make the firm hire more employees compared to the monopsonistic case where the firm voluntarily restricted its hiring. This leads to higher production and higher sales, given that the wage (hence price) increase is moderate - but of course, to lower profits.iii

\[ \text{iiiThese qualitative patterns mask two different subcases: one where firm hiring is set by the labor supply curve, hence sales are given by (A57). This happens so long as } w \leq w^{eq}, \text{ where } w^{eq}_k \text{ is a firm-specific equilibrium wage for} \]

\[ \text{other wage temporary increases. These cases are treated in (A57).} \]
Third, if \( w > \frac{\kappa + 1}{\kappa} w^* (z) \), which could be the case for the lowest productivity firms, these firms see their sales decrease. The wage increase is too high to sustain higher sales. Overall, we have the following comparative statics for compliers, for \( k = H, F, M \):

\[
egin{align*}
\hat{y}_{k,R} - \hat{y}_{k,N} & = 0 & \text{if} & \quad w_k^* (z) \geq w \\
\hat{y}_{k,R} - \hat{y}_{k,N} & \geq 0 & \text{if} & \quad w_k^* (z) \leq w \leq \frac{\kappa + 1}{\kappa} w^* (z) \\
\hat{y}_{k,R} - \hat{y}_{k,N} & \leq 0 & \text{if} & \quad w_k^* (z) \leq 1 + \kappa \frac{\kappa}{w} \\
\end{align*}
\]

In practice, note that this third case is likely to be of limited empirical relevance. First, because these lower productivity firms are likely to exit the market. Second, because the RS wage is unlikely to be high enough to trigger a wage increase of more than \( \frac{\kappa + 1}{\kappa} \), which corresponds to a 20% increase in wages for typical values of the parameter \( \kappa \).

iv Therefore, we expect that on average for complying firms,

\[
\hat{y}_{k,R} - \hat{y}_{k,N} \geq 0,
\]

both on the final goods market and on the MNE input market.

Turning to the effect on exposed firms, we need to take into account the extensive margin effect of the RS policy, in addition to this positive effect of RS on the intensive margin. Because the RS policy reduces profits for all firms for which RS is binding, the policy is accompanied by exits of preexisting suppliers that were close to the selection cutoff. Therefore, the effect of the RS policy on exposed firms is overall ambiguous, i.e.,:

\[
\hat{Y}_{tot,R} - \hat{Y}_{tot,N} \text{ has an ambiguous sign.}
\]

Appendix A.6 Robustness

Appendix A.6.1 Robustness with unemployment in the simple model

We recompute the welfare gains of a representative worker \( \hat{U}_H \), now assuming that there is unemployment in the economy. Specifically, workers choose whether to be unemployed and get a fixed utility \( u_0 \), or work and get utility \( \bar{w} P_H \). Each worker has idiosyncratic preferences for either option that are assumed to be distributed Fréchet, mean 1 and shape \( \kappa \). Formally,

\[
U (\omega) = \max \left\{ \bar{w} P_H \epsilon_\omega (\omega), u_0 \epsilon_u (\omega) \right\},
\]

where \( \bar{w} = \frac{X_H}{L_{H,N} + L_{H,R}} = \frac{w_H L_{H,N} + w_B L_{H,R} (1 + \bar{t}) + \Pi_{H,N} + \Pi_{H,R}}{L_{H,N} + L_{H,R}} \) is the income per capita in the employed sector. Labor market clearing writes:

\[
L_{H,N} + L_{H,R} + L_{H,U} = L_H.
\]

Given the properties of the Fréchet distribution, the share of unemployed workers \( \lambda^U \) is:

\[
\lambda^U = \frac{L_{H,U}}{L_H} = \frac{u_0^\lambda}{u_0^\lambda + (\bar{w} P_H)^\lambda},
\]

We now compute how the expected welfare in the economy,

\[
U^H = E (U) \propto \left( u_0^\lambda + \left( \frac{\bar{w}}{P_H} \right)^\lambda \right)^{\frac{1}{\lambda}},
\]

which labor supply equals labor demand on production line \( k \). In the other subcase, the wage increase is high enough that the labor supply is higher than labor demand, hence sales are pinned down by equation (A58), but the wage increase is not too high, so that labor hired is still above the monopsonistic level.

\text{iv For instance, Berger et al. (2022) find values of the labor supply elasticity ranging from} \( \kappa \in (3, 7) \), which leads to \( \frac{1}{\kappa - 1} \in (16\%, 50\%) \).
will change following RS. Given equation (A61), a small shock to the economy yields:

\[
\hat{U}_H = (1 - \lambda^U) \left( \hat{w} - \hat{P}_H \right),
\]

with

\[
L_{H,N} + L_{H,R} = \left( \hat{w} - \hat{P}_H \right) \kappa \lambda^U.
\]

First, we compute \( \hat{w} - \hat{P}_H \). As in the baseline case, income per capita changes according to:

\[
\hat{w} = \hat{W}_{H,R} + \hat{L}_{H,N} + \hat{L}_{H,R} = \kappa \lambda^U \hat{w} - \hat{P}_H \kappa \lambda^U.
\]

while the expression for the change in the price index is unchanged compared to the baseline case so that:

\[
\hat{w} - \hat{P}_H = \lambda_{FH} \hat{W}_{H,N} + \lambda_{FH} \hat{\chi}_H \hat{\tau}_{H,R} + (\Lambda \lambda_{HH} + \lambda_{FH}) \hat{T}_R.
\]

Second, we use the trade balance to solve for \( \hat{W}_{H,N} \) as a function of \( \hat{w} - \hat{P}_H \):

\[
\hat{X}_H = \lambda_{MF} - \lambda_{FH},
\]

\[
\hat{X}_H - \hat{P}_H = \lambda_{MF} - \lambda_{FH} - \hat{P}_H.
\]

Using, as in the baseline case:

\[
\hat{\lambda}_{MF} = \hat{d}_R + (1 - \lambda_{MF}) (1 - \sigma) \left( \hat{W}_{H,N} + \beta \hat{\chi}_H \hat{\tau}_{H,R} \right),
\]

\[
\hat{\lambda}_{FH} = (\sigma - 1) \lambda_{HH} \left( \hat{W}_{H,N} + \lambda_{FH} \hat{\chi}_H \hat{\tau}_{H,R} \right),
\]

we get:

\[
\hat{W}_{H,N} = \left( \hat{w} - \hat{P}_H \right) \frac{(1 + \kappa \lambda^U)}{(\lambda_{FF} + \lambda_{HH}) (1 - \sigma) - \lambda_{HH}} - \left( \frac{(1 - \sigma) \lambda_{FF} \beta - \sigma \lambda_{HH} \Lambda}{(\lambda_{FF} + \lambda_{HH}) (1 - \sigma) - \lambda_{HH}} \right) \hat{\chi}_H \hat{\tau}_{H,R}.
\]

Therefore, using equation (A64), we have:

\[
\hat{w} - \hat{P}_H = \frac{(\lambda_{FF} + \lambda_{HH}) (1 - \sigma) - 1 - \lambda_{FH} \kappa \lambda^U}{(\lambda_{FF} + \lambda_{HH}) (1 - \sigma) - 1} \left( \beta - \Lambda \right) \hat{W}_{tax} \hat{\chi}_H \hat{\tau}_{H,R} + (\Lambda \lambda_{HH} + \lambda_{FH}) \hat{W}_{prod} \hat{T}_R + \hat{W}_d \hat{d}_R,
\]

so that overall:

\[
\hat{U}_H = \frac{1 - \lambda^U}{1 + \frac{\lambda_{FH} \kappa \lambda^U}{\lambda_{MF} + \lambda_{HH} (\sigma - 1)} \left( \beta - \Lambda \right) \hat{W}_{tax} \hat{\chi}_H \hat{\tau}_{H,R} + (\Lambda \lambda_{HH} + \lambda_{FH}) \hat{W}_{prod} \hat{T}_R + \hat{W}_d \hat{d}_R}.\]

We see that the aggregate welfare gains of the baseline case are dampened by the term:

\[
\frac{1 - \lambda^U}{1 + \frac{\lambda_{FH} \kappa \lambda^U}{\lambda_{MF} + \lambda_{HH} (\sigma - 1)} \left( \beta - \Lambda \right) \hat{W}_{tax} \hat{\chi}_H \hat{\tau}_{H,R} + (\Lambda \lambda_{HH} + \lambda_{FH}) \hat{W}_{prod} \hat{T}_R + \hat{W}_d \hat{d}_R}.
\]

in the presence of unemployment.
Appendix A.6.2 Extension with a more general demand system

We allow here for a more flexible demand system faced by CR firms, with different elasticities of substitution between the final goods and the intermediate input markets. Specifically, we assume that:

\[ U_i = \left( \int_{\Omega_i} d\omega q_{\omega} \frac{\sigma_i-1}{\sigma_i} \omega^\sigma_i \right) ^ {\frac{\sigma_i-1}{\sigma_i}}, \text{ for } i = H, F, \]

\[ M = \left( \int_{\Omega} m_{\omega(x)} \frac{\sigma_M-1}{\sigma_M} \omega(x) + \xi M \right) ^ {\frac{\sigma_M-1}{\sigma_M}}, \]

with \( \sigma_H = \sigma_F \) but \( \sigma_M \) is possibly different.

**Comparative statics** The comparative statics are modified as follows. The relative impact of RS on firms’ output prices is unchanged, but firm sales on destination market \( j = H, F, M \) for a firm with RS status \( r = R \) or \( N \) are now given by:

\[ y_{H,j,r} = p_{H,j,r}^1 D_{j,r}, \]  

(A65)

where

\[ D_{j,r} = P_{j}^{\sigma_j-1} X_j \] for \( j = H, F, \)

and \( D_{M,r} = N_r R_{e}^{H_{M}} M_{r} \).

Therefore, computations for the sales on the final goods market (where the relevant elasticity of substitution is \( \sigma_H \)) are unchanged and the sales to the MNE become:

\[ y_{H,M,r} = p_{H,M,r}^1 \sigma_H N_r R_{e}^{H_{M}-\sigma_H} d_r \left( \frac{\sigma_H}{\sigma_H - 1} \bar{\sigma}_{M} \right) ^ {-\sigma_H} \left( \theta \right) ^ {1-\sigma_H} \sum_j \bar{\sigma}_M D_{j,r}. \]

The comparative statics on the sales of compliers are:

\[ \hat{y}_{H,j,R} - \hat{y}_{H,j,N} = (1 - \sigma_H) \chi^j_H \hat{z}^j_H < 0, \] for \( j = H, F, \)

\[ \hat{y}_{H,M,R} - \hat{y}_{H,M,N} = (1 - \sigma_M) \beta \chi^j_H \hat{z}^j_R + (\sigma_M - \sigma_H) \Xi \left( \beta + \frac{\sigma_M - \sigma_H}{1 - \sigma_M} \right) \left( \frac{1}{1 + \Xi} \right) \chi^j_H \hat{z}^j_R \]

(A66)

\[ \quad + \hat{d}_{R} \left( 1 - (\sigma_M - \sigma_H) \left( \frac{1}{1 + \Xi} \right) \left( \frac{\sigma_M - \sigma_H}{1 - \sigma_M} \right) \right). \]

Turning to exposed firms, computations for the sales on the final goods market (where the relevant elasticity of substitution is \( \sigma_H \)) are unchanged. The relative change in the productivity cutoff for serving the MNE market is:

\[ \hat{z}^j_{H,M,R} - \hat{z}^j_{H,M,N} = \frac{\sigma_M}{\sigma_M - 1} \chi^j_H \hat{z}^j_R - \frac{\sigma_M - \sigma_H}{\sigma_M - 1} \left( \Xi \beta \chi^j_H \hat{z}^j_R + \Xi \left( \frac{\sigma_M - \sigma_H}{1 - \sigma_M} \right) \chi^j_H \hat{z}^j_R \right) \]

\[ \quad + \hat{d}_{R} \left( 1 - (\sigma_M - \sigma_H) \right) \left( \frac{1}{1 + \Xi} \right) \left( \frac{\sigma_M - \sigma_H}{1 - \sigma_M} \right). \]

so that the impact of RS on exposed firms (including total sales) is:

\[ \hat{Y}_{H,j,R} - \hat{Y}_{H,j,N} = (1 - \sigma_H) \chi^j_H \hat{z}^j_R < 0, \] for \( j = H, F, \)

\[ \hat{Y}_{H,M,R} - \hat{Y}_{H,M,N} = \left\{ (1 - \sigma_M) \beta - (\theta - \sigma_M + 1) \frac{\sigma_M}{\sigma_M - 1} + \frac{\theta (\sigma_M - \sigma_H)}{\sigma_M - 1} \right\} \chi^j_H \hat{z}^j_R \]

(A68)

\[ \quad + \left( \frac{\theta}{\sigma_M - 1} - (\sigma_M - \sigma_H) \frac{\theta}{\sigma_M - 1} \right) \left( \frac{1}{1 + \Xi} \right) \left( \frac{\sigma_M - \sigma_H}{1 - \sigma_M} \right). \]
\[
\bar{Y}_{Htot,R} - \bar{Y}_{Htot,N} = (1 - \zeta) (1 - \sigma_H) \chi_H^t \hat{X}_R^t \\
+ \zeta \left\{ (1 - \sigma_M) \beta - (\theta - \sigma_M) + \frac{\sigma_M}{\sigma_M - 1} + \theta (\sigma_M - \sigma_H) \left( \frac{\beta + \frac{\theta - \sigma_M + 1}{\sigma_M - 1}}{1 + \frac{\theta - \sigma_M + 1}{\sigma_M - 1}} \right) \right\} \chi_H^t \hat{X}_R^t \\
+ \zeta \frac{\theta}{\sigma_M - 1} \left( 1 - (\sigma_M - \sigma_H) \left( \frac{\theta - \sigma_M + 1}{\sigma_M - 1} \right) \left( 1 + \frac{\theta - \sigma_M + 1}{\sigma_M - 1} \right) \right) \Xi \hat{d}_R.
\]

Finally, turning to the impact of RS on the sales of the MNE subsidiary, we get:

\[
\hat{R}_{RM} - \hat{R}_{MN} = (1 - \sigma_H) \beta + \frac{\theta - \sigma_M + 1}{\sigma_M - 1} \Xi \chi_H^t \hat{X}_R^t + \left( 1 + \frac{\theta - \sigma_M + 1}{\sigma_M - 1} \right) \hat{d}_R.
\]

**Welfare computations** We are interested in the change in welfare for workers of type \( t \),

\[
\hat{U}_H^t = \hat{X}_H^t - \hat{P}_H.
\]

The income of type \( t \) is given by:

\[
X_H^t = \sum_{r=R,N} \left\{ \sum_{j=H,M,F} \tilde{w}_{H,r}^t L_{Hj,r}^t + \tilde{w}_{M,r}^t L_{M,r}^t \right\} + \sum_{j=H,M,F} (a_{H,j,N} - 1) \tilde{w}_{H,N}^t L_{Hj,N}^t + (a_{H,j,R} - 1) \tilde{w}_{H,R}^t L_{Hj,R}^t,
\]

where \( a_{H,j,N} = \frac{a_{H,j,N}}{\sigma_H - (\sigma_M - 1)} \) and \( a_{H,j,N} = \frac{a_{H,j,N}}{\sigma_M - (\sigma_M - 1)} \).

Log-differentiating this equation leads to:

\[
\hat{X}_H^t = \Phi^t \left[ \hat{w}_{H,N}^t + \phi_{H,R}^t \left( \hat{\tau}_R^t + \hat{T}_R \right) + \phi_{M}^t \hat{L}_M^t \right] \\
+ (1 - \Phi^t) \left[ \hat{w}_{H,N}^t + \sum_{j=H,F,M} \Psi_j \hat{L}_{Hj} + \Psi_{H2} \left( \hat{\tau}_R^t + \hat{T}_R \right) + \Psi_{H,R} a_{M,N} \frac{a_{M,N}}{a_{M,N} - 1} \right],
\]

where \( \Phi^t \) is the share of the labor income in the income of type \( t \) in the initial equilibrium:

\[
\Phi^t = \frac{\sum_{j=H,M,F} \chi_H^t X_{Hj}^t / a_j + \chi_M^t W_M L_M}{\sum_{j=H,M,F} \chi_H^t X_{Hj}^t + \chi_M^t W_M L_M},
\]

\( \phi_{H,R}^t \) is the share of total Home wage bill for type \( t \) corresponding to firms that will implement RS:

\[
\phi_{H,R}^t = \frac{\sum_{j=H,M,F} \gamma \phi_{H,j,R} X_{Hj}^t / a_j}{\sum_{j=H,M,F} \gamma X_{Hj}^t / a_j + \chi_M^t W_M L_M},
\]

\( \phi_M^t \) is the share of total Home wage bill for type \( t \) corresponding to MNE subsidiaries \( M \):

\[
\phi_M^t = \frac{\chi_M^t W_M L_M}{\sum_{j=H,M,F} \chi_M^t W_M L_M},
\]

\( \Psi_j \) is the share of total Home firm profits coming from each market \( j \):

\[
\Psi_j = \frac{\Pi_{H,j}}{\sum_{j=H,F,M} \Pi_{H,j}}.
\]
\( \Psi_j \) is the share of total Home firm profits corresponding to firms that will implement RS, that is:

\[
\Psi_{H2}^j = \frac{\sum_{j=H,F,M} \Pi_{Hj,R}}{\sum_{j=H,F,M} \Pi_{Hj}}.
\]

and finally \( \Psi_{HM,R} \) is the share of Home firm profits corresponding to sales to MNE subsidiaries that will implement RS:

\[
\Psi_{HM,R} \equiv \frac{\gamma \Pi_{HM}}{\sum_{j=H,F,M} \Pi_{Hj}}.
\]

These latter profits will be differentially affected since RS can be accompanied by a reduction in the supplier's markup, through the imperfect pass-through \( \beta \) of the policy. Specifically,

\[
\hat{a}_{M,R} = (\beta - 1) \chi^j_{H} \hat{\tau}^j_{R}.
\]  

(A73)

Summing up over both worker types, the change in aggregate total income is:

\[
\hat{X}_H = \sum_i \frac{X^i_H}{X^j_H} \hat{X}_j.
\]  

(A74)

Denote \( X_{ij} \) the expenditure of country \( j = H, F \) on final goods produced by firms in country \( i = H, F \) or final goods sold by MNEs' headquarters in Foreign when \( i = M \). Let \( P_{ij} \) denote the corresponding price index. Given the CES demand in equation (2), the changes in expenditure are given by:

\[
\hat{X}_{ij} = (1 - \sigma_j) \left( \hat{P}_{ij} - \hat{P}_j \right) + \hat{X}_j \quad \text{for } i,j = H,F, \]

(A75)

\[
\hat{X}_{Mj} = \gamma \hat{d}_R + (1 - \sigma_j) \left( \hat{P}_{Mj} - \hat{P}_j \right) + \hat{X}_j \quad \text{for } j = H,F, \]

(A76)

\[
\hat{X}_{HM,r} = (1 - \sigma_M) \left( \hat{P}_{HM,r} - R_r \right) + R_r M_r \quad \text{for } r = N,R, \]

(A77)

\[
R_r M_r = \hat{d}_r + \sum_{j=H,F} \frac{X_{Mj}}{X_{MH} + X_{MF}} \left[ (1 - \sigma_j) \left( \hat{R}_r - \hat{P}_j \right) + \hat{X}_j \right],
\]

(A78)

\[
\hat{Y}_M = \gamma R_R M_R + (1 - \gamma) R_N M_N.
\]

(A79)

Price index changes are given by:

\[
\hat{P}_j = \sum_{i=H,F,M} \lambda_{ij} \hat{P}_{ij} \quad \text{for } i,j = H,F, \]

(A80)

\[
\hat{P}_{ij} = \hat{W}_{i,N} + \gamma \phi_{ij} \chi^j_{i} \hat{\tau}_{i,T} + \frac{\theta - (\sigma_j - 1)}{\sigma_j - 1} \hat{z}_{ij} \quad \text{for } i,j = H,F, \]

(A81)

\[
\hat{P}_{HM,r} = \hat{W}_{i,N} + \beta \chi^j_{Hl} \hat{\tau}_{H,r} + \frac{\theta - (\sigma_j - 1)}{\sigma_j - 1} \hat{z}_{HM,r} \quad \text{for } r = N,R, \]

(A82)

\[
\hat{R}_r = \Xi \hat{P}_{HM,r} + (1 - \Xi) \hat{W}_{M,r} \quad \text{for } r = N,R, \]

(A83)

\[
\hat{P}_{Mj} = (1 - \gamma) \hat{R}_N + \gamma \hat{R}_R \quad \text{for } j = H,F, \]

(A84)

where we have used the usual notation for trade shares, \( \lambda_{ij} = \frac{X_{ij}}{X^j_H} \), while the threshold changes are:

\[
\hat{z}_{ij} = \frac{\sigma_j}{\sigma_j - 1} \hat{W}_{i,N} - \hat{P}_j - \frac{1}{\sigma_j - 1} \hat{X}_j \quad \text{for } i = H; j = H,F, \]

(A85)

\[
\hat{z}_{Fj} = 0, \quad \text{for } j = H,F.
\]

(A86)
\[
\hat{z}_{HM,r} = \frac{\sigma_M}{\sigma_M - 1} \hat{W}_{H,r} - \frac{\sigma_j - \sigma_f}{\sigma_i - 1} \hat{R}_r - \frac{1}{\sigma_M - 1} \hat{\delta}_r - \sum_{j=H,F} X_{Mj} \left( \hat{P}_j + \frac{1}{\sigma_M - 1} \hat{\chi}_j \right) \quad \text{for } r = N, R.
\]

(A87)

Log-differentiating Foreign income and the trade balance yields:

\[
\hat{X}_F = \frac{w_F L_F}{w_F L_F + \frac{1}{\sigma_H - 1} E_x} \hat{W}_F + \frac{\frac{1}{\sigma_H - 1} Y_M}{w_F L_F + \frac{1}{\sigma_H - 1} Y_M} \hat{Y}_M,
\]

(A88)

\[
\frac{X_{FH}}{X_{FH} + \frac{1}{\sigma_H} X_{MH}} \hat{X}_{FH} + \frac{\frac{1}{\sigma_H} X_{MH}}{X_{FH} + \frac{1}{\sigma_H} X_{MH}} \hat{X}_{MH} = \frac{\frac{\sigma_H - 1}{\sigma_H} X_{MF}}{X_{FH} + \frac{\sigma_H - 1}{\sigma_H} X_{MF}} \hat{X}_{MF} + \frac{X_{HF}}{X_{FH} + \frac{\sigma_H - 1}{\sigma_H} X_{MF}} \hat{X}_{HF}.
\]

(A89)

Changes in labor allocations \( \hat{L}_H^t \) and \( \hat{L}_M^t \) needed in equation (A72) are given by noting that \( \hat{L}_H^t = -\hat{L}_M^t \frac{L_M}{L_H} \) and using the MNE’s change in labor demand, given the CES combination of high- and low-wage workers:

\[
\hat{W} L_{M,r} = (1 - \sigma_M) \left( \hat{W}_{M,r} - \hat{W}_{H,r} \right) + \hat{X}_{M,r} \quad \text{for } r = R, N,
\]

(A90)

\[
\hat{w} L_{M,r}^t = (1 - \rho) \left( \hat{w}_H^t - \hat{W}_M \right) + \hat{W}_L M_r \quad \text{for } t = l, h; r = R, N,
\]

(A91)

\[
\hat{w}_M^t = (1 - \rho) \left( \hat{w}_H^t - \hat{W}_M \right) + \gamma (1 - \sigma_M) \left( \hat{W}_M - \hat{W}_{H,N} \right) + (1 - \gamma) (1 - \sigma_M) \left( \hat{W}_M - \hat{W}_{H,R} \right)
\]

so that overall:

\[
\hat{L}_M^t = (1 - \gamma) \hat{w}_L M^t N + \gamma \hat{w}_M^t R - \hat{w}_H^t N \quad \text{for } t = l, h.
\]

(A92)

(A93)

Finally, log-differentiating the labor market clearing leads to:

\[
\hat{w}_H^t N - \hat{w}_H^t N = \frac{\varphi_{RH} \Phi^h_{labor} \hat{r}_H , R + \frac{1}{p} (1 - \tau_{H}^{-1}) (1 - \Phi^h_{labor}) \hat{L}_M^t}{1 - (1 - \tau_{H}^{-1}) (1 - \Phi^h_{labor})}.
\]

(A94)

where \( \Phi^h_{labor} \) is the share of workers of type \( t \) hired by firms rather than by MNE subsidiaries:

\[
\Phi^h_{labor} = \frac{\sum_{j=H,M,F} X_{Hj} / a_j}{\sum_{j=H,M,F} X_{Hj} / a_j + \frac{x_M}{x_H} \frac{W_M L_M}{t_M}}.
\]

The change in the welfare for Home workers of type \( t \) is given by the solution of the system of equations (A71)-(A94).

Appendix A.6.3 Robustness to MNEs also implementing RS at their subsidiaries

We consider here the alternative assumption on labor policies at the MNE subsidiary laid out in equation (7). Specifically, we assume that MNE subsidiaries offer the exact same labor conditions as their suppliers, that is, standard labor market conditions for MNEs without RS, and RS-labor conditions for MNEs that have implemented RS. That is:

\[
\tau_{M,r}^t = \tau_{H,r}^t, \quad \text{for } t = \{l, h\}; r = \{N, R\}.
\]

In this case, the first-order effect of a small RS policy \( \left( \hat{r}_{R}^t, \hat{T}_R, \hat{d}_R \right) \) applied by a fraction \( \gamma \) of MNEs is different from the one computed in the baseline, as the policy also applies to workers directly employed by MNE subsidiaries. We report here the equations that differ from the welfare equations detailed in Appendix
A.3. First, the change in wage indexes is now:
\[ \hat{W}_{H,R} - \hat{W}_{H,N} = \chi^l H \hat{\tau}_R^l, \]  \hspace{1cm} (A95)  
\[ \hat{W}_{M,R} - \hat{W}_{M,N} = \chi^l H \hat{\tau}_R^l. \]  \hspace{1cm} (A96)
which replace equations (A44) and (A45).

Second, change in income for a representative worker of type \( t \) is:

\[ \hat{X}^t_H = \Phi^t \left( \hat{\omega}^t_{H,N} + \hat{\phi}^t_{H,R} \left( \hat{\tau}_R^t + \hat{T}_R \right) \right) + \left( 1 - \Phi^t \right) \left[ \hat{\omega}^t_{H,N} + \hat{L}^t_H + \varphi_{H,R} \left( \hat{\tau}_R^t + \hat{T}_R \right) + \varphi_{H,M,R} \hat{a} - \frac{a}{a-1} \right], \]  \hspace{1cm} (A97)

instead of equation (A26), where \( \Phi^t, \varphi_{H,R} \) and \( \varphi_{H,M,R} \) are like in the baseline, but the share of total Home wage bill for type \( t \) corresponding to firms that will implement RS is now \( \hat{\phi}^t_{H,R} \), with

\[ \hat{\phi}^t_{H,R} = \frac{\sum_{j=H,M,F} X_{Hj,R} + aW_L M,R}{\sum_{r=R,N} \left\{ \sum_{j=H,M,F} X_{Hj,r} + aW_L M,r \right\}} \]

Finally, log-differentiating the labor market clearing leads to:

\[ \hat{\omega}^t_{H,N} - \hat{\omega}^t_{H,N} = \frac{\sum_{j=H,M,F} X_{Hj,R} + aW_L M,R}{\sum_{r=R,N} \left\{ \sum_{j=H,M,F} X_{Hj,r} + aW_L M,r \right\}} \hat{\tau}_R \]  \hspace{1cm} (A98)

which replaces equation (A50). The other equations in (A25)-(A50) are unchanged. Together with the substitutions above, these yield the change in welfare for Home workers of type \( t \).

Appendix A.6.4 Model with multiple sourcing countries

We lay out here the case where the MNE sources from many countries indexed by \( i \in I \), among which Costa Rica (that is, \( H \subset I \)). The MNE headquarters aggregates input from subsidiaries in a range of countries, with CES aggregator:

\[ M = \left( \sum_{i \in I} M_i^{\frac{\alpha-1}{\alpha}} \right)^{\frac{\alpha}{\alpha-1}}. \]  \hspace{1cm} (A99)

Its cost index is therefore:

\[ P_M = \left( \sum_{i \in I} \hat{\phi}_i^{1-\alpha} R_i^{1-\alpha} \right)^{\frac{1}{1-\alpha}}, \]

where \( \phi_i^{F} \) is the iceberg trade cost from \( i \) to \( F \) and \( R_i \) is the cost index of production in country \( i \). Every country \( i \in I \) is modeled like the Home country of the main text. The RS policy is implemented everywhere, but we assume that it may be more or less easy to implement across countries. That is, countries may already be close (or not) to the standards imposed by RS. To that end, we allow \( \tau_{i,R}^t \), the size of the RS cost shock, to be different for different countries \( i \in I \). Other RS characteristics \( (T_R, d_R, \beta) \) are symmetric across countries.

We now recompute the comparative statics for outcomes measured at Home under these assumptions, and compare them to the baseline case. On the final goods market, it is easy to see that the comparative statics remain unchanged, but they are now different on the MNE input market as this market is impacted by RS shocks happening in all sourcing countries. For simplicity of exposition (but without loss of generality for what we aim to establish here) we consider the case of the simplified model described in 2.4. That is, we assume that sourcing countries \( i \) do not trade with one another directly \( (X_{iF} = X_{Mi} = 0, X_{ij} = 0 \text{ for } i \neq j, \{i, j\} \in I^2) \), that MNEs only use local inputs but not local labor directly \( (\Xi = 1) \) and that extensive margin effects are turned off \((\sigma - 1 \rightarrow 0) \).

Following RS, an MNE of type \( r = N, R \), sees its final good price change by:

\[ \hat{P}_{M,r} = \sum_{i \in I} s_i^r \hat{R}_{i,r}, \]  \hspace{1cm} (A100)
where $s_i^r$ is the share of MNE sourcing done in country $i$, $s_i^r = \frac{\varrho_i^r \tau_i^r}{\sum_{j=1}^N \varrho_j^r \tau_j^r}$, Similar to our derivation in the baseline, for an MNE of type $r$, input costs change in each sourcing country $i$ according to:

$$\hat{\beta}_{M,R} = \hat{R}_{i,r} = \hat{W}_{i,N} + \beta_i \tilde{p}_{i,M,R},$$

where $\tilde{p}_{i,N} = 0$ but $\tilde{p}_{i,R}$ can be heterogeneous across countries. Suppliers in country $i$ supply the MNE market and have corresponding sales:

$$y_{i,M,r} = \hat{p}_{i,M,r} N_i R_{i,r} M_{i,r},$$

where total MNE production in sourcing country $i$ is given by:

$$R_{i,r} M_{i,r} = \left( \frac{\varrho_i F_i M_i}{P_{M,r}} \right)^{1-\sigma} \frac{1}{\varrho_i F_i M_i} d_{r} D_M, \quad (A101)$$

where $D_M$ is a demand shifter measuring demand for the final good produced by the MNE worldwide ($D_i = \sum_j \varrho_j F_j X_j P_j^{-1}$). Combining equations (A100) and (A101), the relative change in the sales of suppliers and MNE subsidiary at Home, relative to those not impacted by RS, are:

$$\hat{y}_{HM,R} - \hat{y}_{HM,N} = (1 - \alpha) \beta X_{H} \tilde{p}_{i,H,R} + (\alpha - \sigma) \left( \sum_{j \in I} s_j^r \beta_i \tilde{p}_{j,j,R} \right) + \hat{d}_{R},$$

$$R \hat{M}_{H,R} - R \hat{M}_{H,N} = (1 - \alpha) \beta X_{H} \tilde{p}_{i,H,R} + (\alpha - \sigma) \left( \sum_{j \in I} s_j^r \beta_i \tilde{p}_{j,j,R} \right) + \hat{d}_{R},$$

while in the baseline case, we had:

$$\hat{y}_{HM,R} - \hat{y}_{HM,N} = (1 - \alpha) \beta X_{H} \tilde{p}_{i,H,R} + \hat{d}_{R},$$

$$R \hat{M}_{H,R} - R \hat{M}_{H,N} = (1 - \alpha) \beta X_{H} \tilde{p}_{i,H,R} + \hat{d}_{R}.$$

Comparing the two comparative statics, we see, first, that if $\alpha = \sigma$, then the two models yield exactly the same comparative statistics. Second, assume now that $\alpha \neq \sigma$, and that a researcher were to apply the empirical strategy we follow in the paper coming from a model where CR is the only sourcing country when the real data generating process has multiple sourcing countries. That is, we assume that from the event study on sales, the researcher backs out a residual “demand shock” $\hat{D}_{R}$ from the empirical strategy we follow in the paper:

$$\hat{D}_{R} = \hat{y}_{HM,R} - \hat{y}_{HM,N} - (1 - \sigma) \beta_i \tilde{p}_{i,R}. \quad (A102)$$

Under the multi-country model, what this shifter captures is in fact:

$$\hat{D}_{R} = (\alpha - \sigma) \left( \sum_{j \in I} s_j^r \beta_i \tilde{p}_{j,j,R} - \beta X_{H} \tilde{p}_{j,H,R} \right) + \hat{d}_{R}. \quad (A103)$$

In this model with multiple sourcing countries, the residual shock $\hat{D}_{R}$ captures both the true RS demand shock $\hat{d}_{R}$, as well as the fact that the MNE reallocates production between sourcing countries when RS is differently costly across countries. This is captured by the reallocation term $\sum_{j \in I} s_j^r \beta_i \tilde{p}_{j,j,R} - \beta X_{H} \tilde{p}_{j,H,R}$ that measures the relative cost change in Home compared to the average sourcing country. Note first that if RS is not heterogeneous across countries, that term is equal to zero and the strategy of the baseline model correctly identifies $\hat{D}_{R} = \hat{d}_{R}$. Second, if RS has heterogeneous costs across countries, the reallocation term is not 0. To gauge whether the effect of RS is likely very heterogeneous between Home (CR) and other countries on average in our context, we turn to the MNE-level event study. First, return to the equation defining the share of MNE costs coming from MNE subsidiary $i$ (equation (A101)) and define the share of
inputs sourced in country $i$ as $s_{i,r} = \frac{R_{i,r} M_{i,r}}{\sum_j R_{j,r} M_{j,r}} = \left( \frac{g_{i,F} R_{i,r}}{P_M r} \right)^{1-\alpha}$. Then, after the RS shock, for an RS-MNE compared to a baseline non-RS-MNE subsidiary at Home, we have:

$$\hat{s}_{H,R} - \hat{s}_{H,N} = (1 - \alpha) \left( \beta \chi_H^l \hat{\tau}_H^l - \sum_{j \in I} s_{j,r} \beta_j \chi_j^l \hat{\tau}_{j,H}^l \right).$$

Recall that in our empirical results, we find that this regression estimates a statistical 0 (see Panel B of Figure B4): we do not find evidence that the RS-event affects subsidiary sales in CR differently from MNE-level sales in the Orbis data. This indicates that, on average (across the RS rollouts we consider in our sample), CR is not more or less hit than other source countries by the RS shock. Overall, this suggests that CR is close to the average country in terms of how binding RS is, i.e., there is no reallocation in or out of CR due to a particularly strong or weak RS policy in CR compared to the other sourcing countries. In this context, we can now come back to the estimation of the demand shock. Given that

$$(1 - \alpha) \left( \beta \chi_H^l \hat{\tau}_H^l - \sum_{j \in I} s_{j,r} \beta_j \chi_j^l \hat{\tau}_{j,R}^l \right) = 0,$$

we find that running (A102) to estimate the demand shock is valid (see equation (A103)) and recovers:

$$\hat{D}_R = \hat{d}_R,$$

just like in the baseline model. To complete this discussion (including for contexts in which this margin may feature more strongly), we move on to the welfare equations to evaluate the corresponding welfare consequences in this extended model with multiple sourcing countries.

**Welfare** We compute the welfare effects of all MNEs implementing RS in all of their sourcing countries, extending the simplified baseline of 2.4 to a multi-country setting. The expression for the change in income and price index, and therefore, the aggregate welfare in Home is unchanged:

$$\hat{U}_H = (1 - \lambda_{HH}) \hat{W}_{H,N} + \beta \lambda_{FH} \chi_H^l \hat{\tau}_H^l + (\Lambda \lambda_{HH} + \lambda_{FH}) \hat{T}_R.$$

What changes compared to the baseline model is the trade balance expression that pins down the Home wage index. Given the simple trade patterns we assume, we have:

$$\hat{\lambda}_{FH} + \hat{X}_H = \hat{\lambda}_{MhF},$$

where the expression for changes in expenditures $\hat{\lambda}_{FH}$ is unchanged and, using equations (A99) and (A101), the total exports from $H$ to $F$ are given by:

$$X_{MhF} = \frac{g_{H,F}^1}{P_F^{1-\sigma}} \frac{p_{M}^{1-\sigma}}{P_F^{1-\sigma}} \hat{d}_M X_F,$$

so that in changes after a RS shock:

$$\hat{\lambda}_{MhF} = (1 - \sigma) \left( \hat{W}_{H,N} + \beta \chi_H^l \hat{\tau}_H^l \right) - (1 - \sigma) \hat{P}_F + \hat{d}_R - (\sigma - \alpha) \left( \sum_{i \in I} s_{i,r} \beta \chi_i^l \hat{\tau}_{i,R}^l - \beta \chi_H^l \hat{\tau}_H^l \right),$$

(A104)

$$= \hat{D}_R.$$ 

Using that $\hat{D}_R = \hat{d}_R$ in our empirical context, we get:

$$\hat{\lambda}_{MhF} = (1 - \sigma) \left( \hat{W}_{H,N} + \beta \chi_H^l \hat{\tau}_H^l \right) - (1 - \sigma) \hat{P}_F + \hat{d}_R - (\sigma - \alpha) \left( \sum_{i \in I} s_{i,r} \hat{W}_{i,N} - \hat{W}_{H,N} \right),$$

(A105)
while in the baseline case we had:

\[
\hat{\lambda}_{MF} = (1 - \sigma) \left( \hat{W}_{H,N} + \beta \hat{\chi}_{H,R} \right) - (1 - \sigma) \hat{P}_F + \hat{d}_R. \tag{A106}
\]

Comparing equations (A105) and (A106), after assuming that \((\sigma - \alpha) \left( \sum_{i \in I} s_i \hat{W}_i,N - \hat{W}_{H,N} \right) \sim 0,^v\) the two models (single-sourcing-country and multiple-sourcing-countries) lead to the same welfare expressions for Home in our empirical context, and the baseline approach correctly backs out the welfare effect of RS, even in a multi-country setting.

\(^v(\sigma - \alpha) \left( \sum_{i \in I} s_i \hat{W}_i,N - \hat{W}_{H,N} \right) \sim 0\) implies that the cross-country reallocation we can observe due to a given RS rollout (for one MNE without country-level GE effects) holds in GE. That is, country-level GE effects due to RS rollouts by several MNEs do not lead to additional reallocation effects.
Appendix B  Additional figures and tables
Appendix B.1  Additional supplier-level figures

Figure B1: Supplier-Level Total Sales Effect of Exposure to MNE RS Rollouts by Supplier Type

Panel A: Suppliers in Sectors with Small vs. Large Firms

Notes: This figure plots estimates from the IV event-study specification in column 4 of Panel A in Table 2 after including additional interactions of the event timeline dummies with supplier type dummies. In Panel A, suppliers are separated by whether the average firm size in their sector is above or below the median across sectors. In Panel B, suppliers are divided based on whether they operate in a service sector or not. 95 percent confidence intervals are based on standard errors clustered at the firm level. See Section 4 for discussion.
Figure B2: Supplier-Level Total Sales Effect by Characteristics of the MNE Headquarters Country

Notes: This figure plots estimates from the IV event-study specification in column 4 of Panel A in Table 2 after including additional interactions of the event timeline dummies with RS-MNE type dummies. The outcome in all panels is the log of total annual firm sales. Panel A splits observations depending on whether the number of labor inspectors per 10,000 workers in the MNE HQ country is above or below the median of the set of MNE HQ countries (source: ILO). The number of labor inspectors per 10,000 workers is suggestive of the resources available for monitoring and enforcing appropriate work conditions and the corresponding standards. Panel B splits observations depending on whether the OECD’s index of strictness of employment protection for the MNE HQ country is above or below the median of the set of MNE HQ countries (source: OECD). This index ranges between 0 and 6, where a higher value means a higher regulatory protection. Panel C splits observations based on whether the MNE HQ country management score is above or below the median of the set of MNE HQ countries. The country-level management score is taken from Bloom et al. (2021). 95 percent confidence intervals are based on standard errors clustered at the firm level. See Section 4 for discussion.
Figure B3: Supplier-Level Effects of Exposure to RS on the Number of Months of Maternity Leave

Notes: This figure plots IV event-study estimates where the outcome is the number of months of maternity leave granted to women who took a maternity leave. The regression corresponds to the supplier-level specification in equation (19). 95 percent confidence intervals are based on standard errors clustered at the firm level. See Section 4 for discussion.

Appendix B.2 Additional MNE-level figures

Figure B4: Effect of RS Rollouts on the MNE Subsidiary Sales in CR and Relative Size in the MNE Group

Notes: This figure plots the IV estimates from columns 3 and 6 in Appendix Table B8. Both sets of estimates come from the MNE-level version of the specification in equation (19). In Panel A, the outcome is the log of the sales of the MNE subsidiary in CR. In Panel B, the outcome is the percentage of the global sales of the MNE that come from its subsidiary in CR. 95 percent confidence intervals are based on standard errors clustered at the firm level. See Section 4 for discussion.
RS rollouts are not preceded or coincide with negative publicity campaigns or changes in MNE leadership positions. We investigate whether the MNE decisions to roll out RS codes of conduct are, on average, more likely to happen after significant negative news events related to production practices or after meaningful changes in the MNE leadership. That is, even though the timeline of event-study estimates in Appendix Figure B4 does not provide evidence of significant pre-trends for MNE-level outcomes, it could be the case that RS rollouts coincide with negative demand shocks (driven, e.g., by adverse media coverage) or changes in key employee positions at the MNE level.

We first make use of the Sigwatch database described in Section 3, providing a comprehensive coverage of NGO-led campaigns against MNE production practices. In Appendix Figure B5A, we assess whether or not negative NGO campaigns about production practices increase the likelihood that RS codes of conduct are being rolled out. We implement MNE-level event studies with NGO campaigns in the event timeline on the right-hand side and a dummy for RS rollouts on the left, including firm and sector-by-year fixed effects. We find no evidence that the likelihood of RS rollouts increases after negative consumer-facing NGO campaigns.

We then use the BoardEx and Orbis data described in 3, tracking leadership changes at the global MNE level. This data provides the starting and ending date of the employment of workers in key positions at each MNE. Since job title classifications differ across MNEs, we focus on changes in leadership positions whose job titles either include the words "chief" (plus "CEO," "CFO," "COO," "CTO"), "board", "chair" or "director" (plus "MD" for managing director). In Appendix Figure B5B, we find no evidence that shows the event-study estimates for changes in each of the four employee categories. We find that the probability of a change in the identity of the worker employed in such key positions at the MNE level is unlikely to be related to RS rollouts.

Figure B5: Effect of Negative Campaigns and Key Employee Changes

(A) Effects of Negative Campaigns on RS Probability  (B) Effects of RS Timeline on the Probability of Changing a Key Employee

Notes: 95 percent confidence intervals are based on standard errors clustered at the firm level. See Section 4 and the paragraphs above for more details.
Appendix B.3 Additional counterfactual results

Figure B6: Welfare Implications of Allowing for Unemployment

Notes: See Section 5.2 for discussion.

Figure B7: Sensitivity to the Fraction of $\hat{\tau}_l^R$ Captured by Workers

By Worker Type

Notes: See Section 5.2 for discussion.
**Figure B8:** Sensitivity to Alternative Values of the Elasticity of Substitution between Varieties ($\sigma$)

**Figure B9:** Sensitivity to Alternative Values of the Pareto Productivity Distribution Shape Parameter ($\theta$)

*Notes: See Section 5.2 for discussion.*
Figure B10: Sensitivity to Alternative Values of the RS Cost Increase Pass-Through Rate ($\beta$)

Notes: See Section 5.2 for discussion.

Figure B11: Sensitivity to Alternative Values of the Elasticity of Substitution Between Worker Types ($\rho$)

Notes: See Section 5.2 for discussion.
Figure B12: Sensitivity to Alternative Values of the Fraction of MNEs Implementing RS Policies ($\gamma$)

Notes: See Section 5.2 for discussion.

Figure B13: Sensitivity to Alternative Values of the RS Cost Increase on Low-Wage Workers ($\hat{\tau}_R$)

Notes: See Section 5.2 for discussion.
Figure B14: Sensitivity to Alternative Values of the RS-Induced Labor Productivity Improvement ($\hat{T}_R$)

Notes: See Section 5.2 for discussion.

Appendix B.4 Additional descriptive statistics

Table B1: MNE Sample Coverage

<table>
<thead>
<tr>
<th></th>
<th>Coverage (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Sales</td>
<td>85.2%</td>
</tr>
<tr>
<td>Number of Workers</td>
<td>85.6%</td>
</tr>
<tr>
<td>Wage Bill</td>
<td>86.8%</td>
</tr>
<tr>
<td>Exports</td>
<td>94.7%</td>
</tr>
<tr>
<td>Imports</td>
<td>86.8%</td>
</tr>
<tr>
<td>Value Added</td>
<td>88.6%</td>
</tr>
<tr>
<td>Domestic Purchases</td>
<td>80.0%</td>
</tr>
<tr>
<td>Total Net Assets</td>
<td>86.3%</td>
</tr>
</tbody>
</table>

Notes: Table B1 presents the total coverage for the period 2008 to 2019 (summing across all years) of the total values for the 481 MNEs in our sample out of the total values for the full sample of 2,156 firms part of a corporate group with partial foreign ownership (across eight variables).
Table B2: Our Sample of RS Rollouts Between 2009 and 2019 by MNEs with Subsidiaries in CR

<table>
<thead>
<tr>
<th>Year</th>
<th>MNE</th>
<th>Year</th>
<th>MNE</th>
<th>Year</th>
<th>MNE</th>
<th>Year</th>
<th>MNE</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>Astrazeneca</td>
<td>2011</td>
<td>G4S</td>
<td>2014</td>
<td>Avianca</td>
<td>2016</td>
<td>Sigma Alimentos</td>
</tr>
<tr>
<td>2009</td>
<td>Eaton Electrical</td>
<td>2011</td>
<td>Huawei Technologies</td>
<td>2014</td>
<td>BA Continuum</td>
<td>2016</td>
<td>Volcafe</td>
</tr>
<tr>
<td>2009</td>
<td>Enel Green Power</td>
<td>2011</td>
<td>Kimberly Clark</td>
<td>2014</td>
<td>BATO Shared Services</td>
<td>2017</td>
<td>Bridgestone</td>
</tr>
<tr>
<td>2009</td>
<td>F. Hoffmann-La Roche AG</td>
<td>2011</td>
<td>Philip Morris</td>
<td>2014</td>
<td>Davivienda</td>
<td>2017</td>
<td>Concentrix</td>
</tr>
<tr>
<td>2009</td>
<td>Florida Ice and Farm</td>
<td>2011</td>
<td>Puratos Group</td>
<td>2014</td>
<td>Del Monte Agricola</td>
<td>2017</td>
<td>Constructora Los Negros</td>
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<tr>
<td>2009</td>
<td>Granja Avicola Ricura</td>
<td>2011</td>
<td>Toyota</td>
<td>2014</td>
<td>Del Monte Frozen Products</td>
<td>2017</td>
<td>Enel Green Power</td>
</tr>
<tr>
<td>2009</td>
<td>Intel</td>
<td>2012</td>
<td>American &amp; Efifd LLC</td>
<td>2014</td>
<td>Greif, Inc</td>
<td>2017</td>
<td>FHACASA</td>
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<td>2009</td>
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<td>2012</td>
<td>Bimbo</td>
<td>2014</td>
<td>Intel</td>
<td>2017</td>
<td>Florida Ice and Farm</td>
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<tr>
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<td>2012</td>
<td>C&amp;K Components, Inc</td>
<td>2014</td>
<td>Securitas</td>
<td>2017</td>
<td>Nutresa</td>
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<td>2012</td>
<td>Camino Real Hotels</td>
<td>2014</td>
<td>Unilever</td>
<td>2017</td>
<td>Panduit</td>
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<tr>
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<td>Accenture</td>
<td>2012</td>
<td>Cemex</td>
<td>2015</td>
<td>AstraZeneca</td>
<td>2017</td>
<td>Philip Morris</td>
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<td>2012</td>
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<td>2015</td>
<td>Bekaert</td>
<td>2017</td>
<td>POS Ice Creams</td>
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<td>2010</td>
<td>Bayer Medical</td>
<td>2012</td>
<td>Ericsson</td>
<td>2015</td>
<td>Cargill</td>
<td>2017</td>
<td>Radisson Hotels</td>
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<tr>
<td>2010</td>
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<td>2012</td>
<td>McDonalds</td>
<td>2015</td>
<td>CWT Company</td>
<td>2017</td>
<td>Smurfit Kappa</td>
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<td>2012</td>
<td>Mexichem Orbia</td>
<td>2015</td>
<td>Emerson Electric</td>
<td>2017</td>
<td>Sonepar Company</td>
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<td>2010</td>
<td>Embotelladora Centroamerican</td>
<td>2012</td>
<td>POPS Ice Creams</td>
<td>2015</td>
<td>Millicom</td>
<td>2018</td>
<td>AstraZeneca</td>
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<td>Expeditors International</td>
<td>2012</td>
<td>Samtec Inc</td>
<td>2015</td>
<td>Optica Industrial</td>
<td>2018</td>
<td>BATO Shared Services</td>
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<td>Florida Bebidas</td>
<td>2013</td>
<td>Allergan</td>
<td>2015</td>
<td>Reca Quimica</td>
<td>2018</td>
<td>Cemex</td>
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<tr>
<td>2010</td>
<td>Florida Ice and Farm</td>
<td>2013</td>
<td>Arclormittal</td>
<td>2015</td>
<td>Vmware</td>
<td>2018</td>
<td>Fujitsu Global</td>
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<tr>
<td>2010</td>
<td>Leo Burnett Worldwide, Inc.</td>
<td>2013</td>
<td>Coca Cola Service Center</td>
<td>2015</td>
<td>Yamaha</td>
<td>2018</td>
<td>McKinsey &amp; Company</td>
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<tr>
<td>2010</td>
<td>Paradise Ingredients</td>
<td>2013</td>
<td>Dole plc</td>
<td>2016</td>
<td>3M</td>
<td>2018</td>
<td>Medplast Medical</td>
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<tr>
<td>2010</td>
<td>Ristic AG</td>
<td>2013</td>
<td>Intel</td>
<td>2016</td>
<td>Baltimore Spice Company</td>
<td>2019</td>
<td>Amazon</td>
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<tr>
<td>2010</td>
<td>Smurfit Kappa</td>
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<td>Medtronic</td>
<td>2016</td>
<td>BATO Shared Services</td>
<td>2019</td>
<td>Davivienda</td>
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<td>2013</td>
<td>Novartis</td>
<td>2016</td>
<td>Bridgestone</td>
<td>2019</td>
<td>Heinz</td>
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<td>Amway</td>
<td>2013</td>
<td>Qorvo</td>
<td>2016</td>
<td>British American Tobacco</td>
<td>2019</td>
<td>IGT Global Solutions</td>
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<td>2011</td>
<td>Bourns, Inc</td>
<td>2013</td>
<td>Swissport</td>
<td>2016</td>
<td>Burger King</td>
<td>2019</td>
<td>Microvention</td>
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<td>Colgate-Palmdove Company</td>
<td>2013</td>
<td>Telefónica</td>
<td>2016</td>
<td>Felguera IHI</td>
<td>2019</td>
<td>UPL Limited</td>
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<td>2013</td>
<td>The Procter &amp; Gamble Company</td>
<td>2016</td>
<td>Havells Sylvania</td>
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<td>2011</td>
<td>Ernst &amp; Young</td>
<td>2013</td>
<td>Wyndham Hotels &amp; Resorts</td>
<td>2016</td>
<td>Panasonic</td>
<td></td>
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<td>2011</td>
<td>Essity AB</td>
<td>2014</td>
<td>Alpha Group</td>
<td>2016</td>
<td>Productores Montevideo</td>
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<td></td>
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</table>

Notes: Table B2 presents the list of RS rollouts between 2009 and 2019 by MNEs with subsidiaries in CR. We focus on rollouts related to working conditions. This information is built based on public records, without disclosure of any confidential information. To construct these data, we implemented a double-blind search process by two independent research teams whose output we then cross-checked and combined into one final database. For each MNE, we searched all publicly-available company reports, press releases, corporate filings, and publications available online, including company websites of the CR subsidiaries and the MNE groups, containing information about the RS rollout and its announcement date. In addition, for each MNE, we also conducted online searches in both local CR and international media outlets.
## Table B3: Descriptive Statistics for the Sample of MNEs

<table>
<thead>
<tr>
<th></th>
<th># Firms</th>
<th>Mean</th>
<th>S.D.</th>
<th>Median</th>
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</thead>
<tbody>
<tr>
<td><strong>A. MNEs not implementing an RS policy</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Sales</td>
<td>346</td>
<td>52839.0</td>
<td>14819.1</td>
<td>19193.2</td>
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<tr>
<td>Employment</td>
<td>346</td>
<td>470.2</td>
<td>993.3</td>
<td>201.6</td>
</tr>
<tr>
<td>Wage Bill</td>
<td>346</td>
<td>5881.3</td>
<td>12053.6</td>
<td>2788.0</td>
</tr>
<tr>
<td>Exports</td>
<td>273</td>
<td>15993.7</td>
<td>41295.8</td>
<td>1458.0</td>
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<tr>
<td>Imports</td>
<td>339</td>
<td>12565.3</td>
<td>26850.7</td>
<td>2095.2</td>
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<tr>
<td>Value Added</td>
<td>346</td>
<td>12437.6</td>
<td>28444.9</td>
<td>5030.9</td>
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<tr>
<td>Domestic Purchases</td>
<td>346</td>
<td>66.5</td>
<td>113.4</td>
<td>35.6</td>
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<tr>
<td>Total Net Assets</td>
<td>345</td>
<td>59516.7</td>
<td>121826.7</td>
<td>19203.1</td>
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<tr>
<td>Firms in Manuf. Sectors</td>
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<td>31.8</td>
<td>46.6</td>
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<td>Firms in Agric. Sectors</td>
<td>346</td>
<td>6.4</td>
<td>24.4</td>
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<tr>
<td>Firms in Ret. &amp; Wholes. Sectors</td>
<td>346</td>
<td>16.5</td>
<td>37.1</td>
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<td>Firms in Serv. Sectors</td>
<td>346</td>
<td>45.4</td>
<td>49.9</td>
<td>0.0</td>
</tr>
<tr>
<td>Firms with HQ in USA</td>
<td>346</td>
<td>28.0</td>
<td>45.0</td>
<td>0.0</td>
</tr>
<tr>
<td>Firms with HQ in Europe</td>
<td>346</td>
<td>18.2</td>
<td>38.6</td>
<td>0.0</td>
</tr>
<tr>
<td><strong>B. MNEs implementing an RS policy</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Sales</td>
<td>135</td>
<td>95347.8</td>
<td>164168.8</td>
<td>42198.5</td>
</tr>
<tr>
<td>Employment</td>
<td>135</td>
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<td>300.2</td>
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<tr>
<td>Wage Bill</td>
<td>135</td>
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<tr>
<td>Imports</td>
<td>135</td>
<td>32911.8</td>
<td>118798.8</td>
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<tr>
<td>Value Added</td>
<td>135</td>
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<tr>
<td>Domestic Purchases</td>
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<td>Total Net Assets</td>
<td>135</td>
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<td>Firms in Manuf. Sectors</td>
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<td>37.0</td>
<td>48.5</td>
<td>0.0</td>
</tr>
<tr>
<td>Firms in Agric. Sectors</td>
<td>135</td>
<td>1.5</td>
<td>12.1</td>
<td>0.0</td>
</tr>
<tr>
<td>Firms in Ret. &amp; Wholes. Sectors</td>
<td>135</td>
<td>15.6</td>
<td>36.4</td>
<td>0.0</td>
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<tr>
<td>Firms in Serv. Sectors</td>
<td>135</td>
<td>45.9</td>
<td>50.0</td>
<td>0.0</td>
</tr>
<tr>
<td>Firms with HQ in USA</td>
<td>135</td>
<td>39.3</td>
<td>49.0</td>
<td>0.0</td>
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<tr>
<td>Firms with HQ in Europe</td>
<td>135</td>
<td>24.4</td>
<td>43.1</td>
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</table>

**Notes:** Table B3 presents descriptive statistics for: (A) the sample of MNEs that do not implement an RS policy and (B) the sample of MNEs that implemented an RS policy between 2009 and 2019. With the exception of the number of workers, the mean, standard deviation, and median are in thousands of CPI-deflated 2013 U.S. dollars. These statistics are averages across 2008 to 2019.
### Table B4: Descriptive Statistics for Exposed and Non-Exposed Domestic Suppliers

<table>
<thead>
<tr>
<th>Time Invariant Characteristics</th>
<th>Non-exposed suppliers</th>
<th>Exposed suppliers</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(1)</td>
<td>(2)</td>
<td>(3)</td>
</tr>
<tr>
<td>Agriculture, Forestry and Fishing</td>
<td>9.221</td>
<td>4.546</td>
<td>4.675***</td>
</tr>
<tr>
<td></td>
<td>(28.93)</td>
<td>(20.83)</td>
<td>(0.46)</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>10.77</td>
<td>13.92</td>
<td>-3.156***</td>
</tr>
<tr>
<td></td>
<td>(31.00)</td>
<td>(34.62)</td>
<td>(0.53)</td>
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<td>Electricity and Gas</td>
<td>0.148</td>
<td>0.154</td>
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</tr>
<tr>
<td></td>
<td>(3.84)</td>
<td>(3.92)</td>
<td>(0.06)</td>
</tr>
<tr>
<td>Sewerage and Waste Management</td>
<td>0.801</td>
<td>0.769</td>
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<tr>
<td></td>
<td>(8.92)</td>
<td>(8.73)</td>
<td>(0.15)</td>
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<td>Construction</td>
<td>7.551</td>
<td>3.404</td>
<td>4.147***</td>
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<tr>
<td></td>
<td>(26.42)</td>
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<td>Wholesale and Retail Trade</td>
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<td>(44.19)</td>
<td>(45.41)</td>
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<td>(30.05)</td>
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<td>3.514</td>
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<td></td>
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<td>Information and Communication</td>
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<td>4.810</td>
<td>-2.326***</td>
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<td>Real Estate</td>
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<td>2.943</td>
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<td>(15.68)</td>
<td>(16.90)</td>
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<td>Professional, Scientific and Technical</td>
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<td>14.50</td>
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<td>(32.50)</td>
<td>(35.21)</td>
<td>(0.56)</td>
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<td>Administrative and Support Service</td>
<td>6.774</td>
<td>6.962</td>
<td>-0.188</td>
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<tr>
<td></td>
<td>(25.13)</td>
<td>(25.45)</td>
<td>(0.42)</td>
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<td>Education</td>
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<td>0.483</td>
<td>0.0777</td>
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<td>(7.47)</td>
<td>(6.94)</td>
<td>(0.12)</td>
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<td>Human Health and Social Work</td>
<td>1.837</td>
<td>1.230</td>
<td>0.607**</td>
</tr>
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<td></td>
<td>(13.43)</td>
<td>(11.02)</td>
<td>(0.22)</td>
</tr>
<tr>
<td>Art, Entertainment and Recreation</td>
<td>1.097</td>
<td>1.142</td>
<td>-0.0449</td>
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<tr>
<td></td>
<td>(10.42)</td>
<td>(10.63)</td>
<td>(0.18)</td>
</tr>
<tr>
<td>Other Services</td>
<td>3.008</td>
<td>2.240</td>
<td>0.768***</td>
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<tr>
<td></td>
<td>(17.08)</td>
<td>(14.80)</td>
<td>(0.28)</td>
</tr>
<tr>
<td>Mining and Quarrying</td>
<td>0.456</td>
<td>0.286</td>
<td>0.171</td>
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<td>(6.74)</td>
<td>(5.34)</td>
<td>(0.11)</td>
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<table>
<thead>
<tr>
<th>Time Variant Characteristics</th>
<th>Non-exposed suppliers</th>
<th>Exposed suppliers</th>
<th>Difference</th>
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<tbody>
<tr>
<td></td>
<td>(1)</td>
<td>(2)</td>
<td>(3)</td>
</tr>
<tr>
<td>Total Sales (thous. U.S. dollars)</td>
<td>1276.1</td>
<td>3010.9</td>
<td>-1734.8***</td>
</tr>
<tr>
<td></td>
<td>(4960.31)</td>
<td>(13688.54)</td>
<td>(82.86)</td>
</tr>
<tr>
<td>Number of Workers</td>
<td>16.16</td>
<td>32.34</td>
<td>-16.18***</td>
</tr>
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<td></td>
<td>(47.63)</td>
<td>(108.85)</td>
<td>(0.77)</td>
</tr>
<tr>
<td>Total Sales (thous. U.S. dollars) / Worker</td>
<td>118.5</td>
<td>145.7</td>
<td>-27.18***</td>
</tr>
<tr>
<td></td>
<td>(445.59)</td>
<td>(526.56)</td>
<td>(6.77)</td>
</tr>
<tr>
<td>Wage Bill per Worker</td>
<td>7.095</td>
<td>8.173</td>
<td>-1.078***</td>
</tr>
<tr>
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<td>(7.03)</td>
<td>(6.24)</td>
<td>(0.11)</td>
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<tr>
<td>Share of Importers</td>
<td>24.90</td>
<td>41.01</td>
<td>-16.10***</td>
</tr>
<tr>
<td></td>
<td>(43.24)</td>
<td>(49.19)</td>
<td>(0.39)</td>
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<tr>
<td>Share of Exporters</td>
<td>6.920</td>
<td>14.45</td>
<td>-7.532***</td>
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<td></td>
<td>(25.38)</td>
<td>(35.17)</td>
<td>(0.39)</td>
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<tr>
<td>Number of Firms</td>
<td>16223</td>
<td>4553</td>
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**Notes:** Table B4 presents descriptive statistics for the sample of suppliers that at some point experience an RS-policy event from an MNE buyer (column 2) and other suppliers to MNEs that do not experience an RS-policy event (column 1). All time-varying variables correspond to averages across time for each supplier. In the case of column 2, we only use the year before the RS exposure event to compute the averages. Standard deviations in parentheses.
## Appendix B.5 Additional event-study tables

Table B5: Worker-Level Effects of Exposure to MNE RS Rollouts on Labor Earnings

<table>
<thead>
<tr>
<th>Panel A: All Workers</th>
<th>TWFE (1)</th>
<th>(2)</th>
<th>TWFE (3)</th>
<th>(4)</th>
<th>SA</th>
<th>IV</th>
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<tr>
<td>η = -4</td>
<td>-0.007***</td>
<td>-0.003</td>
<td>0.005**</td>
<td>-0.003</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>η = -3</td>
<td>-0.006***</td>
<td>-0.005***</td>
<td>0.002</td>
<td>-0.007***</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>η = -2</td>
<td>-0.001</td>
<td>-0.000</td>
<td>0.003***</td>
<td>-0.002</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.001)</td>
<td>(0.001)</td>
<td>(0.001)</td>
<td>(0.001)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>η = -1</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0)</td>
<td>(0)</td>
<td>(0)</td>
<td>(0)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>η = 0</td>
<td>0.002**</td>
<td>-0.000</td>
<td>-0.003***</td>
<td>0.001</td>
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<td></td>
</tr>
<tr>
<td></td>
<td>(0.001)</td>
<td>(0.001)</td>
<td>(0.001)</td>
<td>(0.001)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>η = 1</td>
<td>0.006***</td>
<td>0.002</td>
<td>-0.002</td>
<td>0.003**</td>
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<tr>
<td></td>
<td>(0.001)</td>
<td>(0.001)</td>
<td>(0.001)</td>
<td>(0.001)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>η = 2</td>
<td>0.010***</td>
<td>0.004***</td>
<td>-0.000</td>
<td>0.006***</td>
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<td></td>
</tr>
<tr>
<td></td>
<td>(0.001)</td>
<td>(0.001)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>η = 3</td>
<td>0.012***</td>
<td>0.006***</td>
<td>0.001</td>
<td>0.009***</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>η = 4</td>
<td>0.017***</td>
<td>0.011***</td>
<td>0.006***</td>
<td>0.015***</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>η ≥ 4</td>
<td>0.015***</td>
<td>0.011***</td>
<td>0.001</td>
<td>0.016***</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td></td>
<td></td>
</tr>
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<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>Yes</th>
<th>Yes</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year-Sect FE</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Worker-Firm FE</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>Controls</td>
<td>No</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
</tr>
</tbody>
</table>

| Adjusted R²          | 0.84 | 0.84 | 0.84 | –   |
|                      | 4974613 | 4974613 | 4974613 | 4974613 |
| # Observations       | 67023 | 67023 | 67023 | 67023 |
| # Firms              | 768114 | 768114 | 768114 | 768114 |
### Panel B: Heterogeneity by Initial Worker Earnings

<table>
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<tr>
<th></th>
<th>(1) Bottom 25</th>
<th>(2) Middle 25-50</th>
<th>(3) Top 25</th>
</tr>
</thead>
<tbody>
<tr>
<td>$\eta = -4$</td>
<td>-0.001 (0.007)</td>
<td>-0.003 (0.002)</td>
<td>0.000 (0.004)</td>
</tr>
<tr>
<td>$\eta = -3$</td>
<td>-0.008 (0.006)</td>
<td>-0.007*** (0.002)</td>
<td>-0.003 (0.003)</td>
</tr>
<tr>
<td>$\eta = -2$</td>
<td>0.004 (0.004)</td>
<td>-0.003** (0.001)</td>
<td>-0.003 (0.002)</td>
</tr>
<tr>
<td>$\eta = -1$</td>
<td>0 (0)</td>
<td>0 (0)</td>
<td>0 (0)</td>
</tr>
<tr>
<td>$\eta = 0$</td>
<td>0.008* (0.004)</td>
<td>0.002 (0.001)</td>
<td>-0.001 (0.002)</td>
</tr>
<tr>
<td>$\eta = 1$</td>
<td>0.019*** (0.005)</td>
<td>0.005*** (0.002)</td>
<td>0.001 (0.002)</td>
</tr>
<tr>
<td>$\eta = 2$</td>
<td>0.025*** (0.005)</td>
<td>0.008*** (0.002)</td>
<td>0.001 (0.003)</td>
</tr>
<tr>
<td>$\eta = 3$</td>
<td>0.029*** (0.006)</td>
<td>0.014*** (0.002)</td>
<td>0.003 (0.003)</td>
</tr>
<tr>
<td>$\eta = 4$</td>
<td>0.043*** (0.006)</td>
<td>0.022*** (0.002)</td>
<td>0.007* (0.003)</td>
</tr>
<tr>
<td>$\eta \geq 4$</td>
<td>0.048*** (0.007)</td>
<td>0.025*** (0.003)</td>
<td>0.003 (0.004)</td>
</tr>
</tbody>
</table>

Year-Sect FE | Yes
Worker-Firm FE | Yes

# Observations | 4974049
# Firms | 67004
# Workers | 768084

**Notes:** This table presents estimates from the worker-level version of the specification in equation (20). The outcome is the log of worker annual earnings divided by the number of months of employment. In Panel A we present two-way fixed effects (TWFE), Sun and Abraham (2020) and IV estimates for the worker-level specification in equation (20). In Panel B, we implement a heterogeneity analysis based on the quartile of a worker’s initial earnings. Namely, we group workers based on their quartile in the distribution of monthly earnings in the first year we observe each worker since 2006, and relative to the (inflation(CPI)-adjusted) first-time monthly earnings of other workers in the data. All three columns correspond to the estimates of a single regression with event-study dummies interacted with a dummy for each category (bottom, middle, top), which is why we only report the number of observations/firms/workers once. The regression in Panel B corresponds to the IV specification. *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. See Section 4 for discussion.
Table B6: Effects on Suppliers’ Relative Employment of Low- vs. High-Wage Workers

<table>
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<tr>
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<th>(3)</th>
<th>(4)</th>
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<tbody>
<tr>
<td></td>
<td>TWFE</td>
<td>TWFE</td>
<td>SA</td>
<td>IV</td>
<td>PPML</td>
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<td>0.007</td>
<td>0.006</td>
<td>0.003</td>
<td>0.012</td>
<td>-0.005</td>
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<tr>
<td></td>
<td>(0.025)</td>
<td>(0.025)</td>
<td>(0.026)</td>
<td>(0.028)</td>
<td>(0.056)</td>
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<td>$\eta = -3$</td>
<td>0.000</td>
<td>-0.003</td>
<td>-0.003</td>
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<td></td>
<td>(0.021)</td>
<td>(0.021)</td>
<td>(0.021)</td>
<td>(0.023)</td>
<td>(0.055)</td>
</tr>
<tr>
<td>$\eta = -2$</td>
<td>-0.001</td>
<td>-0.004</td>
<td>0.003</td>
<td>0.010</td>
<td>0.122**</td>
</tr>
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<td>(0.015)</td>
<td>(0.015)</td>
<td>(0.015)</td>
<td>(0.016)</td>
<td>(0.054)</td>
</tr>
<tr>
<td>$\eta = -1$</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>(0)</td>
<td>(0)</td>
<td>(0)</td>
<td>(0)</td>
<td>(0)</td>
</tr>
<tr>
<td>$\eta = 0$</td>
<td>-0.029**</td>
<td>-0.033**</td>
<td>-0.035**</td>
<td>-0.033**</td>
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<tr>
<td></td>
<td>(0.013)</td>
<td>(0.014)</td>
<td>(0.014)</td>
<td>(0.015)</td>
<td>(0.038)</td>
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<tr>
<td>$\eta = 1$</td>
<td>-0.054***</td>
<td>-0.067***</td>
<td>-0.068***</td>
<td>-0.076***</td>
<td>-0.067</td>
</tr>
<tr>
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<td>(0.016)</td>
<td>(0.017)</td>
<td>(0.017)</td>
<td>(0.018)</td>
<td>(0.045)</td>
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<td>$\eta = 2$</td>
<td>-0.017</td>
<td>-0.037**</td>
<td>-0.037*</td>
<td>-0.049**</td>
<td>-0.085*</td>
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<td>(0.018)</td>
<td>(0.019)</td>
<td>(0.019)</td>
<td>(0.021)</td>
<td>(0.044)</td>
</tr>
<tr>
<td>$\eta = 3$</td>
<td>-0.037*</td>
<td>-0.066***</td>
<td>-0.070***</td>
<td>-0.078***</td>
<td>-0.147***</td>
</tr>
<tr>
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<td>(0.020)</td>
<td>(0.021)</td>
<td>(0.022)</td>
<td>(0.024)</td>
<td>(0.049)</td>
</tr>
<tr>
<td>$\eta = 4$</td>
<td>-0.026</td>
<td>-0.067***</td>
<td>-0.075***</td>
<td>-0.084***</td>
<td>-0.143**</td>
</tr>
<tr>
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<td>(0.022)</td>
<td>(0.024)</td>
<td>(0.025)</td>
<td>(0.027)</td>
<td>(0.065)</td>
</tr>
<tr>
<td>$\eta \geq 4$</td>
<td>-0.001</td>
<td>-0.060**</td>
<td>-0.058**</td>
<td>-0.079***</td>
<td>-0.177***</td>
</tr>
<tr>
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<td>(0.022)</td>
<td>(0.025)</td>
<td>(0.028)</td>
<td>(0.029)</td>
<td>(0.056)</td>
</tr>
</tbody>
</table>

Firm FE  Yes Yes Yes Yes Yes
Year-Sect FE Yes Yes Yes Yes Yes
Controls No Yes Yes Yes Yes
Adjusted R²  0.72  0.72  0.72  –  –
# Observations 94121 94121 94121 94121 142439
# Firms 14301 14301 14301 14301 16524
# Sector-Year Bins 2733 2733 2733 2733 2835

Notes: This table presents two-way fixed effects (TWFE), Sun and Abraham (2020), IV and PPML estimates for the supplier-level specification in equation (19). The first-stage F-statistic for the IV column exceeds 50. Standard errors clustered at the firm level. *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. See Section 4 for discussion.
Table B7: Transaction-Level Event Study

Panel A: Intensive Margin Effect on the Sales to the RS-MNE

<table>
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<td>0.006</td>
<td>0.001</td>
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<tr>
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<td>(0.025)</td>
<td>(0.025)</td>
<td>(0.026)</td>
</tr>
<tr>
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<td>-0.003</td>
<td>-0.006</td>
<td>0.001</td>
</tr>
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<td>(0.018)</td>
<td>(0.019)</td>
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<td>(0.015)</td>
</tr>
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<td>0</td>
</tr>
<tr>
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<td>(0)</td>
<td>(0)</td>
<td>(0)</td>
</tr>
<tr>
<td>$\eta = 0$</td>
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<td>-0.003</td>
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<td>(0.013)</td>
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</tr>
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<td>-0.004</td>
<td>-0.001</td>
<td>0.000</td>
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<td>(0.015)</td>
<td>(0.017)</td>
</tr>
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</tr>
<tr>
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<td>(0.021)</td>
<td>(0.020)</td>
<td>(0.022)</td>
</tr>
<tr>
<td>$\eta = 3$</td>
<td>-0.007</td>
<td>-0.005</td>
<td>-0.010</td>
</tr>
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<td>(0.023)</td>
<td>(0.024)</td>
</tr>
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<td>$\eta = 4$</td>
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<td>-0.046*</td>
<td>-0.057*</td>
</tr>
<tr>
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<td>(0.027)</td>
<td>(0.027)</td>
<td>(0.030)</td>
</tr>
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<td>-0.061**</td>
<td>-0.060**</td>
<td>-0.069**</td>
</tr>
<tr>
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<td>(0.027)</td>
<td>(0.028)</td>
<td>(0.031)</td>
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Year-Sect FE: Yes, Yes, Yes
Year-MNEBroadSect FE: Yes, Yes, Yes
MNC-Supplier FE: Yes, Yes, Yes

<table>
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Year-Sect FE: Yes, Yes, Yes
Year-MNEBroadSect FE: Yes, Yes, Yes
MNC-Supplier FE: Yes, Yes, Yes

Adjusted $R^2$: 0.67, 0.67, –
# Observations: 281894, 281894, 281894
# MNCs: 433, 433, 433
# Suppliers: 14260, 14260, 14260
# Sup Sector-Year Bins: 3036, 3036, 3036
Panel B: Total Sales to RS-Active MNEs (Intensive + Extensive Margins)

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<td>(0.022)</td>
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<tr>
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<td>-0.091***</td>
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<tr>
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<td>(0.028)</td>
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<td>$2$</td>
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<td>-0.188***</td>
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<tr>
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<td>(0.039)</td>
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<tr>
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<td>-0.250***</td>
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<td>(0.048)</td>
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Firm FE Yes Yes
Year-Sect FE Yes Yes
Controls No Yes
# Observations 98576 65682
# Firms 11188 9682
# Sector-Year Bins 2727 2600
Panel C: Total Sales to Other (Non-RS) Buyers

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<td>(0.012)</td>
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<td>(0.014)</td>
<td>(0.016)</td>
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<td>(0.016)</td>
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<td>-0.050**</td>
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<td>(0.019)</td>
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<td>-0.045**</td>
<td>-0.066***</td>
<td>-0.053**</td>
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<td>(0.022)</td>
<td>(0.023)</td>
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Firm FE: Yes, Yes, Yes, Yes
Year-Sect FE: Yes, Yes, Yes, Yes
Controls: No, Yes, Yes, Yes
Adjusted R\(^2\): 0.79, 0.80, 0.80, –

Notes: Panel A presents estimates for the transaction-level version of the specification in equation (20). Panel B presents estimates of a PPML estimation with total sales to RS-active MNEs as the outcome. Panel C presents estimates of the effect of RS exposure on the sales to other (non-RS) buyers. TWFE stands for two-way fixed effects (TWFE) and SA for Sun and Abraham (2020). The first-stage F-statistics for the IV columns exceed 50. Standard errors clustered at the firm level. *** \(p < 0.01\), ** \(p < 0.05\), * \(p < 0.1\). See Section 4 for discussion.
Table B8: Effect of RS Rollouts on the MNE Subsidiary Sales and Relative Size in the MNE Group

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<td>0.008</td>
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<td>(0.090)</td>
<td>(0.008)</td>
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<td>(0.083)</td>
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<td>(0.010)</td>
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</tr>
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<td>(0.083)</td>
<td>(0.085)</td>
<td>(0.091)</td>
<td>(0.008)</td>
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<td>(0.009)</td>
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<td>η ≥ 4</td>
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<td>(0.098)</td>
<td>(0.007)</td>
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Firm FE | Yes | Yes | Yes | Yes | Yes | Yes |
Year-Sect FE | Yes | Yes | Yes | Yes | Yes | Yes |

Adjusted R² | 0.83 | 0.83 | – | 0.67 | 0.69 | – |
# Observations | 4672 | 4672 | 4672 | 2016 | 2016 | 2016 |

Notes: This table presents two-way fixed effects (TWFE), Sun and Abraham (2020) and IV estimates for the MNE-level version of the specification in equation (19). In columns 1-3, the outcome is the log of the sales of the MNE subsidiary in CR. In columns 4-6, the outcome is the percentage of the global sales of the MNE that come from its subsidiary in CR. *** p < 0.01, ** p < 0.05, * p < 0.1. See Section 4 for discussion.
Appendix B.5.1 No evidence of firms splitting up production into separate firms

In Appendix Table B9, we ask whether some of the negative effects on exposed supplier sales and employment could be driven by suppliers “splitting up” —from previously a unique firm (tax ID) into several independent firms (tax IDs). Under this scenario, the “old firm” (tax ID) would only employ the fraction of workers who serve the MNE buyers having rolled out RS policies.

To assess the plausibility of this scenario, we use the matched employer-employee database and check whether the propensity for linked worker transfers to new firms increases as a function of being exposed to RS codes of conduct. In particular, we check whether different percentage thresholds of workers previously employed together are more likely to move together to a new firm in the wake of RS exposure.

We estimate the same supplier-level event-study specification in equation (19) and present the results in Appendix Table B9. Regardless of the percentage threshold that we use, we find no evidence pointing to a strategic behavior of firm splitting (as point estimates are close to zero and not statistically significant). Appendix Table B9 below has nine columns, for three definitions of “firm splitting” and three regressions (TWFE, Sun and Abraham (2020), IV) per definition.

Definition 1: This is an outsourcing measure in the spirit of Goldschmidt and Schmieder (2017). In particular, the outsourcing measure is an indicator equal to one if there is a flow of workers from a tax ID to another satisfying the following conditions:

1. The size of the outflow from the predecessor firm is more than or equal to $1/3$ of the predecessor’s total employment in year $t-1$.

2. Either the successor is a new firm (i.e. the tax ID shows up in the data for the first time in year $t$), or the inflow from the predecessor to the successor makes up $2/3$ or more of the successor’s total employment in year $t$.

3. The number of workers at the predecessor in year $t-1$ is at least 5.

4. We only consider cases in which the successor firm operates in the same industry as the predecessor.

Definition 2: The idea here is to determine if there are “big” groups of workers that move together from firm $i$ to firm $j$. To achieve that, we compute the following for each firm $i$ and year $t$:

$$X_{i,t} = \max_{j \neq i} \frac{w_{i,t}^{j,t+1}}{\sum_{j \neq i} w_{i,t}^{j,t+1}},$$

where $w_{i,t}^{j,t+1}$ is the number of workers that move from firm $i$ in year $t$ to firm $j$ in year $t+1$. Note that we consider exclusively workers that move to another firm (not the ones that continue in the same firm or are unemployed) in year $t+1$. Hence, this variable measures how big (relative to the total outflow of workers from firm $i$) is the biggest group that move together to a new firm.

Definition 3: The previous measure can take the value of 1 (the maximum possible) in the case that the complete outflow of workers move to the same firm (and in particular in the extreme case in which only one worker leaves the firm and moves to another one). The alternative that we consider here is to calculate

$$X'_{i,t} = \max_{j \neq i} \frac{w_{i,t}^{j,t+1}}{W_{i,t}},$$

where $W_{i,t}$ is the total of workers of firm $i$ in year $t$. 


Table B9: Suppliers Do Not Split into Several Firms After Exposure to RS Policies

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Firm FE Yes Yes Yes Yes Yes Yes Yes Yes Yes
Year-Sect FE Yes Yes Yes Yes Yes Yes Yes Yes Yes
Controls Yes Yes Yes Yes Yes Yes Yes Yes Yes

Adjusted $R^2$ 0.062 0.061 – 0.38 0.38 – 0.25 0.25 –
# Observations 145641 145641 145641 110180 110180 110180 149436 149436 149436
# Firms 19242 19242 19242 18079 18079 18079 19599 19599 19599
# Sector-Year Bins 2671 2671 2671 2588 2588 2588 2674 2674 2674

Notes: This table has nine columns for the three definitions of “firm splitting” described in the previous page and three sets of estimates per definition – two-way fixed effects (TWFE), Sun and Abraham (2020) and IV. *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. See Section 4 for discussion.

References in appendices


Nicholas Bloom, Renata Lemos, Raffaella Sadun, Daniela Scur, and John Van Reenen. World Management Survey - Manufacturing, 2021. URL https://doi.org/10.7910/DVN/OY6CBK.
